

A GREENER AND PROUDER QUÉBEC

EXPENDITURE MANAGEMENT STRATEGY

ADDITIONAL
INFORMATION



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Expenditure Management Strategy – Additional Information
A Greener and Prouder Québec
Expenditure Budget 2020-2021

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MESSAGE FROM THE CHAIR

A greener and prouder Québec

Now, more than ever, your Government is determined to put your needs and priorities at the centre of its actions. In 2020-2021, in light of the recent favourable economic context, we will act with the same determination to increase the level and quality of public services. The increase in expenditures presented in the 2020-2021 Expenditure Management Strategy, the second strategy that it is my honour to present to you, will allow us to do even more for you. This strategy reflects Québec's ambitions

for educational success, increased wealth, improved healthcare and environmental protection. I am proud of this Strategy's measures, which are aimed at doing more for the public as well as the fight against climate change. I am also proud of the public service that, every day, ensures that we achieve the ambitious objectives we have set ourselves in order to build a greener and prouder Québec.

Improved services to meet public needs

Education and higher education are at the top of our list of priorities. This is why this Strategy calls for a significant increase in expenditures in these sectors with a view to doing more to ensure the educational success of young people and increase the graduation rate at secondary, college and university levels.

We are determined to continue ensuring the well-being of Quebecers and our focus is a significant increase in healthcare expenditures, which will allow us to continue our efforts in improving the access to and quality of care for those who need it. Thus, for the most vulnerable members of society, we will work toward quicker access to care and enhanced support services, notably by strengthening home care support and the establishment of new residential care spaces.

Furthermore, having truly listened to the concerns of Quebecers with regard to climate change, we have placed great emphasis on this issue in our 2020-2021 Expenditure Management Strategy. The increase in expenditures earmarked for the environment and climate change will, over the next year, reach a spectacular level that will reflect our ambition to increase initiatives and assistance programs for environmental protection and, as a result, make Québec a leader in environmental matters.

Inevitably, the growth in expenditures over the next year will also benefit all other departments and will allow them to provide you with better services as well as support normal cost growth.

Sound management of expenditures and staff, and improved presentation of budget information

The 2020-2021 fiscal year will also be an opportunity to take our responsibility to ensure the sound management of program spending to a new level, and to invest more in public services. This will also allow us to embody performance, transparency and efficiency better than ever before. The work on optimizing the application of the Public Administration Act has gotten off to a good start with the revision of the departments' strategic plans to integrate government priorities, align their duration with the electoral cycle and improve their quality through pertinent performance indicators and ambitious targets based on public expectations. Furthermore, the launch of the Tableau de bord de la performance des ministères will facilitate the completely transparent monitoring of bodies over the next few years. In addition, because you have the right to clear and accessible information, considerable effort has been made to improve the presentation of budget information so that documents better reflect how public funds are used. In an effort to ensure that each dollar is properly invested, we will continue our rigorous efforts with regard to program review.

Since our staff is our most important asset, we plan on improving our expertise across all government actions. As a result, the 2020-2021 fiscal year will be dedicated to work aimed at improving the working conditions of all public and parapublic staff. The offers tabled by the Government are consistent with the desire to implement an innovative approach, particularly through discussion forums on specific issues that will consider, during employer-employee negotiations, the realities of salaried employees and the challenges and needs of Quebecers, especially in health and education. We will also review the remuneration of general practitioners, as we did with specialist physicians in 2019-2020, in order to optimize patient care.

Information technology and transformation of the acquisition process

Over the past year, we have undertaken some bold changes aimed at optimizing our group purchasing process and modernizing the management of our technological infrastructure. During 2020-2021 we will establish the Centre d'acquisitions gouvernementales (CAG) and Infrastructures technologiques Québec (ITQ). The CAG will allow the Government to better manage its group purchases, increase their volume and maximize benefits.

Combined with the measures of the Stratégie de transformation numérique gouvernementale, whose work will be fully underway in 2020-2021, ITQ activities will resolutely place the Gouvernement du Québec in the 21st century by making interactions between the public and the Government friendlier and by improving information security.

A QIP that strongly values sustainable development

I also have the privilege of presenting our second version of the Québec Infrastructure Plan (QIP), which provides for investments, never before equalled, of \$130.5 billion for the 2020-2030 decade. This represents an increase of \$15.1 billion or 13.1% from the previous Plan. These substantial amounts will allow us to address the deterioration of our infrastructure across many sectors, including education and higher education, health and social services, the road network and culture. Furthermore, for 2020-2030, one component is more important now than ever: public transit as a tool for fighting climate change and reducing congestion. In fact, we are confirming our commitment to ensuring that projected investments in public transit over the next few years, combined with partner contributions, will equal those dedicated to road transportation infrastructure. Thus, approximately \$43.8 billion will be allocated to the QIP from a sustainable development perspective. This shows the importance that our Government gives to sustainable development, which, as we know, is a concern for Quebecers.

Thus, I am convinced that this Expenditure Management Strategy will guide the Government in doing more to improve education for our young people and care for the most vulnerable members of society while increasing wealth and actively contributing to the fight against climate change. Combined with major investments in public infrastructure over the next few years, and thanks to the indispensable expertise of staff in the public service and in the public and parapublic networks, this strategy will allow us to embody a greener and prouder Québec.



Christian Dubé

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EXPENDITURE MANAGEMENT

2020-2021 EXPENDITURE BUDGET

Québec's economic performance allows the Government to continue to fulfill its commitments and actions undertaken to date, as well as to invest more so as to meet the needs of Quebecers.

The 2020-2021 Expenditure Budget focuses firmly on the following elements: ensuring a strong leadership role in environmental matters, increasing the potential of the economy and of wealth creation, and improving the services offered to individuals in vulnerable situations. It is in this context that the Government is set to increase the level of portfolio expenditures by 5.1%, bringing the expenditures to \$110,300.0 million¹. An amount of \$2,729.0 million will be allocated to the Generations Fund.

Consequently, the level of program spending is set to increase by 4.4% and amounts to \$86,191.1 million, an increase of \$3,658.7 million² compared with the 2019-2020 probable expenditure. This budget increase includes costs related to maintaining the level of services of departments and bodies, enhancements to certain measures, and new initiatives announced in the 2020-2021 Budget.

The provision of health services is one of Quebecers' priorities. In this regard, the Ministère de la Santé et des Services sociaux is set to increase program spending by \$2,161.9 million. As a result, this department now represents 49.6% of the Government's program spending. Committed to pursuing its objective of doing more and doing better in education, the expenditure budget of the Ministère de l'Éducation et de l'Enseignement supérieur is set to increase by \$988.9 million, which brings this envelope to 25.8% of the budget.

¹ The consolidated expenditures include expenditures of the various bodies and funds of each of the departmental portfolios, excluding transactions between the different entities. Consolidated expenditures by department are presented in the appendix.

² The variation of \$3,658.7 million excludes \$603.0 million related to the estimated loss on the investment in the C Series.

Breakdown of Program Spending Growth and Portfolio Expenditures in 2020-2021

	2020-2021	2019-2020	Variation	
	\$ million	\$ million	\$ million	%
Santé et Services sociaux	42,787.0	40,625.1	2,161.9	5.4 ¹
Éducation et Enseignement supérieur	22,195.8	21,206.9	988.9	5.1 ²
Other portfolios ³	21,208.3	20,700.4	507.9	2.2 ⁴
Program spending	86,191.1	82,532.4	3,658.7	4.4
Net expenditures of portfolios	24,108.9	22,429.6	1,679.3	7.5
Portfolio expenditures	110,300.0	104,962.0	5,338.0	5.1

¹ Adjusted rate to exclude from the 2019-2020 expenditure transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration, and from the provision to modernize information systems in the health sector of the Ministère des Finances.

² Adjusted rate to exclude from the 2019-2020 expenditure transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration.

³ Includes the Contingency Fund of which the Expenditure Budget is set at \$1,159.4 million for 2020-2021 and at \$355.8 million in 2019-2020.

⁴ Adjusted rate to include in the 2019-2020 expenditure transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration, and from the provision to modernize information systems in the health sector of the Ministère des Finances, and to exclude the expenditure related to the estimated loss on the investment in the CSeries. Rate also adjusted to exclude from the 2020-2021 expenditure budget and the 2019-2020 probable expenditure the costs related to financial assistance to disaster victims.

2019-2020 RESULTS

In March 2019, the Government presented portfolio expenditures of \$104,037.7 million, \$81,350.7 million in program spending. Savings obtained from the debt service combined with available funds in portfolio expenditure have allowed for the implementation of new initiatives.

In order to take advantage of this favourable economic context, the Government has made the responsible decision to submit for consideration to the National Assembly the supplementary estimates of non-recurring expenses, which will allow the enhancement of services to the public to be accelerated.

For the fiscal year ending March 31, 2020, supplementary estimates subject to a vote totalling \$2,195.6 million are required to finance the additional activities of eight departments. This amount includes the measures announced in the fall 2019 Update on Québec's Economic and Financial Situation as well as new initiatives. The supplementary estimates thus increase the 2019-2020 probable expenditure to \$82,532.4 million and increase the growth from 6.5% to 8.0% compared to the previous fiscal year.

2019-2020 Program Spending

	2019-2020	2018-2019	Variation	
	\$ million	\$ million	\$ million	%
Santé et Services sociaux	40,625.1	38,165.5	2,459.6	6.4
Éducation et Enseignement supérieur	21,206.9	19,433.6	1,773.3	9.1
Other portfolios	20,700.4	18,785.9	1,914.5	10.2
Program spending	82,532.4¹	76,385.0	6,147.4	8.0
Net expenditures of portfolios	22,429.6	21,359.0	1,070.6	5.0
Portfolio expenditures	104,962.0	97,744.0	7,218.0	7.4

¹ Excluding the exceptional expenditure of \$603.0 million related to the estimated loss on the investment in the CSeries.

2019-2020 supplementary estimates

Supplementary estimates are required during the fiscal year ending March 31, 2020 in order to finance additional expenditures announced in the fall 2019 Update on Québec's Economic and Financial Situation as well as new initiatives.

2019-2020 Supplementary Estimates (millions of dollars)

	Update (Fall 2019)	New initiatives 2019-2020	Total
MAMH			
Special allocation – Partnership 2020-2024	70.0		70.0
Additional support – Réflexe Montréal framework agreement		150.0	150.0
Enhance the appeal of natural environments		70.0	70.0
Accès-Logis housing projects		58.0	58.0
CTAG			
Government offers (collective agreements)		400.0	400.0
EIC			
Estimated loss on the investment in the CSeries		603.0	603.0
Support for life sciences		73.0	73.0
MÉES			
Single school tax rate	232.9		232.9
MERN			
Production and distribution of natural gas		40.0	40.0
Energy supply for Anticosti Island		3.2	3.2
MFA			
Abolition of the additional contribution for day care	90.4		90.4
MSSS			
Improve access to health and social services		200.0	200.0
Adjustment of parking fees	25.0		25.0
MTQ			
Boost assistance to local road networks	180.0		180.0
TOTAL	598.3	1,597.2	2,195.6

¹ Figures are rounded and the amounts recorded may not correspond to the total.

A BUDGET FOR QUEBECERS

Serving the public involves, first and foremost, being attentive to the needs and concerns of the public. It is from this perspective that, as soon as the Government came into power, it pledged to improve and strengthen health and education services, in particular those offered to individuals in vulnerable situations.

In the last year, major projects have been launched and significant achievements have been observed. In this context, the 2020-2021 Budget allows the Government to continue to fulfill its commitments by investing more to improve the quality of services provided to Quebecers.

SANTÉ ET SERVICES SOCIAUX

The expenditure budget of the Ministère de la Santé et des Services sociaux is set at \$42,787.0 million, up \$2,161.9 million over the probable expenditure for the 2019-2020 fiscal year, for an increase of 5.4%. This additional investment will be used to improve health services (\$488.5 million), senior care (\$190.0 million), health services for youth in difficulty (\$190.0 million), as well as services for specific needs (\$199.8 million). These measures allow us to:

- improve front-line services, in part by pursuing measures to encourage registration with and access to family doctors practising in a family medicine group (FMG);
- decrease emergency room wait times, notably by consolidating local services;
- offer innovative treatments to contribute to improvements in specialized cancer care;
- improve access to specialized medicine through medical and technological advances, reducing the number of surgery requests that have been pending for more than six months from 13,480 to 11,000;
- continue the addition of 900 beds and accommodations, in order to offer living environments rapidly to seniors and individuals needing residential services;



- improve and strengthen in-home care for seniors with reduced mobility so they can receive services suited to their living conditions, including offering over 1.8 million additional hours of home support services, benefiting nearly 5,000 more people;
- continue to develop "Aires ouvertes" sites in order to offer adapted services to youth aged 12 to 25 who are struggling with mental health, addiction and social adjustment disorder, notably through the deployment of 13 new sites;
- continue and strengthen the scope of "Agir tôt" project to provide children aged 0 to 5 with early screening and management of developmental disorders;
- increase services for youth in difficulty and their families;
- continue to support people with disabilities who have special needs, such as a physical or intellectual disability or autism spectrum disorder, by adding 550 spaces for residential services.

Furthermore, as announced in the fall 2019 Update on Québec's Economic and Financial Situation, parking fees at hospitals, residential and long-term care centres (CHSLDs) and local community service centres (CLSCs) will be gradually reduced to offer respite to people who are visiting family members or using medical services.

All these enhancements have been made possible, notably through the reallocation of health expenditures, in order to more effectively assign freed-up funds to the needs of the population, and through savings stemming from the memorandum of agreement between the Government and the Fédération des médecins spécialistes du Québec.

In addition to these enhancements, the previously announced transformative measures to increase the access to and quality of health and social services. These included, notably, broadened competencies and expanded autonomy for specialized nurse practitioners (SNPs), increased powers for pharmacists, the review of the compensation method for general practitioners, additional staff, and major investments in infrastructure.

All this attests to the commitment of the Government to respond to issues related to the ageing and growth of the population, but also to the concerns and expectations of the public with regard to health and social services.



ÉDUCATION ET ENSEIGNEMENT SUPÉRIEUR

The 2020-2021 Expenditure Budget of the Ministère de l'Éducation et de l'Enseignement supérieur is set at \$22,195.8 million, up 5.1%, compared to the 2019-2020 probable expenditure. This increase allows us to raise the quality of the Department's service offer, notably through the improvement of the educational success of youth (\$140.6 million) and graduation levels in higher education and connecting institutions with their communities (\$100.0 million). The budgetary growth will also allow educational institutions to accommodate a growing clientele interested in expanding their knowledge. To this end, in 2020-2021, the Ministère de l'Éducation et de l'Enseignement supérieur intends to:

- continue to implement kindergarten for four-year-olds by increasing the number of classrooms to 1,010 in 2020-2021, and to support schools in the acquisition of high-quality educational materials;
- adapt classes to the students' learning pace by adding specialized classes and services for students who are gifted or who have learning difficulties;
- improve food assistance in preschool, primary and secondary schools;
- support access to and the success of students in higher education while taking labour market needs into account;
- create niches of expertise in order to connect higher education institutions and socio-economic communities;
- promote the practice of sports and recreation, notably by supporting sports and recreational facilities, supporting student sports, and recognizing sports excellence in Québec. The proportion of youth aged 12 to 17 who engage in the recommended level of physical activity should increase from 54.5% to 60.4%.



ENVIRONNEMENT ET LUTTE CONTRE LES CHANGEMENTS CLIMATIQUES

For the 2020-2021 fiscal year, the Expenditure Budget of the Ministère de l'Environnement et de la Lutte contre les changements climatiques is set at \$281.5 million, an increase of 32.9% over the probable expenditure for the 2019-2020 fiscal year. This marked increase attests to the Government's determination and commitment to protect the environment. In 2020-2021, in addition to implementing the new Politique-cadre d'électrification et de lutte contre les changements climatiques, these efforts will notably:

- preserve, restore and sustainably use Québec's natural heritage, focusing particularly on the conservation of natural environments on private land and the management of protected sites;
- strengthen and improve the quality of materials leaving recycling facilities which, since 2018, have been affected by the imposition of import restrictions by other countries. In 2020-2021, the government intends to support this sector in order to modernize the practices and technologies currently in place;
- reduce greenhouse gas emissions by introducing a program to speed up the recovery of large household appliances, under the Regulation to amend the Regulation respecting the recovery and reclamation of products by enterprises.

ENVIRONMENTAL PROTECTION MEASURES

The Gouvernement du Québec is committed to implementing a variety of measures to protect the environment and reduce greenhouse gas emissions. These actions, carried out on a day-to-day basis, translate into concrete actions through the missions of the various departments and bodies and respond to concerns expressed by the public, who want to reduce their collective environmental footprint.

Numerous initiatives and programs geared towards environmental protection will contribute to the restoration of natural environments and remediation of contaminated sites, the sustainable management of forests, wildlife and parks, the creation of protected areas, the acquisition of hybrid and electric vehicles, the funding of public transit, and the management of residual materials.



Environmental Measures

For the 2020-2021 fiscal year, the financial information for departments and bodies calls for expenditures on the order of \$4,053.8 million for the protection of the environment. This amount represents 3.7% of the Portfolio Expenditure Budget.

Principal Environment Protection Measures (millions of dollars)

	2020-2021
Environnement et Lutte contre les changements climatiques	1,319.8
Transports	1,323.9
Forêts, Faune et Parcs	532.3
Affaires municipales et Habitation	261.2
Agriculture, Pêcheries et Alimentation	80.4
Énergie et Ressources naturelles	146.8
Other portfolios	67.0
2020-2021 budget measures	322.4
Total	4,053.8

Sources: departments and bodies.

OTHER DEPARTMENTS

The Expenditure Budget includes \$20,926.8 million for the 18 other departments and for the National Assembly and Persons Appointed by the National Assembly. Compared to the probable expenditure for the 2019-2020 fiscal year, this is an increase of \$438.2 million, or 2.1%. The increase in the 2020-2021 Budget allows for, notably:

- the Ministère de l'Immigration, de la Francisation et de l'Intégration (\$184.4 million³) to expand the measures of the Office québécois de la langue française and the Secrétariat à la promotion et à la valorisation de la langue française and increase the international presence and activities of the Gouvernement du Québec;
- the Ministère de la Culture et des Communications (\$94.9 million) to promote Québec culture, mainly by providing greater support to cultural bodies;

³ This portfolio contains one or more provisions allowing transfers of appropriations to other portfolios and the expenditures recorded therein in 2019-2020 take into account these transfers.⁴ <https://www.tresor.gouv.qc.ca/infrastructures-publiques/tableau-de-bord/>



- the Ministère de la Famille (\$26.7 million) to continue to invest in the “Avenir d'enfants” program to develop the full potential of children aged five and under and enhance support for community organizations.

The 2020-2021 Expenditure Budget includes an amount of \$1,159.4 million for the Contingency Fund. To fund the measures announced in the 2020-2021 Budget, amounts are set aside in this fund and may be transferred to the departments concerned during the fiscal year. Among other things, these funds will allow:

- the Ministère des Affaires municipales et de l'Habitation to continue the actions of the “AccèsLogis” program and speed up the creation of 14,000 new social and affordable housing units in the next few years;
- the Ministère de l'Économie et de l'Innovation to revitalize communities and provide greater support to businesses in the regions, to continue the implementation of an innovation zone to enhance the marketing of local innovations and investments, and to stimulate the growth of foreign investment and exports;
- the Ministère des Forêts, de la Faune et des Parcs to increase the productivity of the forest;
- the Ministère de la Justice to continue to implement the measures undertaken to reform the Government's crime victims compensation system;
- the Ministère des Relations internationales et de la Francophonie to be part of a new international vision of Québec with the goal of contributing to its economic development;
- the Ministère de la Sécurité publique to improve the civil safety capacity as well as continue the mission of the Centre d'expertise en gestion des risques d'incidents maritimes;
- the Ministère du Tourisme to enhance the support program for the development of tourist attractions and extend regional tourism partnership agreements;
- the Ministère des Transports to enhance the local road network program;
- the Ministère du Travail, de l'Emploi et de la Solidarité sociale to develop the digital competencies of workers in order to support the full growth potential of Québec businesses in the context of a scarcity.



GAP TO ELIMINATE

On the basis of the financial framework for the 2020-2021 Budget, after adding the new measures announced, the gap between the program renewal costs and the expenditure objectives are set at \$699.4 million in 2021-2022 and at \$935.4 million in 2022-2023.

The gap to be eliminated represents the difference between the costs required to renew government programs and activities and the program spending objectives established by the Government.

	2020-2021	2021-2022	2022-2023
	\$ million	\$ million	\$ million
Program renewal costs	86,191.1	89,925.3	93,384.9
Program spending objectives	86,191.1	89,225.9	92,449.5
Gap to be eliminated	—	699.4	935.4

COST TO MAINTAIN THE LEVEL OF SERVICES

The cost to maintain services represents the budget increase required to provide the same level of services from one year to the next.

For the 2020-2021 fiscal year, these costs amount to \$1,686.8 million and represent 2.0% of the 2019-2020 probable expenditure.

Costs to Maintain the Level of Services (millions of dollars)

	Program spending	Santé et Services sociaux	Éducation et Enseignement supérieur
2019-2020 Comparative Expenditure Budget ¹	82,499.5 ²	40,584.4	21,059.8
Cost to maintain services ³	1,686.8	977.9	647.4
Growth (%)	2.0%	2.4%	3.1%
Program spending growth in 2020-2021	4.4%	5.4%	5.1%

¹2019-2020 Expenditure Budget, Volume 2, Annual Expenditure Management Plans of the Departments and Bodies.

²Excludes expenditures associated with the estimated investment loss in the C Series and the Contingency Fund.

³Includes debt service.

Program spending growth for 2020-2021 increases by 4.4%, of which 2.0% ensures the maintenance of service levels of the departments and bodies. The remaining difference of 2.4% will enhance certain measures as well as cover new initiatives announced in the 2020-2021 Budget.



Furthermore, before taking debt service into consideration, the portion of service maintenance costs in the 2019-2020 probable expenditures is 2.3% for the Ministère de la Santé et des Services sociaux as well as for the Ministère de l'Éducation et de l'Enseignement supérieur.



UPDATING THE BUDGET PROCESS

The Gouvernement du Québec is committed to being more efficient, effective and transparent. The work carried out in 2019-2020 initiated a shift in the way budget information is presented and monitored. This work will continue in the 2020-2021 fiscal year and will ultimately establish a budget structure that is in keeping with government objectives, and ensure an integrated vision of expenditure and performance management. This reform will allow the public to understand the Government's orientations and actions, track their development and assess the scope and consistency of the results achieved.

A MORE INTEGRATED VISION OF PUBLIC EXPENDITURE MANAGEMENT

The Secrétariat du Conseil du trésor has made efforts to harmonize the strategic objectives of the departments, the allocated budgets and accountability reporting. The objective is to ensure the sound, rigorous and transparent use of the Government's resources in order to improve efficiency.

REINFORCED LINKS BETWEEN THE DEPARTMENTS' STRATEGIC OBJECTIVES, THE BUDGETS AND OPERATIONAL DATA

Following the enhancements introduced to improve the performance of public expenditure, the Secrétariat du Conseil du trésor updated its guidelines for the development of annual expenditure management plans. The Secrétariat coordinated a project to review these plans in order to focus on the objectives set out in the strategic plans, the actions envisioned to achieve them, and the targets established to measure the results.

To illustrate the possibilities offered by an integrated presentation of the strategic objectives in connection with the related expenditures, the Secrétariat du Conseil du trésor targeted, by way of example, a flagship objective of the Ministère de la Santé et des Services sociaux, i.e. to improve home care support services, for which the 2020-2021 Budget provides an enhancement of \$100.0 million.

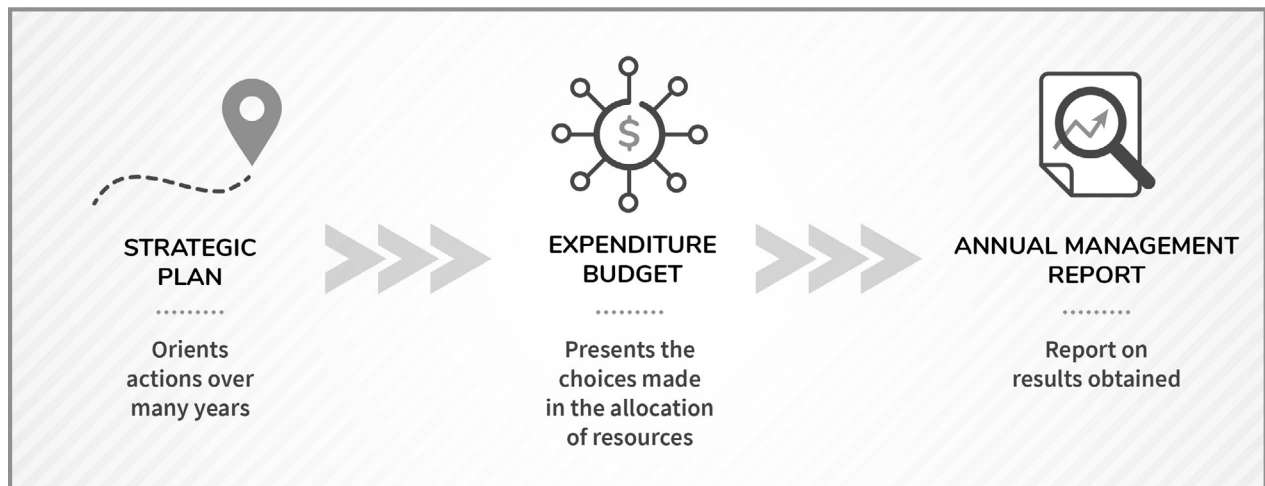
As presented in the table below, the Department has allocated a total amount of \$1,624.5 million to achieve its objective of improving home care support services. This amount includes the budget required to maintain current services and the \$100.0 million increase to achieve the target set for 2020-2021.

Health and Social Services

Objectives	Indicators	2020-2021 targets
Improve home care support services	Total number of individuals receiving home care support services	364,602
2020-2021 program spending:	Initial measurement: 359,772	
\$1,624.5 million	Total hours of home care support services	21.3 million hours
	Initial measurement: 19.5 million hours	

This first step toward integrated budget information will, in time, lead to better coordination of the major mission objectives of the departments, the allocations to the annual Expenditure Budget, the fulfillment of commitments and the achievement of the targets set.

The new approach will be expanded in the 2020-2021 fiscal year to integrate all departments and target the key operational data. This method will also allow for the optimal allocation of resources and more in-depth monitoring of the achievement of the departments' strategic outcomes.



STRONGER SUPPORT FOR DEPARTMENTS AND BODIES

To roll out this new vision, the Secrétariat du Conseil du trésor intends to review its service offer to departments and bodies in order to give them greater support and track their changing needs more effectively.

The Secrétariat will improve its accountability reporting and monitoring tools to ensure better alignment of the data, needs and objectives. These actions contribute to the Government's priorities for rigorous management of government resources and public administration performance.

BETTER BUDGET TRACKING

The Secrétariat du Conseil du trésor 2019-2023 Strategic Plan is built around two major issues: more rigorous management of government resources and improved public administration performance.

The renewed service offer of the Secrétariat du Conseil du trésor ushers in the changes required to more effectively track program spending and the use of the public administration workforce.

A MORE EFFECTIVE GOVERNMENT

The Government is committed to implementing optimization measures in order to generate budgetary leeway to improve services.

Four major projects were initiated in 2019-2020 to make the Government more effective, based on rigorous, efficient and transparent management that makes it possible to do more for the public. These projects focus on improving information technology management, optimizing government acquisitions, reducing the administrative workforce and reviewing programs.



The actions launched last year will continue throughout 2020-2021 and will, in the long run, allow us to meet government commitments. Thus:

- the management of information technology and acquisitions will be profoundly changed in 2020-2021 with the National Assembly's adoption of the Act mainly to establish the Centre d'acquisitions gouvernementales and Infrastructures technologiques Québec. These two new bodies will be created on June 1, 2020 and will lead to the improved performance of information technology functions and acquisitions within the Government. The implementation of these measures will, over time, lead to projected savings of \$210.0 million through improved IT management, mainly through the creation of Infrastructures technologiques Québec and the consolidation of IT processing centres. In terms of procurement, for 2020-2021, a reduction target of \$282.7 million is planned. The creation of the Centre d'acquisitions gouvernementales will also support the projected savings, reaching a target of \$590.0 million in the long term;
- the optimization of administrative staff in the entire public service, with the objective of achieving a reduction of 5,000 full-time equivalents (FTEs) by 2022-2023, including state-owned enterprises, is ongoing. In 2019-2020, a reduction of 1,311 FTEs was achieved. In 2020-2021, an additional reduction target of 1,211 FTEs was applied, achieving 50.0% of the 2022-2023 objective. Attrition in administrative staff in the public administration will result in savings of \$185.0 million for 2020-2021;
- in terms of program review, a reflection was begun within departments and bodies to review procedures and to ensure that programs achieve their objectives and are administered effectively and efficiently. The implementation of various program review measures brings the total expected savings for the 2020-2021 fiscal year to \$436.4 million.

The 2020-2021 optimization measures incorporate savings totalling \$979.3 million. These gains will generate budgetary leeway to increase services to the public.



Consolidated Optimization Measures (millions of dollars)

	2019-2020 Completed	2020-2021 Targets	2022-2023 Recurring savings
Improved IT management ¹	—	75.2	210.0
Better procurement ²	126.0	282.7	590.0
Attrition in public administration	81.9	185.0	381.0
Program review	189.6	436.4	813.0
Total	397.5	979.3	1,994.0

¹ The implementation of Infrastructures technologiques Québec and the consolidation of data processing centres will ultimately allow the target savings to be achieved.

² The implementation of the Centre d'acquisitions gouvernementales will ultimately allow the target savings to be achieved.

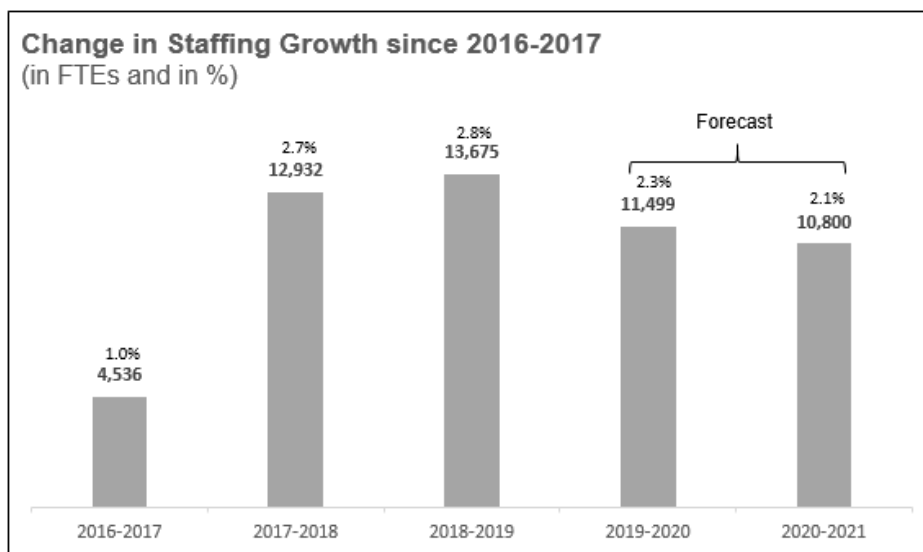
STAFF LEVEL AND HUMAN RESOURCES MANAGEMENT

To ensure the delivery of quality services, particularly in healthcare and education, the Government must rely on human resources that are qualified, competent, dedicated and of sufficient quantity.

STAFF MANAGEMENT

In line with the measures announced in the 2020-2021 Budget, additional staff will be placed in the areas of priority activities and with respect to government needs for the delivery of services to the public, in particular for youth protection, services offered in residential and long-term care centres, home care support, and student support.

These priorities will lead to a forecast staffing increase of 10,800 FTEs in the 2020-2021 fiscal year, setting the total forecast staffing for the 2020-2021 fiscal year at 521,373 FTEs. Compared with the 5.1% growth of the Portfolio Budget, staffing growth for 2020-2021 is set at 2.1%.





RESULTS FOR THE 2019-2020 FISCAL YEAR

Forecasts based on the actual data show that overall, staffing within and outside the public service increased by 11,499 FTEs, or 2.3%, from the previous year.

In the 2019-2020 Expenditure Budget, the Gouvernement du Québec expected total staffing to grow by 3.1% (15,478 FTEs). This forecast was revised downwards throughout the 2019-2020 fiscal year, due to the efforts to implement the optimization measure for attrition in administrative positions.

Broken down in a more detailed manner for public service employees, the current forecasts for 2019-2020 are trending toward an increase of 1,675 FTEs, or growth of 2.4% compared with the 2018-2019 fiscal year. This increase is explained by the strengthening of internal expertise, especially in the planning and management of major infrastructure projects, the Stratégie d'action ministérielle 2019-2024 en matière d'immigration, the Plan to Modernize the Justice System, the completion of additional mandates at the Ministère de la Santé et des Services sociaux and for support to the follow-up on the Special Commission on the Rights of the Child and Youth Protection.

For bodies outside the public service, the forecast staff level is up 9,824 FTEs, or 2.3% from the 2018-2019 fiscal year. This increase is mainly due to investments announced in 2019-2020 in the health and social services network, and in the education and higher education networks.



Change in Utilized Staff Level¹

	Public Service		Outside the Public Service		Total		
	Thousands of paid hours	FTEs	Thousands of paid hours	FTEs	Thousands of paid hours	FTEs	Variation
Utilized staff level in 2016-2017	118,300.5	64,776	744,566.5	407,691	862,867.0	472,467	
Variation	2,874.7	1,574	20,743.4	11,358	23,618.1	12,932	2.7%
Utilized staff level in 2017-2018	121,175.2	66,350	765,309.9	419,049	886,485.1	485,399	
Variation	4,141.3	2,268	20,831.6	11,407	24,972.9	13,675	2.8 %
Utilized staff level in 2018-2019	125,316.5	68,618	786,141.5	430,456	911,458.0	499,074	
Variation (forecast)	3,059.6	1,675	17,942.7	9,824	21,002.3	11,499	2.3%
Forecast staff in 2019-2020 (forecast)	128,376.1	70,293	804,084.2	440,280	932,460.3	510,573	

¹ See notes in the "Additional Information" section under "Staffing Level within Government Departments, Public Sector Bodies and Networks and State-owned Enterprises".

HUMAN RESOURCES MANAGEMENT

The Government must change its approach in order to attract top talent and maintain and develop internal expertise, with a view to improving its organizational performance.

Managing talent and human resources are major challenges for any employer. At the same time, the digital transformation has ushered in new skills and ways of working, and the public service must adapt. Employees are at the centre of this transformation, which is why it is crucial to support them in order to offer high-quality, efficient services.

In this context, the Secrétariat du Conseil du trésor is working with its partners to monitor changes to skills and trades while developing new training content for all public service staff.



In addition, the Government's vision regarding the transformation of the workplace is being rolled out. Based on an activity-centred approach, this transformation aims to provide employees with the best possible tools to help them to do their jobs. Transforming management methods, relying more on telecommuting and technology, shifting toward paperless documents, managing documents and digital information, and updating spaces based on actual needs form the foundation of this major change. The ultimate goal is to enhance the employee experience and to stand out as an exemplary employer, while soundly managing public finances and improving services delivered to the public.

OVERHAUL OF THE STAFFING PROCESS FOR PUBLIC SERVICE EMPLOYEES

In keeping with the Government's desire to recruit competent applicants to provide quality service in the context of a scarcity, the public service must align itself with new staffing trends and practices in order to become more agile and efficient.

A bill to that effect is being drafted and will be tabled in fiscal 2020-2021.

REGIONALIZATION OF 5,000 PUBLIC SECTOR JOBS

Over the next 10 years, the Gouvernement du Québec plans to transfer 5,000 public sector positions from Montréal and Québec City to outlying regions. To achieve the stated objectives, the Secrétariat du Conseil du trésor is focusing on relocating teams in departments and bodies whose missions and services to the public meet the needs of outlying regions, as well as on pooling administrative positions that can serve several departments and bodies.

The project to regionalize the public sector has several socio-economic objectives aimed at revitalizing Québec's outlying regions:

- improve the services delivered to the public;
- contribute to the occupancy and vitality of territories;
- develop the economies of outlying regions by transferring stable, well-paid jobs to them;
- deploy regional expertise regarding local issues.



To fulfill this commitment, a governance structure, made up of the Minister Responsible for Government Administration and Chair of the Conseil du trésor, the Minister of Municipal Affairs and Housing and the Minister for Regional Economic Development, has been established.

The work underway with various partners, such as departments and bodies, the Table gouvernementale aux affaires territoriales and regional administrative conferences, have helped identify the major elements of a regionalization plan, as well as certain regionalization projects that may be announced in the near future. The key points of the implementation of the plan will be made public in the spring of 2020.

RENEWAL OF WORKING CONDITIONS

The collective agreements for some 550,000 unionized employees working in the health, education and public service sectors are set to expire on March 31, 2020. As part of their renewal negotiations, the Government's proposals were presented to union representatives in December 2019.

The Government is offering salary parameters of 7.0% over five years, which will ultimately correspond to an additional \$2.9 billion.

The offer also contains a lump-sum payment of \$1,000 to every salaried employee on the job as of March 31, 2020 and who has reached the top of their salary scale by that date. This lump-sum payment is intended to recognize each employee's contribution.

The Government is adjusting its other proposals in order to focus on certain job categories, in line with the key government priorities. Personal care workers and teachers are among those job categories.

The Government has therefore proposed creating three discussion forums, for which additional funds have been set aside, to address the following government priorities:

- educational success, vocational training and adult education;
- accessibility to care for clients in long-term care centres or receiving in-home care;
- overall health of salaried employees.

The Government also shared proposals regarding specific measures for each public service sector, for school boards and for colleges as well as for the health and social services sector. In addition to seeking to improve service quality and acknowledge the expertise and skill of government employees, these proposals address work organization issues.

Together, offers submitted represent a total increase in payroll of 9.0% over five years.

Negotiation Financial Framework

	2020-2021	2021-2022	2022-2023	Total 3 years	2023-2024	2024-2025	Total 5 years
Salary parameters	1.75%	1.75%	1.50%	5.00%	1.00%	1.00%	7.00%
Lump sum	\$1,000						
Discussion forums ¹	Dedicated to priority groups						
Sectoral measures	Sectoral measures to be determined						
Impact on payroll	2.00%	2.00%	2.00%	6.00%	1.50%	1.50%	9.00%²

¹ The forums will include employer and union representatives, and will discuss specific monetary measures for teaching staff, personal care workers.

² The addition of salary parameters, measures targeting priority groups (personal care workers and teachers) and sectoral measures allow the Government to set aside a deposit, of which the impacts on the government payroll are similar to inflation.

AGREEMENT WITH THE FÉDÉRATION DES MÉDECINS SPÉCIALISTES DU QUÉBEC

In 2019, the Government and the Fédération des médecins spécialistes du Québec signed an agreement that resulted in a decrease in remuneration for specialist physicians of \$1.6 billion over the period covered, \$0.6 billion, which is recurrent until the end of the agreement.

This agreement significantly decreases the amount of the predetermined overall budget envelope and, consequently, the remuneration of specialist physicians.

Following the new agreement between the parties, the Institut de la pertinence des actes médicaux was founded. Its mandate is to rigorously review the relevance of certain medical procedures to ensure that care is adequate, timely and provided by the right health professionals. The measures taken by the Institute will limit or eliminate medical procedures that are inappropriate, provided too frequently or do not comply with medical best practices.

The Institute will also determine the reallocation and use of the entire \$1.6 billion recovered. These funds will be used to improve the accessibility of specialized medical services, in particular through the hiring and training of personnel.

Based on the savings achieved and decisions of the Institute, investments will be made to improve specialized care provided to patients. In the 2020-2021 fiscal year, \$313.0 million will be invested. The details of measures and their implementation will be announced at a later date by the Minister of Health and Social Services and the Minister responsible for Government Administration and Chair of the Conseil du trésor.

This reinvestment is in part financed through savings from the envelope allocated to the Régie de l'assurance maladie du Québec, in accordance with the agreement signed with the Fédération des médecins spécialistes du Québec.

Savings Obtained from the Envelope of Specialized Physicians

(millions of dollars)

2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	Total
69.2	208.9	313.0	428.4	585.2	1,604.7

NEGOTIATIONS WITH THE FÉDÉRATION DES MÉDECINS OMNIPRATICIENS DU QUÉBEC

The Canadian Institute for Health Information (CIHI) conducted a study comparing the remuneration of general practitioners in Québec with that of their counterparts in Ontario, taking workload into account. The results reveal that the methods of comparison are diverse, complex and cause variations in the results of the remuneration analysis.



The Government and the Fédération des médecins omini praticiens du Québec have established a discussion forum to examine:

- the remuneration gap with Ontario;
- the remuneration gap between Québec general practitioners and specialists;
- improving access to care by basing a greater portion of remuneration on capitation.

Changing the remuneration method is an opportunity to improve primary care, by basing a significant portion of remuneration on capitation tied to performance indicators. This change will offer family physicians the opportunity to modernize their practice, in particular through the participation of other professionals and the use of technology.

As a first step toward increasing the proportion of remuneration based on capitation, the Government has prioritized patients having timely access to family doctors.



GOVERNMENT ADMINISTRATION PERFORMANCE

In the 2019-2020 Expenditure Management Strategy, the Government announced its intention to optimize application of the Public Administration Act and the results-based management framework. The objective is to be able to rely on Government Administration based on rigorous, efficient and transparent management that allows it to do more for Quebecers. To this end, the Government adopted an action plan. Deployment began in 2019-2020 and will continue in 2020-2021.

REVIEW OF STRATEGIC PLANS AND LAUNCH OF A DEPARTMENTAL PERFORMANCE DASHBOARD

The Government began its shift toward better application of the Public Administration Act and its results-based management framework with an in-depth review of departmental strategic plans. This exercise, coordinated by the Secrétariat du Conseil du trésor, concluded with the tabling in the National Assembly of new 2019-2023 strategic plans.

For the first time since the Public Administration Act was adopted, departmental strategic plans were reviewed simultaneously so the Government's key priorities were integrated into the plans and their duration was aligned with the electoral cycle. The quality of plans was also enhanced, notably through performance indicators that measure concrete results for Quebecers and annual targets based on their expectations.

Furthermore, to allow the public to evaluate, in all transparency, departmental performance in achieving their strategic targets, a dashboard was made public. The first edition of the dashboard presents an analysis of the quality of the 2019-2023 strategic plans compared to previous plans. It also presents the results achieved by the organizations as of March 31, 2019.

The dashboard will be enhanced in the next few years, and an update of the performance assessment will be conducted, with the tabling of the 2019-2020 departmental annual management reports in the fall of 2020.



The Tableau de bord de la performance des ministères can be viewed at: performance.gouv.qc.ca.

This tool, developed by the Secrétariat du Conseil du trésor, is based on accountability reporting and transparency best practices in force elsewhere in the world, in particular New York City. It is also inspired by work done to produce the departmental report cards published in the magazine *L'Actualité* between 2017 and 2019. It is supported by the joint expertise of several players and a broad reflection on the fundamental need of Quebecers to be able to evaluate the performance of their Government.

With its user-friendly platform, it is now possible to assess whether departments are achieving their objectives. Designed especially for the public, it assembles in a single website, in a simplified format, management information that was previously complex and scattered across some 20 different websites. It also provides a neutral and objective analysis of the situation.

Furthermore, following the work done for the strategic plans, the Ministère de l'Environnement et de la Lutte contre les changements climatiques analyzed the quality and extent to which the sustainable development action plan targets of the government departments and bodies were achieved. With the collaboration of the Secrétariat du Conseil du trésor, a sustainable development performance indicator was also created. The results will be made public by the Department in the winter of 2020, and a link will be added to the Tableau de bord de la performance des ministères of the Secrétariat du Conseil du trésor.

NEXT STEPS TO IMPROVE PERFORMANCE

Optimization of annual management reports

In 2020-2021, the annual management reports of government departments and bodies will be reviewed to standardize and simplify, and improve the presentation of the information contained. Among other things, the reports will be required to provide more information about the monitoring of targets, including a justification for any gaps, where applicable.



Quality of public services

Similar to the exercise conducted for strategic plans, in 2020-2021, government departments and bodies will be asked to update and enhance the quality of their service statement to the public based on instructions provided to them. The Secrétariat du Conseil du trésor will also document best practices for evaluating achievement of public expectations and satisfaction and will produce reliable and standardized tools to support government departments and bodies in this effort.

Developing the quality of program evaluation work

In order to support the performance of organizations through program evaluation, the Secrétariat du Conseil du trésor will continue its work in 2020-2021 to ensure rigorous application of the Directive concernant l'évaluation de programmes dans les ministères et les organismes.

The Secrétariat du Conseil du trésor will therefore ensure that organizations subject to the Directive submit their multi-year evaluation plan, as required by the directive, and a report will be submitted to the Conseil du trésor. In addition, the deliverables produced by organizations under this Directive will be analyzed and feedback will be provided, as was the case for 169 deliverables in 2019-2020. It will continue to enhance its support services and to develop tools and training adapted to the needs of organizations. Among other things, it will complete the establishment of a centralized team of experts to help smaller bodies in conducting evaluation work. Furthermore, in order to improve the quality and usefulness of evaluations, it will carry out a review of the evaluation practices of organizations and an assessment of the Directive.

The Government also plans to develop expertise in evaluating public programs, in a context where evaluation issues and needs increasingly involve the use of large-scale administrative databases. This type of quantitative evaluation requires sophisticated statistical methods, enhanced in recent years by artificial intelligence in the exploitation of big data.

To support the departments and bodies in this area, a Research Chair on the Economic Evaluation of Public Programs will be established through a partnership between the Université Laval and the Secrétariat du Conseil du trésor. Also, a program leading to a new specialized graduate degree in business analytics and data science will be jointly launched by the École nationale d'administration publique and the Secrétariat du Conseil du trésor, and new customized training will be available. In order to achieve this, a total investment of \$2.0 million over five years is planned.



Modernization of the framework for internal auditing and integrated risk management

To support the integration of best practices in internal auditing and integrated risk management in departments, which contribute to organizational performance, the Secrétariat du Conseil du trésor intends to complete the establishment of a centralized team of experts in 2020-2021. It also intends to implement a new directive on internal auditing to replace and modernize the current Conseil du trésor guidelines.

The Secrétariat du Conseil du trésor will also undertake work to enhance the Government's framework for integrated risk management.

Revision of the annual report by the Chair of the Conseil du trésor for enforcement of the Public Administration Act and new performance indicator

The Public Administration Act requires that the Chair of the Conseil du trésor produce an annual report on the application of the Public Administration Act. In recent years, the usefulness of the report has been called into question, since it does not cover departmental performance, does not present individual results, and the data supporting its preparation are self-reported.

In 2020-2021, a new edition of this report, revised and corrected, will be tabled in the National Assembly. Going forward, this report will be performance-based and will present the individual results of organizations. Another new feature of the report will be an indicator measuring the various aspects of an organization's performance, including the quality and progress toward strategic plan targets, sound resource management, the extent to which best practices in results-based management are incorporated, and sustainable development.

PROGRAM REVIEW

The departments and bodies will need to develop a three-year program review plan to optimize their operations. In order to make sustainable changes in practices, organizations will be required to validate the relevance of their programs to ensure that they continue to serve the needs of the public and that they achieve their objectives. For programs deemed relevant, organizations must innovate and question their processes to ensure that the programs are managed effectively and efficiently while safeguarding the quality of services.

The organizations will also be called upon to optimize their processes, notably through digital transformation, to assess the advisability of entrusting some of their administrative activities to other expert organizations and to promote asset sharing.



The Secrétariat du Conseil du trésor will also carry out or support a number of review projects dealing with administrative efficiency, simplifying procedures, and improving service delivery to the public.

Administrative efficiency in the Government

- Centralizing the Government's collection activities under Revenu Québec to improve efficiency, reinforce assistance to vulnerable clienteles and ensure equity. A bill to that effect, Bill No. 30, to recover amounts owed to the State, has been tabled in the National Assembly (Revenu Québec and the Secrétariat du Conseil du trésor).
- Optimizing the management of the Government's rolling stock fleet to achieve efficiencies in procurement and maintenance and to promote the shift to transportation electrification (Ministère des Transports).
- Continually reviewing standardized financial assistance programs approved by the Conseil du trésor to assess whether the programs are meeting the goals they were established to achieve, to eliminate overlap and to ensure optimization (Secrétariat du Conseil du trésor).

Simpler procedures and better support services

- Streamlining procedures and providing better support to persons with disabilities and their families in accessing programs and initiatives to which they are entitled (Office des personnes handicapées du Québec and the Secrétariat du Conseil du trésor).
- Simplifying administrative procedures for people grieving the death of a loved one and providing better support to caregivers (Ministère du Travail, de l'Emploi et de la Solidarité sociale).
- Modernizing the rules for protecting individuals who are vulnerable or incapacitated to ensure better support and pave the way for the Public Curator's digital transformation and the modernization of its approaches and work environment (Public Curator).
- Implementing the Québec digital identity solution to ensure greater access to online services, improved efficiency in managing identity, address and contact information, and the consideration of safety issues and identity-related fraud risks (Secrétariat du Conseil du trésor).



- Producing and implementing a new plan to streamline administrative and regulatory processes for businesses (Ministère de l'Économie et de l'Innovation).

Improved delivery of public services

- Modernizing service systems and business processes to improve services related to driver's licences and vehicle registration as well as services related to Contrôle routier Québec operations (Société de l'assurance automobile du Québec).
- Enhancing the student financial assistance website so that it can be consulted on mobile devices and through secure messaging, consultation of e-learning results online, and modernization of departmental examinations in a digital context (Ministère de l'Éducation et de l'Enseignement supérieur).
- Rolling out the Québec Medical Appointment Scheduler project, making it easier to book appointments online with family doctors, primary health care nurse practitioners and resident doctors (Régie de l'assurance maladie du Québec and the Ministère de la Santé et des Services sociaux).
- Improving the Centre de relations avec la clientèle and the online services of Retraite Québec (Retraite Québec).
- Implementing the plan to transform and modernize the justice system (Ministère de la Justice).

Development of a performance hub of expertise

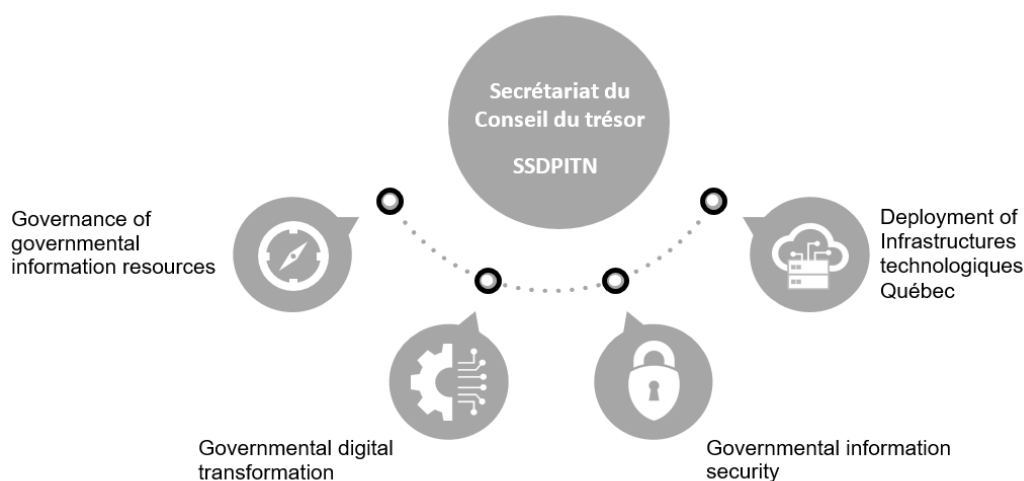
In order to ensure government coordination of the action plan to optimize enforcement of the Public Administration Act, the Secrétariat du Conseil du trésor will continue to roll out a hub of expertise in 2020-2021. This hub is responsible for guiding, coordinating and supporting departments and bodies as they implement the results-based management framework. It is also in charge of government coordination of program evaluation and review.



INFORMATION TECHNOLOGY AND ACQUISITIONS MANAGEMENT

In the face of an ever-changing technology environment, sound governance of government information resources is critical in developing effective and user-friendly public services.

To adapt to today's environment and ensure government-wide consistency of the activities and investments in this area, the Secrétariat du Conseil du trésor is focusing, within the Sous-secrétariat de la dirigeante principale de l'information et de la transformation numérique (SSDPITN), the governance of its resources and information resource skills around the four main areas below:



Complexity and ongoing innovation in the technology environment call for a model that supports the pooling of expertise. This approach favours both the development of skills in niches requiring top talent and large resource investments, and better use and sharing of capabilities throughout the Government.



GOVERNMENTAL DIGITAL TRANSFORMATION

In June 2019, the Gouvernement du Québec made public the Stratégie de transformation numérique gouvernementale 2019-2023. It mobilizes all public bodies towards achieving a common goal: offering more intuitive and user-friendly public services to the public as well as improving government efficiency.

CENTRE QUÉBÉCOIS D'EXCELLENCE NUMÉRIQUE

Upon the announcement of the Stratégie, the Centre québécois d'excellence numérique (CQEN) was formed within the Secrétariat du Conseil du trésor. This new entity is tasked with accelerating and facilitating the execution of the Government's priority actions, and organizing the sharing of expertise between the Government and the digital ecosystem.

This pooled expertise will be leveraged to benefit the government community. In the months to come, the CQEN will:

- pool innovative ideas by sharing and collaboration across the digital ecosystem;
- develop digital culture and digital skills;
- facilitate data mobility and integration across government systems;
- promote use of common components;
- exemplify leadership on values and digital practices;
- create value by implementing innovative methods and solutions.



CONCRETE DIGITAL TRANSFORMATION ACTIONS

To ensure the consistency of the Government's digital transformation initiatives and measure the achievement of transformation targets, public bodies have been asked to develop a digital transformation plan. This collected information will enable the Secrétariat du Conseil du trésor to develop a government digital action plan that comprises initiatives aimed at rolling out digital services, implementing shared resources and services, eliminating obstacles to the delivery of digital services, and evaluating and measuring the digital transformation based on feedback and learning.

A public roadmap will also be prepared, which will present the main digital initiatives. These will be grouped based on the two orientations and six ambitions in the Stratégie de transformation numérique gouvernementale 2019-2023.

During the year, a digital barometer will also be disseminated to measure the progress of the digital transformation, attesting to accountability reporting and transparency best practices.

To adopt digital practices and develop digital skills within the Government, it is essential to deploy distinctive, customized training to meet organizations' needs in the area of the digital transformation. Prepared in collaboration with the Académie de la transformation numérique at Université Laval, training sessions are already available. Others will be added over the 2020-2021 fiscal year.

MAJOR DIGITAL TRANSFORMATION PROJECTS

The Government's digital transformation can only be achieved by developing strong foundations, including creating a digital identity and consolidating IT processing centres.

Creating a digital identity

The Government has pledged to transform public services in order to simplify procedures for the public and optimize their experience when using government services. A strong, secure digital identity is a key element in the governmental digital transformation.

Quebecers should be able to benefit from a single digital identity that is robust and trustworthy when accessing government services. The Gouvernement du Québec must show leadership in the creation of this identity.



In the coming year, various projects will lead to the launch of the execution phase of Québec's digital identity solution, which is aimed at ensuring:

- simplified access to online services, regardless of the mode used, based on innovative technologies;
- greater efficiency in managing identity, address and contact information;
- the consideration of security issues and fraud risks associated with identity through more robust processes and credentials so as to promote the use of digital services in a trusted environment.

Consolidation of data processing centres

The Government plans to significantly improve technological infrastructure security in the delivery of public services.

At this time, the program to consolidate data processing centres has led to an initiative to estimate the volumes that each public body plans to transfer to the cloud, as well as the anticipated pace of migration. This initiative also includes an evaluation of harms and the development of obsolescence management plans for each body.

In fiscal 2019-2020, the process for qualifying public cloud-based data storage and processing offers was completed. The first offers are expected to be available in 2020-2021.

GOVERNMENTAL INFORMATION SECURITY

Governmental digital transformation modifies services provided to the public and businesses. While it is also providing new opportunities, it also brings with it increased responsibilities in terms of protecting information. Thus, the Government intends to take all possible measures to rapidly improve data and system security within public bodies.



THE GOVERNMENT'S CYBERSECURITY POLICY

The Minister for Government Digital Transformation will soon present the Government's cybersecurity policy. With the goal of instituting a resilient and cyberprotected Government administration offering public-oriented digital services.

Adopting the policy would involve expenditures amounting to \$30.1 million over three years, which is the timeframe anticipated for its implementation, as well as an annual recurring expenditure of \$9.3 million for subsequent fiscal years.

Addressing public organizations and their staff, as well as the public, this policy will clearly outline the Government's objectives regarding cybersecurity and ensure the protection of digital information, technological infrastructures, industrial process systems and all associated objects.

THE CENTRE GOUVERNEMENTAL DE CYBERDÉFENSE AND ITS NETWORK

The Secrétariat du Conseil du trésor has consolidated its information security expertise and continues to set up the Centre gouvernemental de cyberdéfense. This organization will provide constant surveillance for cyberthreats and coordinate whatever countermeasures are required to thwart them. Under the responsibility of the Centre gouvernemental de cyberdéfense, a tactical intervention team may also be deployed when cyberincidents occur.

Implementation of the Centre gouvernemental de cyberdéfense will also provide a government network to facilitate concerted action and cohesion among stakeholders by consolidating their efforts and better targeting cyberissues and potential risks.

GOVERNANCE OF GOVERNMENTAL INFORMATION RESOURCES

The management tools defined in the Act respecting the governance and management of the information resources of public bodies and government enterprises give a clear, fully transparent picture of government administration as a whole.



The maturity acquired in recent years has allowed the Government to continue forming an integrated portfolio of all public body projects and hone its overall, relevant and up-to-date vision of the potential contributions, costs and constraints of implementation, as well as the risks associated with information resource projects.

INFORMATION RESOURCE INVESTMENTS AND EXPENDITURES

The information resources sector is set to benefit from \$1,143.9 million in new projects and envelopes, of which \$494.7 million is set to be from new funding in the 2020-2030 QIP and \$649.2 million is to be transferred from the central envelope to this sector in 2019-2020.

The information resources sector is thus set to have \$7,394.3 million over the 2020-2030 ten-year period, which will allow, among other things, to continue the governmental digital transformation and ensure the replacement and addition of information assets.

With regards to expenditures and investments, \$4.0 billion in information resources has been planned for the public bodies and the networks in 2019-2020.

The 2018 Snapshot of the information technology workforce and use of consultants in the Québec public service indicates that 8,979 individuals are working as information resources in the departments and bodies subject to the Public Service Act and the Act respecting the governance and management of the information resources of public bodies and government enterprises. Of this number, 72.0% are internal resources

The Government therefore has solid internal expertise. This workforce snapshot excludes public bodies in the education and higher education networks, and in the health and social services network. These bodies will be incorporated into upcoming workforce snapshots, as stipulated in the Act respecting the governance and management of the information resources of public bodies and government enterprises.

GREATER TRANSPARENCY

Work is underway to turn the dashboard on the status of information resource projects of the Gouvernement du Québec into a dynamic, enhanced tool. The improvements will enable organizations to continuously update and present data on the anticipated benefits of projects.



DEPLOYMENT OF INFRASTRUCTURES TECHNOLOGIQUES QUÉBEC

In the 2019-2020 Expenditure Management Strategy, the Government determined that the public bodies still devoted too much effort to the management of public infrastructure and that its availability, reliability and effectiveness were essential to a successful digital transformation. Within this context, in February 2020 the Government passed Bill 37, creating the body Infrastructures technologiques Québec (ITQ), which will start up on June 1, 2020.

Specifically, the creation of ITQ:

- ensures effective technological infrastructure and shared support system services in order to support a delivery of quality services;
- ensures development, operation and optimization of shared technological infrastructure by avoiding duplication of solutions with its associated costs;
- concentrates and develops specialized expertise in shared technological infrastructure;
- contributes to improving governmental digital information security through extended use of secure and effective shared infrastructure;
- supports, as needed, project management for bodies that request it.

OPTIMIZATION OF GOVERNMENT ACQUISITIONS

Numerous significant initiatives have been carried out in recent years in the area of procurement. Some notable examples are the establishment of the Autorité des marchés publics and the creation of the Centre d'acquisitions gouvernementales.

The Government intends to continue its efforts to facilitate businesses' access to public contracts, implementing commitments relating to procurement, developing rules that are better suited to certain areas of acquisition, and ensuring the departments and public bodies subject to the Act respecting contracting by public bodies comply with the normative framework.



ESTABLISHMENT OF THE CENTRE D'ACQUISITIONS GOUVERNEMENTALES

The Government is the largest client in Québec. The government acquisition model currently in place does not maximize the benefits of group purchasing, particularly because of the large number of stakeholders, numerous acquisition processes and the difficulty in attaining government-wide coordination.

Consequently, the Government acted by passing Bill 37 in February 2020, which instituted the Centre d'acquisitions gouvernementales. Its establishment on June 1, 2020 will:

- ensure more cohesion by reinforcing government acquisition governance;
- improve government performance and avoid duplication where certain goods and services are acquired exclusively through the Centre d'acquisitions gouvernementales;
- concentrate acquisition expertise to support in particular those public bodies that do not have the required specialized resources;
- profit fully from the model implemented by the health and social services network in the area of group purchasing;
- consolidate existing jobs in outlying regions;
- deploy acquisition strategies that take the impact on the regional economy into consideration while respecting government procurement liberalisation agreements and the Act respecting contracting by public bodies.

GOVERNMENT PROCUREMENT STRATEGY

At the same time as the Centre d'acquisitions gouvernementales is established, the Government wishes to adopt a strategy for which the guideline would be to develop strategic acquisitions so as to facilitate the achievement of the Government's objectives. This governmental procurement strategy will aim to, among other things, facilitate businesses' access to public contracts, most notably small- and medium-size businesses that offer innovative or eco-friendly products and services, while at the same time maximizing economic benefits across all regions.



COMMITMENTS RELATING TO PROCUREMENT UNDER THE JAMES BAY AND NORTHERN QUEBEC AGREEMENT

In 1975, the Gouvernement du Québec signed the James Bay and Northern Quebec Agreement. This agreement enabled, among other things, the development of water-power, mineral and forest resources in Nord-du-Québec in return for a greater degree of political and administrative autonomy for the Cree and Inuit communities in Nord-du-Québec, exclusive hunting, fishing and trapping rights on the targeted territories, as well as financial compensation.

In collaboration with other departments, the Secrétariat du Conseil du trésor and Government of the Cree Nation are currently assessing various measures to sustainably and innovatively implement commitments regarding public contracts established by the Gouvernement du Québec within the framework of the Agreement with the Crees.

COMPLIANCE INDICATOR

The Secrétariat du Conseil du trésor has implemented a normative framework relating to contract management. In order to optimize contract management within public bodies, it ensures that they strictly comply with their legal and regulatory obligations.

With this in mind, the Secrétariat du Conseil du trésor has developed a compliance indicator to assess public bodies' adherence to the primary points of this normative framework. This indicator is used to measure the level of compliance with the various contractual obligations stipulated in the Act respecting contracting by public bodies and its regulations, one of the fundamental principles of which is accountability reporting based on public bodies' management accountability and on the proper use of public funds. To this end, the Portrait personnalisé des activités contractuelles des organismes is used to monitor and establish the compliance indicator relating to the normative framework for contract management. This is one more step toward improving the performance of public bodies.

PUBLIC INFRASTRUCTURE: A STRONG PLAN FOR THE FUTURE

AN UNPRECEDENTED LEVEL OF INVESTMENT IN PUBLIC INFRASTRUCTURE

The 2020-2030 QIP, which presents the Government's infrastructure investment plans for the next 10 years, will go down in history as the most ambitious QIP ever presented. To move Québec toward modernity and rectify the obsolescence of many infrastructures in the territory, the Government has set the 2020-2030 QIP at \$130.5 billion. Up \$15.1 billion or 13.1% from the previous Plan, this is the second consecutive major increase, after the \$15.0 billion increase in the 2019-2029 QIP.

Another \$6.6 billion, made available due to the advancement and completion of several projects in the 2019-2020 fiscal year, is added to the increase. Thus, an additional amount of \$21.7 billion can be devoted to new investments during the 2020-2030 period.

To ensure an appropriate distribution of investments between the maintenance and improvement of the public infrastructure portfolio, 61.0% (\$72.5 billion) of funds available under the 2020-2030 QIP is allocated to maintenance projects. In compliance with the aims of the Public Infrastructure Act, this government strategy aims to maintain a balance between the sustainability of the existing infrastructure and the development of new infrastructure for the benefit of present and future generations.

In its 2019-2023 Strategic Plan, the Secrétariat du Conseil du trésor has set an objective to maintain at least 60.0% of infrastructure under the responsibility of public bodies in good condition (government condition indicator, or GCI, of A, B or C). This requires providing a sufficient level of recurring annual investment to ensure the sustainability of the public infrastructure portfolio. To do so, the Secrétariat has also set the objective of increasing the five-year average annual investment to \$7.3 billion between now and the 2022-2032 QIP. The 2020-2030 QIP increase will now allow \$7.4 billion to be achieved.



According to the information collected in the 2020-2021 Annual Management Plans for Public Infrastructure Investments, approximately 60.8% of public bodies' infrastructure is deemed to be in good condition (with a projection of 70.7% in 10 years, taking into account the anticipated impact of the investments provided for in the 2020-2030 QIP). That proportion is 79.5% for infrastructure subsidized by the Government but primarily owned by municipalities and public transit corporations. The asset maintenance deficit (AMD) associated with infrastructure in poor condition (GCI of D or E) belonging to public bodies is assessed at \$28.2 billion as of March 2020. In this regard, the Government anticipates investments of nearly \$22.0 billion in the 2020-2030 QIP, which represents managing 78.0% of this deficit over 10 years.

Québec's solid financial and economic situation allows the Government to maintain the accelerated pace of its public infrastructure investments. In the interest of sound public management, the impact this second substantial increase in investments will have on debt and public expenditures was taken into account at the time it was established. The benefits of this decisive action will be felt for many years to come, contributing to sustained economic growth in all regions of Québec.

Thanks to this ambitious plan, the Government will be able to continue to deliver on its public infrastructure commitments, especially with regard to major priorities of education, the environment, the economy and health.

INVESTMENTS IN EDUCATION TO REPAIR AND BUILD SCHOOLS

For the second consecutive year, the Government is dedicating a substantial portion of the new funds available in the QIP, nearly \$5.9 billion or 27.0%, to education:

- some \$1.5 billion of this additional amount is earmarked to restore school infrastructures. Without the massive reinvestment in schools in the last two years, the proportion of school buildings in poor condition (GCI of D or E), currently at 54.0%, could not have been stabilized and would have continued to deteriorate in the years ahead;
- furthermore, an additional \$1.9 billion will be invested, among other things, to accelerate the construction of about 1,000 new classes, including those for kindergarten for four-year-olds, in primary and secondary schools to accommodate new students and decrease the numerous space shortages observed in various regions of Québec;



- an additional \$1.5 billion, as well as the \$0.8 billion set aside in the central envelope, will be dedicated over the next few years to approximately 20 major projects for the rehabilitation, expansion and construction of secondary schools, mainly in the territory of the Communauté métropolitaine de Montréal, in order to meet the most pressing needs for student spaces.

The Government is pursuing a massive school repair and construction program so that Québec will eventually have beautiful, functional, distinctive, progressive and sustainable schools. To accomplish this, the Ministère de l'Éducation et de l'Enseignement supérieur produced a real estate planning guide for primary schools, setting out the Government's vision and orientations based on best practices, some of which were established by the Lab-École.

This guide will serve as the cornerstone for numerous primary school construction and expansion projects. Where possible, the guide's vision and orientations will be taken into consideration, along with the necessary adaptations, in primary school renovation projects. A real estate planning guide for secondary schools is also being developed and will be tabled shortly to support the design of the buildings and the renovation work.

INVESTMENTS TO ENSURE THE SUSTAINABILITY OF THE ROAD NETWORK

The road network under the responsibility of the Ministère des Transports comprises over 31,000 kilometres of roads and some 9,700 structures, including bridges and overpasses. The availability of this road infrastructure is necessary for public mobility, be it by personal vehicle or public transit, as well as for the transportation of freight.



The Government must continue to invest in existing road infrastructure to ensure user safety, reduce its AMD, improve conditions and promote the use of various modes of public transit. Its AMD, assessed at \$18.7 billion, represents 66.0% of the AMD for all public infrastructure under the Government's responsibility.

Significant investments are required to keep these strategic assets in good condition:

- the cost of rebuilding roadways and structures is high, considering the substantial area they cover across Québec;
- the lifespan of civil engineering structures is reduced by their vulnerability resulting from exposure to weather variations and to the use of de-icing products;
- a significant proportion of structures were built in the 1960s and 1970s, and many of them have reached the end of their useful lives.

Of the additional \$3.7 billion in investments allocated to the road network in the 2020-2030 QIP, \$1.4 billion is allocated specifically to various projects intended to ensure that roadways are kept in good condition and the current road network is sustainable across Québec.

The sector envelope for the road network is set at \$26.8 billion in the 2020-2030 QIP, of which 83.0% is allocated to maintaining the infrastructure portfolio.

INVESTMENTS TO DEVELOP PUBLIC TRANSIT

The development of public transit, another key priority of this Government, will be allocated \$3.3 billion in additional funding in the 2020-2030 QIP to foster public mobility and improve traffic flow.

This sector will therefore benefit from an unprecedented investment of \$13.6 billion to support the cities and public transit corporations whose responsibility is to develop an integrated public transit vision across their territory; and an additional \$2.2 billion investment will be set aside in the central envelope. Thus, the 2020-2030 QIP allocates an envelope of \$15.8 billion to the public transit sector.



Furthermore, the Government is announcing that seven major new public transit projects are being studied, mainly in Greater Montréal. Ultimately, taking into account the investments required to carry out all projects under study, it is anticipated that public transit investments will reach an estimated \$43.8 billion. These investments do not take into account the \$6.5 billion Réseau express métropolitain project currently under way in Greater Montréal by a subsidiary of the Caisse de dépôt et placement du Québec (CDPQ Infra).

- Besides the Gouvernement du Québec, other partners may be called on to contribute to the financing of these new projects, in particular the Caisse de dépôt et placement du Québec (CDPQ), the federal government, the Canada Infrastructure Bank and public transit corporations.
- Thus, the contribution of Québec to the new projects will be established at a later date based on the confirmed participation of potential partners. Consequently, the amounts needed to carry out these projects will be provided for, in due course, during the preparation of future QIPs.

In this sense, Québec is in line with modern thinking as it undertakes to invest more in public transit infrastructure. By improving accessibility to and the capacity of public transit services, the Government will provide solutions to traffic congestion problems, improve travel time for the public and ultimately address environmental challenges, most specifically by reducing greenhouse gas emissions.

- The quality of life of Quebecers and the competitiveness of large cities and businesses depend, in large part, on the performance and attractiveness of public transit systems.
- Transformative public transit projects also foster innovative solutions for mobility and Québec's know-how in the area of transportation.

INVESTING IN HEALTH AND SOCIAL SERVICES

Of the new amounts available in the 2020-2030 QIP, this sector receives nearly \$2.9 billion in new investments, \$2.1 billion of which goes to various major renovation, redevelopment and construction projects on hospitals and residential and long-term care centres (CHSLDs) located across Québec, most specifically ensuring gradual provisioning of projects under study, worth \$1.0 billion or more.



The Government is allocating \$20.5 billion to the health and social services sector envelope in the 2020-2030 QIP, to give Quebecers access to establishments that provide quality healthcare services.

Given Québec's ageing population and the deterioration of its buildings, the Government is proposing a plan to overhaul residential and long-term care centres for seniors and adults with special needs. This plan is centred on the creation of a new architectural and organizational concept, called maisons des aînés and alternative residences, which aims to offer a more human and modern model that is better suited to the specific needs of seniors with reduced mobility and an adult clientele with special needs.

Thus, the Government would like to implement this new concept across Québec and is committed to developing new spaces and gradually replacing dilapidated CHSLDs throughout Québec:

- creating 2,600 spaces by 2022-2023. In addition, non-adapted or dilapidated spaces will be rebuilt as part of the process aimed at developing new spaces. To accomplish this, in addition to the amount of \$1.0 billion allocated in the 2019-2029 QIP, an additional amount of \$0.5 billion is added to the 2020-2030 QIP;
- furthermore, the Government has authorized the study of three new major projects, which involve nine CHSLDs in the Montréal and Lanaudière regions and are aimed at transforming more than 1,500 existing spaces based on the new concept.

INVESTING IN ALL SECTORS

Additional sums totalling \$5.9 billion have been allocated to other sectors of government activities. These amounts will most notably be used to implement numerous projects as well as set up new programs or enhance existing programs. These investments will be made across Québec, to the benefit of the entire population.

INVESTMENTS FOCUSED ON THE REDUCTION OF GREENHOUSE GASES AND ADAPTATION TO CLIMATE CHANGE

Through \$52.3 billion in investments, including those allocated in the 2020-2030 QIP and in future plans, the Government fosters the reduction of greenhouse gases and adaptation to climate change.



- \$15.8 billion for public transportation is planned in the 2020-2030 QIP: \$13.6 billion for the sector and \$2.2 billion for a central envelope. This will increase access to public transit and electric transportation, most notably by supporting :
 - the measures outlined in the Sustainable Mobility Policy, targeting active transportation by the development of bike paths for example;
 - the financing the acquisition of hybrid and electric buses and implementing reserved lanes;
 - the implementation of major projects, for example the extension of the blue line of Montréal's métro and the new structuring network of public transportation in the Ville de Québec, in order to offer reliable and effective alternatives to automobile transportation;
 - The Government's commitment to invest in projects associated with the Greater Montréal decongestion plan.

To these investments of \$15.8 billion are added \$28.0 billion for future QIPs in order to implement projects currently under study, for a total of \$43.8 billion.

- An amount of \$930.6 million is planned for the Environment sector, among other things, for funding biomethanization and composting projects; for the sustainability and security of public dams that control the flow of water as well as for work targeting the reduction of greenhouse gases and adaptation to climate change.
- An amount of \$7.5 billion is planned for the Municipalities sector, to support municipalities in their construction, repair and expansion work of drinking water and wastewater treatment infrastructure and the replacement of drinking water and sewer lines, in carrying out work intended to improve resilience and adaptation to flooding. This work will maintain and improve the public's quality of life in their communities.
- An amount of \$80.0 million is planned for the Sea, Air, Rail and Other Transport sector in order to implement infrastructure, within the framework of the marine strategy for short distance maritime transport services, which will reduce greenhouse gases resulting from transporting freight.

Federal contributions of \$7.2 billion to support these investments have been allocated to Québec within the framework of phase 2 of the Investing in Canada Plan for infrastructure.

Thus, taking into consideration all these investments, \$59.5 billion has been dedicated to reducing greenhouse gas emissions and adapting to climate change.

Investments in Infrastructure Promoting the Reduction of Greenhouse Gases and Adaptation to Climate Change
(billions of dollars)

	2020-2030 QIP	Future QIPs	Total
Gouvernement du Québec			
Public transportation ¹	15.8	28.0	43.8
Environment	0.9	—	0.9
Municipalities	7.5	—	7.5
Sea, Air, Rail and Other Transportation	0.1	—	0.1
Subtotal	24.3	28.0	52.3
Gouvernement fédéral			
Public transit (IBA)	5.2	—	5.2
Green Infrastructure (IBA)	1.8	—	1.8
Disaster Mitigation and Adaptation Fund (DMAF)	0.2	—	0.2
Subtotal	7.2	—	7.2
Total	31.5	28.0	59.5

¹ The amount of \$15.8 billion includes \$2.2 billion reserved in the central envelope.

PARTNERSHIPS IN SUPPORT OF QUÉBEC PRIORITIES

Financial participation from other stakeholders who are partners with the Gouvernement du Québec makes it possible to carry out many projects that are a priority for Québec and, in some cases, accelerate certain work. The contributions of these partners are added to those made by the Government.

In this regard, the federal government partners with the Gouvernement du Québec in the funding of many infrastructure projects. Likewise, a number of other partners, mostly municipalities, public transit authorities and universities, are expected to participate in financing the projects put forward by Québec.

Furthermore, the agreement reached between the Gouvernement du Québec and the CDPQ to have the latter carry out the REM project is also an innovative partnership. The Government has submitted other public transit infrastructure projects to the CDPQ to determine its interest in them.

PUBLIC INFRASTRUCTURE INVESTMENT GOVERNANCE

The Public Infrastructure Act sets out governance rules for the planning of public investments and the management of public infrastructure. Accordingly, a governance committee for infrastructure projects was formed at the Secrétariat du Conseil du trésor to ensure issues associated with major projects are followed up on, from planning to delivery.

A FLEXIBLE DIRECTIVE

The Directive sur la gestion des projets majeurs en infrastructures publiques, in force since 2014, sets out rigorous management rules to support the Cabinet's decision-making process for the analysis, planning and execution of major projects.

A revision of the Directive was undertaken to accelerate the restoration of infrastructure in poor condition (GCI of D or E), and for which an option has already been determined. The work carried out shows that a more in-depth revision is required to take into account the issues encountered in recent years associated with applying the Directive.

Furthermore, in light of the number and magnitude of public transit investment projects, mainly funded by the Gouvernement du Québec, the Conseil du trésor decided to subject projects worth \$100.0 million or more to the Directive sur la gestion des projets majeurs en infrastructures publiques, except for projects entrusted to CDPQ Infra.



ACCOUNTABILITY REPORTING FOR INFRASTRUCTURE PROJECTS WORTH \$20.0 MILLION OR MORE

Since July 2018, the Secrétariat du Conseil du trésor has posted information on its website⁴ about infrastructure projects worth \$50.0 million or more. During the 2020-2021 fiscal year, the Secrétariat will enhance its electronic platform, progressively integrating information relating to projects worth \$20.0 million or more and are already published in the 2020-2030 QIP. This information not only allows the public to learn about infrastructure projects and their objectives, but also to follow their progress as government decisions are made.

MAXIMIZING THE IMPACT OF QIP INVESTMENTS

In the past few months, government departments and bodies have noticed increasing effervescence in the construction industry. This was most notably demonstrated by the increase in cost for major infrastructure projects in progress, as compared to the estimates produced during the projects' planning stages, by a decrease in available labour in the construction industry, by a decrease as compared to previous years in the number of bidders participating in calls for tenders, as well as by the cancellation of certain calls for tenders.

The Government is mindful of the impact that the large number of projects launched simultaneously can have on the construction industry's ability to deliver projects on time and at the expected cost. For this reason, the \$15.1 billion increase announced within the framework of this year's QIP will be spread mainly over the second five-year period and will follow the forecast growth of 3.0% for all sectors of the economy.

This approach is intended to allow the construction industry to adapt, in the medium and long terms, to this increase in infrastructure investment. This is a concrete measure aimed at maximizing the impact of QIP investments and limiting the negative consequences of effervescence in the construction industry.

The Government also plans to propose other promising measures ensuring that each contract is awarded at a fair price and maximizes value for the public. The Secrétariat du Conseil du trésor is responsible for evaluating the situation, identifying the causes of the effervescence in the construction market and targeting appropriate solutions. This approach consists of two components:

⁴ <https://www.tresor.gouv.qc.ca/infrastructures-publiques/tableau-de-bord/>



- setting up an interdepartmental committee consisting of the government departments and bodies most affected by the situation;
- consulting with the main stakeholders in the construction industry to obtain their proposals.

The Government will then be in a position to announce an action plan in late spring.

AN INVESTMENT PLAN IN SUPPORT OF PUBLIC SERVICES

Summary by Mission and Sector

	2020-2030 QIP		2019-2029 QIP	
	\$ million	%	\$ million	%
Health and Social Services				
Health and social services	20,462.6	15.7	19,407.3 ¹	16.8
Education and Culture				
Education	19,150.3	14.7	13,889.2	12.0
Higher education	6,323.4	4.8	6,325.6 ¹	5.5
Culture	1,963.5	1.5	1,575.6	1.4
Development of sport	653.3	0.5	718.0	0.6
Subtotal	28,090.6	21.5	22,508.4	19.5
Economy and Environment				
Road network	26,832.1	20.6	24,580.0	21.3
Public transit	13,581.2	10.4	9,040.3	7.8
Marine, air, rail and other transportation	4,053.9	3.1	2,935.6	2.5
Municipalities	7,536.5	5.8	7,216.7	6.3
Tourism and recreational activities	1,148.5	0.9	1,114.3	1.0
Social and community housing	2,510.0	1.9	2,442.4	2.1
Northern development	908.0	0.7	1,018.3	0.9
Research	1,006.5	0.8	985.8	0.9
Environment	930.6	0.7	627.7	0.5
Agriculture, forests, fauna and other	845.4	0.6	700.1	0.6
Subtotal	59,352.8	45.5	50,661.2	43.9
Support for Individuals and Families				
Educational childcare services	374.8	0.3	401.8	0.4
Administration and Justice				
Government administration	3,919.6	3.0	3,881.0	3.4
Information resources	7,394.3	5.7	6,578.1 ¹	5.6
Subtotal	11,313.9	8.7	10,459.1	9.0
Subtotal – sector envelope	119,594.6	91.6	103,437.9	89.6
Central envelope²	10,905.4	8.4	11,962.1	10.4
Total	130,500.0	100.0	115,400.0	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

¹ For purposes of comparison, 2019-2029 QIP data have been adjusted to reflect the transfer of \$829.0 million to the Information resources sector, from the Health and social services sector (\$779.0 million) and the Higher education sector (\$50.0 million). The amounts published in the 2019-2029 QIP, before this adjustment, were \$20,186.3 million for the Health and social service sector, \$6,375.6 million for the Higher education sector and \$5,749.1 million for the Information resources sector.

² This envelope ensures the Government's financial contributions eventually required to implement the projects retained and prioritized by the Government from among those studied. Transfer to the sectors requires a Cabinet decision.

APPENDIX

2020-2021 CONSOLIDATED EXPENDITURES BY PORTFOLIO

2020-2021 Consolidated Expenditures by Portfolio¹

	Expenditure Budget	Budget Measures	Other Expenditures ²	Portfolio Expenditures
	\$ million	\$ million	\$ million	\$ million
National Assembly	138	-	-	138
Persons Appointed by the National Assembly	110	-	-	110
Affaires municipales et Habitation	2,315	56	707	3,078
Agriculture, Pêcheries et Alimentation	996	10	60	1,066
Conseil du trésor et Administration gouvernementale ³	1,913	(340)	1,285	2,858
Conseil exécutif	527	5	-	533
Culture et Communications	861	-	583	1,444
Économie et Innovation	1,112	110	1,536	2,759
Éducation et Enseignement supérieur	22,196	-	3,539	25,734
Énergie et Ressources naturelles	145	28	575	748
Environnement et Lutte contre les changements climatiques	282	-	1,363	1,646
Famille	2,904	14	4,018	6,936
Finances	190	3	3,242	3,434
Forêts, Faune et Parcs	564	15	495	1,074
Immigration, Francisation et Intégration	577	-	4	581
Justice	1,081	2	191	1,274
Relations internationales et Francophonie	118	7	7	132
Santé et Services sociaux	42,787	-	4,973	47,760
Sécurité publique	1,683	10	430	2,122
Tourisme	168	36	195	399
Transports	1,084	38	4,248	5,370
Travail, Emploi et Solidarité sociale	4,442	6	856	5,304
Inter-portfolio Eliminations ⁴	-	-	(4,200)	(4,200)
Portfolio Expenditures	86,191	-	24,109	110,300
Debt Service	5,859	-	2,407	8,266
2020-2021 Consolidated Expenditures	92,050	-	26,516	118,566

¹ Figures are rounded and the sum of the amounts may not correspond to the total.

² Including the expenditures of special funds (Volume 4), bodies other than budget funded bodies (Volume 5), defined purpose accounts (Volume 1), bodies of the health and social services network and the education and higher education networks as well as expenditures financed by the tax system. Also includes consolidation adjustments resulting mainly from the elimination of reciprocal transactions between entities in the same portfolio.

³ The Contingency Fund measures (\$340 million) are presented in the other portfolios.

⁴ Inter-portfolio eliminations result mainly from the elimination of reciprocal transactions between entities in different portfolios.

2020-2021 Consolidated Expenditures of the Portfolio¹ : National Assembly

(millions of dollars)

	Expenditures of the Portfolios (1)	Debt Service (2)	Total (3)=(1)+(2)	Budget Measures (4)
Department and Budget-funded Bodies (Volume 6)				
National Assembly	137.6	-	137.6	-
Subtotal	137.6	-	137.6	-
Total	137.6	-	137.6	-
Expenditures of the Portfolios	137.6			
Budget Measures	-			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	137.6			
Variation in Portfolio Expenditures (in %)	-			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Persons Appointed by the National Assembly

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 6)				
Ethics Commissioner	1.8	-	1.8	-
Commissaire au lobbying du Québec	4.2	-	4.2	-
Directeur général des élections	50.0	-	50.0	-
Protecteur du citoyen	19.2	-	19.2	-
Vérificateur général	35.0	-	35.0	-
Subtotal	110.0	-	110.0	-
Total	110.0	-	110.0	-
Expenditures of the Portfolios	110.0			
Budget Measures	-			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	110.0			
Variation in Portfolio Expenditures (in %)	2.8			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Affaires municipales et Habitation

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Affaires municipales et Habitation	2,276.2	-	2,276.2	56.2
Commission municipale du Québec	11.7	-	11.7	-
Régie du logement	27.1	-	27.1	-
Subtotal	2,315.0	-	2,315.0	56.2
Special Funds (Volume 4)				
Regions and Ruralty Fund	261.2	-	261.2	-
Subtotal	261.2	-	261.2	-
Bodies other than Budget-funded Bodies (Volume 5)				
Régie du bâtiment du Québec	75.8	0.2	76.0	-
Société d'habitation du Québec	1,272.5	82.1	1,354.5	50.2
Subtotal	1,348.3	82.2	1,430.5	50.2
Defined-purpose Accounts (Volume 1)				
Clean Water and Wastewater Fund	18.4	-	18.4	-
Investing in Canada infrastructure program	101.6	-	101.6	-
2008 Infrastructure Projects	24.0	-	24.0	-
2015 Infrastructure Projects	9.9	-	9.9	-
Subtotal	153.9	-	153.9	-
Expenditures Financed by the Tax System²	1.1	-	1.1	-
Consolidation Adjustment²	(1,057.8)	-	(1,057.8)	(50.2)
Total	3,021.6	82.2	3,103.9	56.2
Expenditures of the Portfolios	3,021.6			
Budget Measures	56.2			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	3,077.8			
Variation in Portfolio Expenditures (in %)	(11.5)			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Agriculture, Pêcheries et Alimentation
(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Agriculture, Pêcheries et Alimentation	981.8	-	981.8	9.7
Commission de protection du territoire agricole du Québec	9.6	-	9.6	-
Régie des marchés agricoles et alimentaires du Québec	4.3	-	4.3	-
Subtotal	995.7	-	995.7	9.7
Bodies other than Budget-funded Bodies (Volume 5)				
La Financière agricole du Québec	455.0	3.7	458.7	-
Subtotal	455.0	3.7	458.7	-
Defined-purpose Accounts (Volume 1)				
Financing of agricultural risk management programs	109.6	-	109.6	-
Training, partnership and organization of special events	2.2	-	2.2	-
Subtotal	111.8	-	111.8	-
Expenditures Financed by the Tax System²	0.2	-	0.2	-
Consolidation Adjustment²	(506.7)	-	(506.7)	-
Total	1,056.0	3.7	1,059.7	9.7
Expenditures of the Portfolios	1,056.0			
Budget Measures	9.7			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	1,065.7			
Variation in Portfolio Expenditures (in %)	(14.7)			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Conseil du trésor et Administration gouvernementale

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Conseil du trésor et Administration gouvernementale	1,907.6	-	1,907.6	(340.2) ²
Commission de la fonction publique	5.0	-	5.0	-
Subtotal	1,912.6	-	1,912.6	(340.2)
Bodies other than Budget-funded Bodies (Volume 5)				
Autorité des marchés publics	20.4	-	20.4	-
Centre de services partagés du Québec	551.4	7.6	559.0	-
Société québécoise des infrastructures	941.4	146.8	1,088.2	-
Subtotal	1,513.1	154.5	1,667.6	-
Consolidation Adjustment³	(227.8)	-	(227.8)	-
Total	3,197.9	154.5	3,352.4	(340.2)
Expenditures of the Portfolios	3,197.9			
Budget Measures	(340.2)			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	2,857.7			
Variation in Portfolio Expenditures (in %)	14.3			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Contingency Fund measures presented in the other portfolios.

³ Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Conseil exécutif

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Conseil exécutif	519.6	-	519.6	4.6
Commission d'accès à l'information	7.7	-	7.7	0.6
Subtotal	527.3	-	527.3	5.2
Bodies other than Budget-funded Bodies (Volume 5)				
Centre de la francophonie des Amériques	3.0	0.1	3.0	-
Subtotal	3.0	0.1	3.0	-
Defined-purpose Accounts (Volume 1)				
Financing of activities performed as part of the Plan Nord	-	-	-	-
Financing the Youth Action Strategy	-	-	-	-
Financing the Défi de l'entrepreneuriat jeunesse Strategy	-	-	-	-
Training, partnership and organization of special events	-	-	-	-
Subtotal	-	-	-	-
Consolidation Adjustment²	(2.9)	-	(2.9)	-
Total	527.4	0.1	527.4	5.2
Expenditures of the Portfolios	527.4			
Budget Measures	5.2			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	532.6			
Variation in Portfolio Expenditures (in %)	4.3			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Culture et Communications

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Culture et Communications	860.8	3.2	863.9	-
Conseil du patrimoine culturel du Québec	0.5	-	0.5	-
Subtotal	861.3	3.2	864.5	-
Special Funds (Volume 4)				
Avenir Mécénat Culture Fund	5.1	-	5.1	-
Québec Cultural Heritage Fund	31.6	-	31.6	-
Subtotal	36.8	-	36.8	-
Bodies other than Budget-funded Bodies (Volume 5)				
Bibliothèque et Archives nationales du Québec	91.3	4.7	95.9	-
Conseil des arts et des lettres du Québec	138.3	-	138.4	-
Conservatoire de musique et d'art dramatique du Québec	30.5	1.7	32.3	-
Musée d'Art contemporain de Montréal	13.9	0.2	14.1	-
Musée de la Civilisation	31.5	1.0	32.4	-
Musée national des beaux-arts du Québec	30.5	1.0	31.5	-
Société de développement des entreprises culturelles	140.7	1.0	141.7	-
Société de la Place des Arts de Montréal	39.7	2.5	42.2	-
Société de télédiffusion du Québec	84.6	1.3	85.9	-
Société du Grand Théâtre de Québec	13.5	1.0	14.5	-
Subtotal	614.5	14.4	628.9	-
Defined-purpose Accounts (Volume 1)				
Application of the policy of integration of the arts into architecture and the environment of buildings as well as government and public sites	1.4	-	1.4	-
Development of classical music within Québec	-	-	-	-
Financing of activities performed as part of the Northern Plan	0.8	-	0.8	-
Financing of autonomous service units - Centre de conservation du Québec	1.2	-	1.2	-
Training, partnership and organization of special events	-	-	-	-
Investing in Canada infrastructure program	-	-	-	-
2008 Infrastructure Projects	9.4	-	9.4	-
Subtotal	12.8	-	12.8	-
Expenditures Financed by the Tax System²	446.9	-	446.9	0.5
Consolidation Adjustment²	(528.4)	-	(528.4)	-
Total	1,443.9	17.5	1,461.4	0.5

2020-2021 Consolidated Expenditures of the Portfolio¹ : Culture et Communications

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Expenditures of the Portfolios	1,443.9			
Budget Measures	0.5			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	1,444.4			
Variation in Portfolio Expenditures (in %)	12.6			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Économie et Innovation

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Économie et Innovation	1,111.5	-	1,111.5	110.0
Commission de l'éthique en science et en technologie	0.7	-	0.7	-
Subtotal	1,112.2	-	1,112.2	110.0
Special Funds (Volume 4)				
Natural Resources and Energy Capital Fund	2.1	-	2.1	-
Economic Development Fund	341.3	86.0	427.2	27.3
Québec Enterprise Growth Fund	0.2	-	0.2	-
Subtotal	343.5	86.0	429.4	27.3
Bodies other than Budget-funded Bodies (Volume 5)				
Québec Research Fund - Nature and Technology	72.2	-	72.2	-
Québec Research Fund - Health	127.7	-	127.7	-
Québec Research Fund - Society and Culture	69.9	-	69.9	-
Société du parc industriel et portuaire de Bécancour	6.0	0.4	6.4	-
Subtotal	275.7	0.4	276.1	-
Defined-purpose Accounts (Volume 1)				
Financing of activities performed as part of the Northern Plan	-	-	-	-
Post-Secondary Institutions Strategic Investment Fund	5.1	-	5.1	-
Training, partnership and organization of special events	1.0	-	1.0	-
Investing in Canada infrastructure program	25.8	-	25.8	-
Subtotal	31.9	-	31.9	-
Expenditures Financed by the Tax System²	1,370.4	-	1,370.4	12.4
Consolidation Adjustment²	(497.5)	-	(497.5)	(27.3)
Total	2,636.2	86.4	2,722.5	122.4
Expenditures of the Portfolios	2,636.2			
Budget Measures	122.4			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	2,758.6			
Variation in Portfolio Expenditures (in %)	(1.0)			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Éducation et Enseignement supérieur
(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Éducation et Enseignement supérieur	22,186.0	-	22,186.0	-
Comité consultatif sur l'accessibilité financière aux études	0.2	-	0.2	-
Commission consultative de l'enseignement privé	0.2	-	0.2	-
Commission d'évaluation de l'enseignement collégial	2.5	-	2.5	-
Conseil du statut de la femme	3.4	-	3.4	-
Conseil supérieur de l'éducation	3.5	-	3.5	-
Subtotal	22,195.8	-	22,195.8	-
Special Funds (Volume 4)				
Sports and Physical Activity Development Fund	93.1	-	93.1	10.0
University Excellence and Performance Fund	25.0	-	25.0	-
Subtotal	118.1	-	118.1	10.0
Bodies other than Budget-funded Bodies (Volume 5)				
Institut de tourisme et d'hôtellerie du Québec	42.2	2.0	44.2	-
Institut national des mines	1.1	-	1.1	-
Subtotal	43.3	2.0	45.3	-
Bodies of the Education and Higher Education Networks and Health and Social Services Networks (Volume 1)²				
CEGEPs	2,853.8	79.5	2,933.3	-
School boards	14,798.2	336.8	15,135.0	-
Université du Québec and its constituent universities	1,779.6	23.5	1,803.1	-
Subtotal	19,431.6	439.8	19,871.4	-
Defined-purpose Accounts (Volume 1)				
Minority-language and second-language teaching	26.3	-	26.3	-
Financing of activities performed as part of the Northern Plan	2.9	-	2.9	-
Fixed-asset Financing of the Cree and Kativik School Boards and the Naskapi School	89.9	-	89.9	-
Post-Secondary Institutions Strategic Investment Fund	14.5	-	14.5	-
Training in federal penitentiaries	-	-	-	-
Training, partnership and organization of special events	0.9	-	0.9	-
Subtotal	134.5	-	134.5	-
Expenditures Financed by the Tax System²	155.2	-	155.2	-
Consolidation Adjustment²	(16,354.2)	-	(16,354.2)	-
Total	25,724.3	441.8	26,166.1	10.0

2020-2021 Consolidated Expenditures of the Portfolio¹ : Éducation et Enseignement supérieur
(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Expenditures of the Portfolios	25,724.3			
Budget Measures	10.0			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	25,734.3			
Variation in Portfolio Expenditures (in %)	4.5			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Énergie et Ressources naturelles
(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Énergie et Ressources naturelles	145.4	-	145.4	28.3
Subtotal	145.4	-	145.4	28.3
Special Funds (Volume 4)				
Energy Transition Fund	1.3	-	1.3	-
Natural Resources Fund	43.9	-	43.9	18.0
Territorial Information Fund	117.9	-	117.9	4.0
Subtotal	163.1	-	163.1	22.0
Bodies other than Budget-funded Bodies (Volume 5)				
Régie de l'énergie	18.1	-	18.1	-
Société de développement de la Baie-James	40.4	3.1	43.4	-
Société du Plan Nord	139.2	-	139.2	-
Transition énergétique Québec	155.7	-	155.7	3.0
Subtotal	353.4	3.1	356.5	3.0
Defined-purpose Accounts (Volume 1)				
Financing measures for protecting, securing, redeveloping and restoring mine sites	-	-	-	-
2018 Infrastructure Financing	40.4	-	40.4	-
Training, partnership and organization of special events	0.6	-	0.6	-
Investing in Canada infrastructure program	5.1	-	5.1	-
Subtotal	46.1	-	46.1	-
Expenditures Financed by the Tax System²	38.0	-	38.0	-
Consolidation Adjustment²	(47.9)	-	(47.9)	(3.0)
Total	698.1	3.1	701.2	50.3
Expenditures of the Portfolios	698.1			
Budget Measures	50.3			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	748.4			
Variation in Portfolio Expenditures (in %)	20.8			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Environnement et Lutte contre les changements climatiques

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Environnement et Lutte contre les changements climatiques	275.5	-	275.5	-
Bureau d'audiences publiques sur l'environnement	6.0	-	6.0	-
Subtotal	281.5	-	281.5	-
Special Funds (Volume 4)				
Fund for the Protection of the Environment and the Waters in the Domain of the State	36.7	-	36.7	-
Green Fund	1,138.8	-	1,138.8	121.0
Subtotal	1,175.5	-	1,175.5	121.0
Bodies other than Budget-funded Bodies (Volume 5)				
Conseil de gestion du Fonds vert ²	-	-	-	-
Société québécoise de récupération et de recyclage	92.4	-	92.4	-
Subtotal	92.4	-	92.4	-
Defined-purpose Accounts (Volume 1)				
Training, partnership and organization of special events	1.1	-	1.1	-
Subtotal	1.1	-	1.1	-
Expenditures Financed by the Tax System³	15.0	-	15.0	-
Consolidation Adjustment³	(40.1)	-	(40.1)	-
Total	1,525.3	-	1,525.3	121.0
Expenditures of the Portfolios	1,525.3			
Budget Measures	121.0			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	1,646.3			
Variation in Portfolio Expenditures (in %)	28.5			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² The \$1.0-million expenditure for the Conseil de gestion du Fonds vert is charged to the Green Fund.

³ Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Famille

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Famille	2,839.1	-	2,839.1	14.2
Public Curator	64.7	-	64.7	-
Subtotal	2,903.8	-	2,903.8	14.2
Special Funds (Volume 4)				
Educational Childcare Services Fund	2,650.1	-	2,650.1	13.2
Subtotal	2,650.1	-	2,650.1	-
Expenditures Financed by the Tax System²	4,017.9	-	4,017.9	-
Consolidation Adjustment²	(2,649.8)	-	(2,649.8)	(13.2)
Total	6,922.0	-	6,922.0	14.2
Expenditures of the Portfolios	6,922.0			
Budget Measures	14.2			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	6,936.2			
Variation in Portfolio Expenditures (in %)	7.9			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Finances

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Finances	189.7	5,856.0	6,045.7	2.5
Subtotal	189.7	5,856.0	6,045.7	2.5
Special Funds (Volume 4)				
Financing Fund	2.8	1,929.1	1,931.9	-
Generations Fund	-	-	-	-
Cannabis Sales Revenue Fund	98.0	0.2	98.3	-
IFC Montréal Fund	1.4	-	1.4	-
Northern Plan Fund	99.9	-	99.9	-
Fund of the Financial Markets Administrative Tribunal	3.7	-	3.7	-
Tax Administration Fund	1,024.8	-	1,024.8	1.1
Subtotal	1,230.6	1,929.3	3,159.9	1.1
Bodies other than Budget-funded Bodies (Volume 5)				
Agence du revenu du Québec	1,259.8	4.5	1,264.2	1.1
Autorité des marchés financiers	155.9	-	155.9	-
Financement-Québec	0.3	223.2	223.5	-
Institut de la statistique du Québec	39.3	-	39.3	2.5
Société de financement des infrastructures locales du Québec	864.3	-	864.3	-
Subtotal	2,319.6	227.7	2,547.3	3.6
Defined-purpose Accounts (Volume 1)				
Transfer of revenues from a portion of the federal excise tax on gasoline and the provision of additional money pursuant to Act C-66	495.8	-	495.8	-
Subtotal	495.8	-	495.8	-
Expenditures Financed by the Tax System²	755.1	-	755.1	-
Consolidation Adjustment²	(1,560.6)	-	(1,560.6)	(3.6)
Total	3,430.3	8,013.0	11,443.3	3.6
Expenditures of the Portfolios	3,430.3			
Budget Measures	3.6			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	3,433.9			
Variation in Portfolio Expenditures (in %)	21.7			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Forêts, Faune et Parcs

(millions of dollars)

	Expenditures of the Portfolios (1)	Debt Service (2)	Total (3)=(1)+(2)	Budget Measures (4)
Department and Budget-funded Bodies (Volume 3)				
Forêts, Faune et Parcs	563.9	-	563.9	15.3
Subtotal	563.9	-	563.9	15.3
Special Funds (Volume 4)				
Natural Resources Fund - Sustainable Forest Development Component	586.9	-	586.9	5.0
Subtotal	586.9	-	586.9	5.0
Bodies other than Budget-funded Bodies (Volume 5)				
Fondation de la faune du Québec	11.4	-	11.4	-
Société des établissements de plein air du Québec	160.1	5.2	165.3	-
Subtotal	171.5	5.2	176.7	-
Defined-purpose Accounts (Volume 1)				
Financing of activities performed as part of the Northern Plan	-	-	-	-
Training, partnership and organization of special events	4.4	-	4.4	-
Subtotal	4.4	-	4.4	-
Expenditures Financed by the Tax System²	14.9	-	14.9	-
Consolidation Adjustment²	(283.1)	-	(283.1)	(5.0)
Total	1,058.5	5.2	1,063.7	15.3
Expenditures of the Portfolios	1,058.5			
Budget Measures	15.3			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	1,073.8			
Variation in Portfolio Expenditures (in %)	5.8			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Immigration, Francisation et Intégration
(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Immigration, Francization and Integration	545.5	-	545.5	-
Conseil supérieur de la langue française	1.2	-	1.2	-
Office québécois de la langue française	30.0	-	30.0	-
Subtotal	576.8	-	576.8	-
Defined-purpose Accounts (Volume 1)				
Training, partnership and organization of special events	3.8	-	3.8	-
Subtotal	3.8	-	3.8	-
Total	580.5	-	580.5	-
Expenditures of the Portfolios	580.5			
Budget Measures	-			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	580.5			
Variation in Portfolio Expenditures (in %)	43.5			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Justice

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Justice	879.3	-	879.3	2.1
Comité de la rémunération des juges of the Cour du Québec and of the municipal courts	0.4	-	0.4	-
Committee on the Remuneration of Criminal and Penal Prosecuting Attorneys	0.3	-	0.3	-
Commission des droits de la personne et des droits de la jeunesse	17.8	-	17.8	-
Conseil de la justice administrative	0.7	-	0.7	-
Conseil de la magistrature	3.1	-	3.1	-
Director of Criminal and Penal Prosecutions	170.2	-	170.2	-
Office de la protection du consommateur	8.9	-	8.9	-
Human Rights Tribunal	0.3	-	0.3	-
Subtotal	1,080.9	-	1,080.9	2.1
Special Funds (Volume 4)				
Access to Justice Fund	19.9	-	19.9	-
Crime Victims Assistance Fund	34.4	-	34.4	-
Register Fund of the Ministère de la Justice	59.5	-	59.5	-
Fund of the Administrative Tribunal of Québec	46.4	-	46.4	-
Public Contracts Fund	-	-	-	-
Subtotal	160.1	-	160.1	-
Bodies other than Budget-funded Bodies (Volume 5)				
Commission des services juridiques	193.0	-	193.0	-
Fonds d'aide aux actions collectives	4.3	-	4.3	-
Office des professions du Québec	12.8	-	12.8	-
Société québécoise d'information juridique	19.2	-	19.2	-
Subtotal	229.3	-	229.3	-
Defined-purpose Accounts (Volume 1)				
Agreement respecting the Contraventions Act	0.6	-	0.6	-
Training, partnership and organization of special events	0.3	-	0.3	-
Subtotal	0.9	-	0.9	-
Consolidation Adjustment²	(198.9)	-	(198.9)	-
Total	1,272.3	-	1,272.3	2.1

2020-2021 Consolidated Expenditures of the Portfolio¹ : Justice

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Expenditures of the Portfolios	1,272.3			
Budget Measures	2.1			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	1,274.4			
Variation in Portfolio Expenditures (in %)	4.2			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Relations internationales et Francophonie
(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Relations internationales et Francophonie	117.7	-	117.7	7.0
Subtotal	117.7	-	117.7	7.0
Bodies other than Budget-funded Bodies (Volume 5)				
Office Québec-Monde pour la jeunesse	10.3	-	10.3	-
Subtotal	10.3	-	10.3	-
Consolidation Adjustment²	(3.0)	-	(3.0)	-
Total	125.1	-	125.1	7.0
Expenditures of the Portfolios	125.1			
Budget Measures	7.0			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	132.1			
Variation in Portfolio Expenditures (in %)	7.3			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Santé et Services sociaux

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Santé et Services sociaux	42,769.7	-	42,769.7	-
Health and Welfare Commissioner	3.2	-	3.2	-
Office des personnes handicapées du Québec	14.0	-	14.0	-
Subtotal	42,787.0	-	42,787.0	-
Special Funds (Volume 4)				
Cannabis Prevention and Research Fund	72.7	-	72.7	-
Caregiver Support Fund	18.0	-	18.0	-
Health and Social Services Information Resources Fund	320.3	0.3	320.5	-
Subtotal	411.0	0.3	411.2	-
Bodies other than Budget-funded Bodies (Volume 5)				
Corporation d'urgences-santé	165.4	0.8	166.1	-
Prescription Drug Insurance Fund	3,886.2	8.4	3,894.5	-
Héma-Québec	458.2	1.4	459.6	-
Institut national de santé publique du Québec	81.3	0.6	81.9	-
Institut national d'excellence en santé et en services sociaux	30.7	-	30.7	-
Régie de l'assurance maladie du Québec	13,223.8	0.8	13,224.6	-
Subtotal	17,845.5	12.0	17,857.4	-
Bodies of the Education and Higher Education Networks and Health and Social Services Networks (Volume 1)²				
Réseau de la santé et des services sociaux	29,614.4	622.1	30,236.5	-
Subtotal	29,614.4	622.1	30,236.5	-
Defined-purpose Accounts (Volume 1)				
Cost of Health Services due to Automobile Accidents	104.0	-	104.0	-
Financing of activities performed as part of the Northern Plan	-	-	-	-
Financing of the program to assist pathological gamblers	22.0	-	22.0	-
Post-Secondary Institutions Strategic Investment Fund	-	-	-	-
Training, partnership and organization of special events	14.4	-	14.4	-
Implementation of the Informatization Plan of the Health and Social Services Network	20.0	-	20.0	-
Subtotal	160.3	-	160.3	-
Expenditures Financed by the Tax System²	897.1	-	897.1	102.3
Consolidation Adjustment²	(44,057.6)	-	(44,057.6)	-
Total	47,657.6	634.3	48,291.9	102.3

2020-2021 Consolidated Expenditures of the Portfolio¹ : Santé et Services sociaux

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Expenditures of the Portfolios	47,657.6			
Budget Measures	102.3			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	47,759.9			
Variation in Portfolio Expenditures (in %)	5.3			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Sécurité publique

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Sécurité publique	1,616.2	-	1,616.2	9.7
Bureau des enquêtes indépendantes	7.9	-	7.9	-
Coroner's Office	9.5	-	9.5	-
Comité de déontologie policière	2.0	-	2.0	-
Police Ethics Commissioner	3.8	-	3.8	-
Anti-Corruption Commissioner	22.1	-	22.1	-
Commission québécoise des libérations conditionnelles	5.2	-	5.2	-
Régie des alcools, des courses et des jeux	15.9	-	15.9	-
Subtotal	1,682.6	-	1,682.6	9.7
Special Funds (Volume 4)				
Capitale-Nationale Region Fund	21.1	-	21.1	-
Police Services Fund	717.7	0.3	718.0	-
Subtotal	738.8	0.3	739.0	-
Bodies other than Budget-funded Bodies (Volume 5)				
Commission de la capitale nationale du Québec	23.2	2.3	25.4	-
École nationale de police du Québec	44.0	-	44.0	-
École nationale des pompiers du Québec	2.3	-	2.3	-
Subtotal	69.5	2.3	71.8	-
Defined-purpose Accounts (Volume 1)				
Administration of the Firearms Act	5.9	-	5.9	-
Financing of autonomous service units - Laboratoire de sciences judiciaires et de médecine légale	3.7	-	3.7	-
Financing of the program to assist pathological gamblers	3.2	-	3.2	-
Training, partnership and organization of special events	27.5	-	27.5	-
Subtotal	40.2	-	40.2	-
Consolidation Adjustment²	(418.4)	-	(418.4)	-
Total	2,112.7	2.5	2,115.2	9.7
Expenditures of the Portfolios	2,112.7			
Budget Measures	9.7			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	2,122.4			
Variation in Portfolio Expenditures (in %)	(6.1)			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Tourisme

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Tourisme	167.6	-	167.6	36.0
Subtotal	167.6	-	167.6	36.0
Special Funds (Volume 4)				
Tourism Partnership Fund	220.2	-	220.2	36.0
Subtotal	220.2	-	220.2	36.0
Bodies other than Budget-funded Bodies (Volume 5)				
Régie des installations olympiques	65.5	9.5	75.1	-
Société du Centre des congrès de Québec	28.3	1.8	30.1	-
Société du Palais des congrès de Montréal	57.1	6.0	63.1	-
Subtotal	150.9	17.3	168.3	-
Consolidation Adjustment²	(176.0)	-	(176.0)	(36.0)
Total	362.8	17.3	380.1	36.0
Expenditures of the Portfolios	362.8			
Budget Measures	36.0			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	398.8			
Variation in Portfolio Expenditures (in %)	5.8			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Transports

(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Transports	1,072.9	-	1,072.9	37.8
Commission des transports du Québec	11.3	-	11.3	-
Subtotal	1,084.2	-	1,084.2	37.8
Special Funds (Volume 4)				
Air Service Fund	76.9	0.9	77.8	-
Rolling Stock Management Fund	128.1	6.5	134.6	-
Highway Safety Fund	45.3	-	45.3	-
Land Transportation Network Fund	4,128.7	705.2	4,833.8	30.0
Subtotal	4,379.0	712.6	5,091.6	30.0
Bodies other than Budget-funded Bodies (Volume 5)				
Société de l'assurance automobile du Québec	284.2	3.9	288.1	-
Société des Traversiers du Québec	192.2	20.2	212.4	-
Subtotal	476.3	24.2	500.5	-
Defined-purpose Accounts (Volume 1)				
Training, partnership and organization of special events	-	-	-	-
Subtotal	-	-	-	-
Expenditures Financed by the Tax System²	4.6	-	4.6	-
Consolidation Adjustment²	(612.0)	-	(612.0)	(30.0)
Total	5,332.1	736.8	6,068.9	37.8
Expenditures of the Portfolios	5,332.1			
Budget Measures	37.8			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	5,369.9			
Variation in Portfolio Expenditures (in %)	(3.6)			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

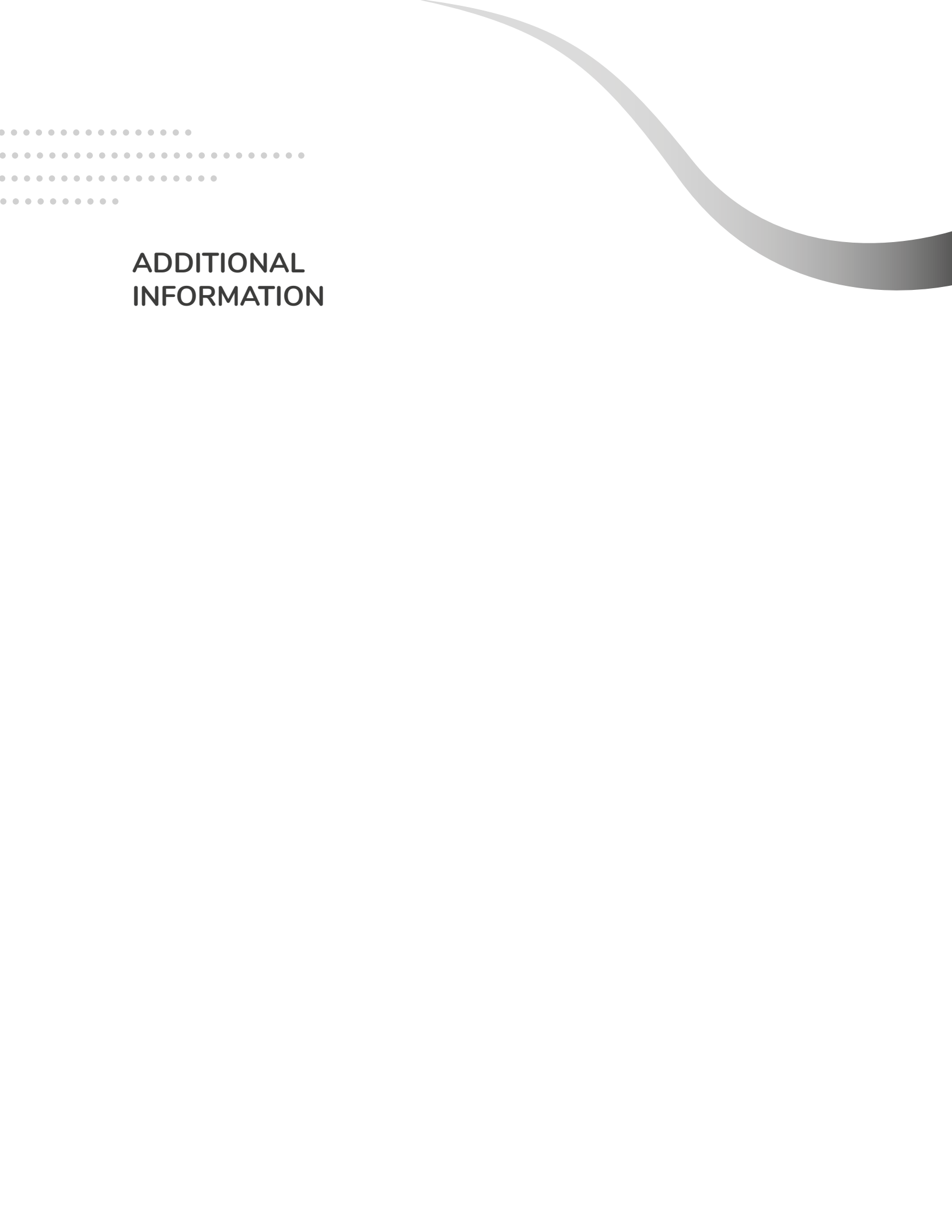
² Source: Ministère des Finances.

2020-2021 Consolidated Expenditures of the Portfolio¹ : Travail, Emploi et Solidarité sociale
(millions of dollars)

	Expenditures of the Portfolios	Debt Service	Total	Budget Measures
	(1)	(2)	(3)=(1)+(2)	(4)
Department and Budget-funded Bodies (Volume 3)				
Travail, Emploi et Solidarité sociale	4,439.5	-	4,439.5	6.2
Commission des partenaires du marché du travail	2.9	-	2.9	-
Subtotal	4,442.4	-	4,442.4	6.2
Special Funds (Volume 4)				
Assistance Fund for Independent Community Action	40.9	-	40.9	-
Labour Market Development Fund	1,269.9	-	1,269.9	5.8
Goods and Services Fund	121.8	-	121.8	-
Information Technology Fund of the Ministère de l'Emploi et de la Solidarité sociale	20.7	1.2	21.9	-
Administrative Labour Tribunal Fund	80.6	0.1	80.6	-
Fonds québécois d'initiatives sociales	31.8	-	31.8	-
Subtotal	1,565.6	1.3	1,566.9	5.8
Bodies other than Budget-funded Bodies (Volume 5)				
Cree Hunters and Trappers Income Security Board	28.5	-	28.5	-
Subtotal	28.5	-	28.5	-
Defined-purpose Accounts (Volume 1)				
Financing of the Bureau d'évaluation médicale	6.0	-	6.0	-
Training, partnership and organization of special events	0.4	-	0.4	-
Subtotal	6.4	-	6.4	-
Expenditures Financed by the Tax System²	482.4	-	482.4	0.6
Consolidation Adjustment²	(1,227.8)	-	(1,227.8)	(5.8)
Total	5,297.5	1.3	5,298.8	6.8
Expenditures of the Portfolios	5,297.5			
Budget Measures	6.8			
Total Expenditures of the Portfolios (including Budget Measures not Broken Down)	5,304.3			
Variation in Portfolio Expenditures (in %)	0.4			

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Source: Ministère des Finances.



**ADDITIONAL
INFORMATION**

2019-2020 BUDGET EXPENDITURES AND 2020-2021 EXPENDITURE BUDGET

1. 2019-2020 BUDGET EXPENDITURES

For the 2019-2020 fiscal year, the Government's budget expenditures are set at \$88,092.7 million. Program spending is set at \$82,532.4 million and debt service at \$5,560.3 million.

The budget expenditures of \$88,092.7 million are an increase of \$152.7 million from the initial objective of \$87,940.0 million.

Program spending of \$82,532.4 million is an increase of \$1,181.7 million from the initial objective of \$81,350.7 million. This revision is due to the additional expenditures announced in the fall 2019 Update on Québec's Economic and Financial Situation and to new initiatives, which will be partly funded by supplementary estimates.

Debt service for the general fund of the Consolidated Revenue Fund was revised downward by \$1,029.0 million in 2019-2020, primarily as a result of lower-than-expected interest rates, an improved budget situation, and a higher return on the Retirement Plans Sinking Fund than expected in 2018-2019, whose revenues are deducted from debt service.

Evolution of the 2019-2020 Budget Expenditures (millions of dollars)

	Program Spending	Debt Service	Budget Expenditures
2019-2020 Expenditure Budget	81,350.7	6,589.3	87,940.0
Variation:			
Debt Service	-	(1,029.0)	(1,029.0)
Fall 2019 Update	693.4	-	693.4
New Initiatives	488.3	-	488.3
	1,181.7	(1,029.0)	152.7
2019-2020 Probable Expenditure	82,532.4	5,560.3	88,092.7

Program spending increased by \$6,147.4 million, or 8.0%, to \$82,532.4 million in 2019-2020 compared with \$76,385.0 million in 2018-2019.

Debt service is set at \$5,560.3 million, a decrease of \$1,104.0 million or 16.6% from 2018-2019.

Thus, the Government's budget expenditures for the 2019-2020 fiscal year are set at \$88,092.7 million, an increase of \$5,043.4 million or 6.1% from the previous fiscal year.

Variation in 2019-2020 Budget Expenditures

(millions of dollars)

	2019-2020	2018-2019	Variation	
			\$ million	%
Program Spending	82,532.4	76,385.0	6,147.4	8.0
Debt Service	5,560.3	6,664.3	(1,104.0)	(16.6)
Budget Expenditures	88,092.7	83,049.3	5,043.4	6.1

2. 2020-2021 EXPENDITURE BUDGET

Program spending is set at \$86,191.1 million for 2020-2021, an increase of \$3,658.7 million, or 4.4% from 2019-2020.

Debt service is set at \$5,859.2 million, an increase of \$298.9 million from 2019-2020, and is, in particular, due to the expected increase in interest rates.

In total, the Government's budget expenditures for the 2020-2021 fiscal year represent an increase of 4.5% from 2019-2020, amounting to \$92,050.3 million.

Variation in 2020-2021 Budget Expenditures

(millions of dollars)

	2020-2021	2019-2020	Variation	
			\$ million	%
Program Spending	86,191.1	82,532.4	3,658.7	4.4
Debt Service	5,859.2	5,560.3	298.9	5.4
Budget Expenditures	92,050.3	88,092.7	3,957.6	4.5

The \$3,658.7-million variation in program spending in 2020-2021 is due to the following variations:

- an increase of \$2,161.9 million or 5.4% in the "Santé et Services sociaux" portfolio;
- an increase of \$988.9 million or 5.1% in the "Éducation et Enseignement supérieur" portfolio;

- a decrease of \$295.7 million or 1.7% in the other portfolios, excluding \$603.0 million for the recording, in 2019-2020, of a provision for estimated investment losses in the CSeries;
- an increase of \$803.6 million in the Contingency Fund.

Breakdown of Program Spending Growth in 2020-2021

(millions of dollars)

	Expenditure Budget 2020-2021	Probable Expenditure 2019-2020	Variation	
			\$ million	%
Santé et Services sociaux	42,787.0	40,625.1	2,161.9	5.4 ¹
Éducation et Enseignement supérieur	22,195.8	21,206.9	988.9	5.1 ²
Other Portfolios	20,048.9	20,344.6	(295.7)	(1.7) ³
Contingency Fund ⁴	1,159.4	355.8	803.6	
Total	86,191.1	82,532.4	3,658.7	4.4

¹ The percentage variation was calculated by excluding, from the 2019-2020 probable expenditure, transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration and transfers from the provision of the Ministère des Finances for modernizing information systems in the healthcare sector.

² The percentage variation was calculated by excluding, from the 2019-2020 probable expenditure, transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration.

³ The percentage variation was calculated by including, in the 2019-2020 probable expenditure, transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration and transfers from the provision of the Ministère des Finances for modernizing information systems in the healthcare sector, and by excluding, from the 2019-2020 probable expenditure, the recording of a provision for estimated investment losses in the CSeries. This percentage was calculated by excluding, from the 2020-2021 expenditure budget and the 2019-2020 probable expenditure, the costs related to financial assistance for disaster victims.

⁴ To fund unexpected expenditures that may arise in any government program, as well as certain measures announced in the 2020-2021 Budget.

SANTÉ ET SERVICES SOCIAUX

\$2,161.9-million increase in the 2020-2021 expenditure budget

The increase allocated to the Ministère de la Santé et des Services sociaux is set at \$2,161.9 million for 2020-2021.

Excluding an amount of \$12.2 million from the 2019-2020 probable expenditure that, each year, comes from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration, and an amount of \$26.0 million from the provision of the Ministère des Finances for modernizing information systems in the healthcare sector, the increase in the Department's expenditures is set at \$2,200.1 million, or 5.4%. This growth makes it possible, in particular, to:

- cover salary adjustments and the indexation of expenditures other than payroll as of April 1, 2020;

- increase services to the public, in particular to bolster the development of home care support, consolidate services for youth in difficulty, improve care and services for people with disabilities, provide over 900 beds and residential spaces, implement new mental health initiatives, pursue and strengthen the "Agir tôt" project, increase funding for the Support Program for Community Bodies, as well as for school-based prevention;
- fund the downward adjustment of parking fees in all health and social services establishments;
- improve assistance for caregivers;
- make payments on the debt service arising from investments in the health and social services network;
- cover cost increases related to the use of medication and pharmaceutical services.

ÉDUCATION ET ENSEIGNEMENT SUPÉRIEUR

\$988.9-million increase in the 2020-2021 expenditure budget

The expenditures of the Ministère de l'Éducation et de l'Enseignement supérieur increase by \$988.9 million in 2020-2021.

Excluding an amount of \$78.5 million from the 2019-2020 probable expenditure that, each year, comes from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration, the increase in the Department's 2020-2021 expenditures is set at \$1,067.4 million, or 5.1%.

This growth makes it possible to fund:

- measures announced in the 2020-2021 Budget, including:
 - for preschool, primary and secondary education, the addition of professionals for early intervention in children's academic careers, the enhancement of measures for vulnerable clientele and the improvement of living and learning environments to make them more innovative, stimulating, welcoming, healthy and safe;
 - for higher education, support for the access and the success of students in higher education while taking labour market needs into account.
- commitments from previous fiscal years, including the gradual deployment of universally available full-time kindergarten for four-year-olds and the addition of an extra hour per day in secondary school for extracurricular activities;
- the primary growth factors for the education and higher education networks, in particular costs related to remuneration, enrollment effects, and subsidized debt;

- the indexation of the calculation parameters of each of the components of the fiscal balancing subsidy and of the impact of the gradual implementation of a single school tax rate across Québec.

The 2020-2021 expenditure budget also funds programs pertaining to the status of women and the recreation and sports sector, and supports the operation of bodies reporting to the Minister and of various education bodies.

OTHER DEPARTMENTS

Overall decrease of 1.7%

Excluding the Contingency Fund, the main variations in other departments are as follows:

- the **National Assembly** budget decreases by \$0.6 million. This variation is mainly due to a drop in the cost of the pension plans of the Members of the National Assembly;
- the budget for **Persons Appointed by the National Assembly** increases by \$2.9 million. This increase is mainly due to the enhancement of the service offer for clients of the Chief Electoral Officer and to the addition of staff to the Public Protector for processing disclosures of wrongdoings and complaints about reprisals;
- the budget for the **Ministère des Affaires municipales et de l'Habitation** decreases by \$266.1 million. This decrease is mainly due to taking into consideration ad hoc support to the Ville de Montréal in 2019-2020 registered according to the principles established in the Réflexe Montréal Framework Agreement, the granting, to the Ville de Montréal, of the annual transfers for its 2019 and 2020 fiscal years under the Framework Agreement which recognizes the metropolis' special status, the special operating allocation to municipalities as part of the Partnership 2020-2024: Towards stronger municipalities and regions, support to municipalities for housing projects, and agreements for the green and blue belts and for support of cycling networks. These elements are offset by considering, in 2020-2021, the increase in the government subsidy paid to the Société d'habitation du Québec to finance the construction of affordable housing and cover the decline in revenue from the Canada Mortgage and Housing Corporation. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget for the **Ministère de l'Agriculture, des Pêcheries et de l'Alimentation** increases by \$24.0 million. This variation is primarily due to additional amounts allocated in the budgets for prior years applicable to 2020-2021, in particular, for investments in animal welfare, energy efficiency and reducing the impact of the rise in the value of farmland. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- not including the Contingency Fund, the budget for the **Conseil du trésor et de l'Administration gouvernementale** is down \$346.0 million. This variation is mainly due to the financial impacts for 2019-2020 of the government offers proposed as part of renewing the collective agreements. An additional amount will be added to this budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;

- the budget for the **Ministère du Conseil exécutif** is up \$34.6 million. This variation is primarily due to the indexation of the major northern agreements and the implementation of the fourth year of the Aboriginal Initiatives Fund III of the Secrétariat aux affaires autochtones. An additional amount will be added to this budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget for the **Ministère de la Culture et des Communications** is up \$94.9 million. This variation is mainly due to amounts added to cover measures announced in the 2020-2021 Budget, notably to stimulate cultural innovation and ambition and by the upward revision in financial assistance granted for debt service repayment;
- excluding the \$603.0-million expenditure to enable the Economic Development Fund to record a provision in 2019-2020 for estimated investment losses in the C-Series, the budget of the **Ministère de l'Économie et de l'Innovation** decreases by \$86.8 million. This decrease is mainly due to assistance granted in 2019-2020 as part of targeted measures to support life sciences and the end of the measure to support strategic catalyst projects in Québec. These decreases are partly offset by the addition of amounts announced in the 2019-2020 Budget, applicable to 2020-2021, for measures supporting research and development for artificial intelligence. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget of the **Ministère de l'Énergie et des Ressources naturelles** is up \$4.1 million. This increase is primarily due to additional expenditures to finance projects to extend the natural gas distribution network and to support the development of natural gas transportation logistics on the Côte-Nord. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget of the **Ministère de l'Environnement et de la Lutte contre les changements climatiques** is up \$69.7 million. The variation is, in particular, due to the measure to improve residual materials management as well as an additional amount to cover measures announced in the 2020-2021 Budget;
- the budget for the **Ministère de la Famille** increases by \$26.7 million. This variation is mainly due to an additional amount to cover measures announced in the 2020-2021 Budget, particularly to increase support to community bodies working with families. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- excluding debt service, the budget of the **Ministère des Finances** increases by \$75.8 million. This variation is primarily due to transfers made in 2019-2020 from the provision for initiatives concerning revenues of and fraud against the Government, the provision for modernizing information systems in the healthcare sector, as well as an additional amount added in the 2020-2021 Budget. An additional amount will be added to the Department's budget from the Contingency Fund to take into account a measure announced in the 2020-2021 Budget;

- the budget for the **Ministère des Forêts, de la Faune et des Parcs** is up \$17.8 million. This increase is mainly due to the amounts dedicated to efforts to protect woodland caribou populations and their habitats and from investments in national parks managed by the Société des établissements de plein air du Québec announced in the 2019-2020 Budget. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget of the **Ministère de l'Immigration, de la Francisation et de l'Intégration** increases by \$184.4 million. Including the provision for activities supporting the integration and francization of immigrants in the 2019-2020 probable expenditure, and excluding the combined effect of modifications to the net voted appropriation and compensatory amounts added, brings the increase down to \$33.2 million. This variation is mainly due to an additional amount to take into account measures announced in the 2020-2021 Budget to step up efforts aimed at the integration and francization of immigrants;
- the budget of the **Ministère de la Justice** increases by \$22.7 million. This increase is mainly due to the implementation of the Plan to Modernize the Justice System, the funding of support measures for victims of sexual violence and the rising cost of crime victims compensation. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget of the **Ministère des Relations internationales et de la Francophonie** increases by \$3.9 million. This increase is due to the strengthening of the Department's international actions and the addition of means to improve performance abroad. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget of the **Ministère de la Sécurité publique** decreases by \$111.5 million. Excluding, from the 2019-2020 probable expenditure and the 2020-2021 expenditure budget, the costs related to financial assistance for disaster victims and transfers, during 2019-2020, from the provision for initiatives concerning revenues of and fraud against the Government from the Ministère des Finances, the decrease in the Department's expenditures is set at \$9.6 million. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget of the **Ministère du Tourisme** is up \$6.4 million. The variation is mainly due to an increase in amounts allocated to debt service and the decrease in amounts allocated for upgrading the destination's digital ecosystem. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;
- the budget of the **Ministère des Transports** increases by \$39.8 million. This variation is, in particular, due to the budget envelope earmarked for winter maintenance. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget;



- the budget of the **Ministère du Travail, de l'Emploi et de la Solidarité sociale** decreases by \$92.3 million. Excluding an amount of \$75.0 million from the 2019-2020 probable expenditure that, each year, comes from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration, the decrease in the expenditure budget is set at \$17.3 million. This decrease is primarily due to a projected decline in social assistance clients in 2020-2021. An additional amount will be added to the Department's budget from the Contingency Fund to take into account measures announced in the 2020-2021 Budget.



APPENDIX 1

Variation between the 2020-2021 Expenditure Budget and the 2019-2020 Probable Expenditure¹
(millions of dollars)

	2019-2020 Probable Expenditure	2020-2021 Expenditure Budget	Variation		Budget Measures	2020-2021 Expenditure Budget (including the measures)	Variation	
			\$ million	%			\$ million	%
National Assembly	138.2	137.6	(0.6)	(0.4)	-	137.6	(0.6)	(0.4)
Persons Appointed by the National Assembly	107.1	110.0	2.9	2.7	-	110.0	2.9	2.7
Affaires municipales et Habitation	2,581.1	2,315.0	(266.1)	(10.3)	56.2	2,371.2	(209.9)	(8.1)
Agriculture, Pêcheries et Alimentation	971.7	995.7	24.0	2.5	9.7	1,005.4	33.7	3.5
Conseil du trésor et Administration gouvernementale ²	1,455.0	1,912.6	457.6	(31.5)	(340.2)	1,572.4	117.4	(27.6)
Conseil exécutif	492.7	527.3	34.6	7.0	5.2	532.5	39.8	8.1
Culture et Communications ³	766.4	861.3	94.9	12.4	-	861.3	94.9	12.4
Économie et Innovation ⁴	1,802.0	1,112.2	(689.8)	(7.2)	110.0	1,222.2	(579.8)	1.9
Éducation et Enseignement supérieur ⁵	21,206.9	22,195.8	988.9	5.1	-	22,195.8	988.9	5.1
Énergie et Ressources naturelles	141.3	145.4	4.1	2.9	28.3	173.7	32.4	22.9
Environnement et Lutte contre les changements climatiques	211.8	281.5	69.7	32.9	-	281.5	69.7	32.9
Famille	2,877.2	2,903.8	26.7	0.9	14.2	2,918.0	40.9	1.4
Finances ^{3,6}	114.0	189.7	75.8	(3.0)	2.5	192.2	78.3	(1.7)
Forêts, Faune et Parcs	546.1	563.9	17.8	3.3	15.3	579.2	33.1	6.1
Immigration, Francisation et Intégration ⁷	392.4	576.8	184.4	3.3	-	576.8	184.4	3.3
Justice ⁸	1,058.3	1,080.9	22.7	2.5	2.1	1,083.0	24.8	2.7
Relations internationales et Francophonie	113.9	117.7	3.9	3.4	7.0	124.7	10.9	9.5
Santé et Services sociaux ⁹	40,625.1	42,787.0	2,161.9	5.4	-	42,787.0	2,161.9	5.4
Sécurité publique ¹⁰	1,794.1	1,682.6	(111.5)	(0.6)	9.7	1,692.3	(101.8)	-
Tourisme	161.2	167.6	6.4	4.0	36.0	203.6	42.4	26.3
Transports	1,044.4	1,084.2	39.8	3.8	37.8	1,122.0	77.6	7.4
Travail, Emploi et Solidarité sociale ¹¹	4,534.7	4,442.4	(92.3)	(0.2)	6.2	4,448.6	(86.1)	(0.1)
Estimated investment losses in the Cseries	(603.0)	-	603.0		-	-	603.0	
Program Spending	82,532.4	86,191.1	3,658.7	4.4	-	86,191.1	3,658.7	4.4
Debt Service	5,560.3	5,859.2	298.9	5.4	-	5,859.2	298.9	5.4
Budget Expenditures	88,092.7	92,050.3	3,957.6	4.5	-	92,050.3	3,957.6	4.5

- ¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total. Program spending is presented according to the 2020-2021 budget structure. With regard to references 5 to 11, a provision is a program element for which appropriations legislation empowers the Conseil du trésor to authorize the transfer of part of an appropriation between programs or portfolios for the purposes of and, if applicable, according to the conditions determined in the **Estimates of the Departments and Bodies** volume.
- ² The percentage variation was calculated by excluding the Program 5 – Contingency Fund from the 2020-2021 expenditure budget and 2019-2020 probable expenditure.
- ³ For the purposes of this table, debt service is excluded from the expenditures of the "Finances" and "Culture et Communications" portfolios.
- ⁴ The percentage variation was calculated by excluding, from the 2019-2020 probable expenditure, the recording of a provision for estimated investment losses in the C-Series.
- ⁵ The percentage variation was calculated by excluding, from the 2019-2020 probable expenditure, annual transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration.
- ⁶ The percentage variation was calculated by including, in the 2019-2020 probable expenditure, the provision for initiatives concerning revenues of and fraud against the Government and the provision for modernizing information systems in the healthcare sector.
- ⁷ The percentage variation was calculated by including, in the 2019-2020 probable expenditure, the provision for activities supporting the integration and francization of immigrants.
- ⁸ The percentage variation was calculated by excluding, from the 2019-2020 probable expenditure, transfers from the provision for initiatives concerning revenues of and fraud against the Government from the Ministère des Finances.
- ⁹ The percentage variation was calculated by excluding, from the 2019-2020 probable expenditure, annual transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration and transfers from the provision of the Ministère des Finances for modernizing information systems in the healthcare sector.
- ¹⁰ The percentage variation was calculated by excluding, from the 2020-2021 expenditure budget and the 2019-2020 probable expenditure, the costs related to financial assistance for disaster victims and by excluding, from the 2019-2020 probable expenditure, transfers from the provision for initiatives concerning revenues of and fraud against the Government from the Ministère des Finances.
- ¹¹ The percentage variation was calculated by excluding, from the 2019-2020 probable expenditure, annual transfers from the provision for activities supporting the integration and francization of immigrants of the Ministère de l'Immigration, de la Francisation et de l'Intégration and transfers from the provision for initiatives concerning revenues of and fraud against the Government from the Ministère des Finances.

RESULTS OF CONSOLIDATED ENTITIES

1. RESULTS OF CONSOLIDATED ENTITIES IN 2020-2021

For the 2020-2021 fiscal year, forecast revenues and expenditures of the consolidated entities are set at \$97,140.8 million and \$94,631.3 million respectively before consolidation adjustments, for a favourable impact of \$2,509.5 million on the Government's financial results. These results represent a decline of \$730.9 million from 2019-2020, broken down as follows:

- a decline of \$348.4 million in the forecast results of special funds;
- a decrease of \$127.2 million in the forecast results of bodies other than budget-funded bodies;
- a decline of \$337.0 million in the forecast results of the entities of the education and higher education networks, and no variation in the forecast results of the health and social services network;
- an improvement of \$81.8 million in the forecast results of defined-purpose accounts.

Results of Consolidated Entities in 2020-2021^{1,2,3} (millions of dollars)

	2020-2021			2019-2020 ⁴			Variation in Results
	Revenues	Expendi- tures	Forecast Results	Revenues	Expendi- tures	Results	
Special Funds ⁵	19,167.8	16,770.0	2,397.8	19,394.6	16,648.4	2,746.2	(348.4)
Bodies Other than Budget-funded Bodies ⁵	26,630.7	26,549.3	81.5	25,490.2	25,281.5	208.7	(127.2)
Education and Higher Education Networks ⁶	19,840.0	19,871.0	(31.0)	19,269.0	18,963.0	306.0	(337.0)
Health and Social Services Network ⁶	30,237.0	30,237.0	-	29,241.0	29,241.0	-	-
	95,875.5	93,427.3	2,448.2	93,394.8	90,133.9	3,260.9	(812.7)
Defined-purpose Accounts ⁵	1,265.3	1,204.0	61.3	1,833.0	1,853.5	(20.5)	81.8
Results of Consolidated Entities	97,140.8	94,631.3	2,509.5	95,227.8	91,987.4	3,240.4	(730.9)

¹ The results of consolidated entities are presented before consolidation adjustments. These adjustments have the effect of eliminating inter-entity transactions within the Government's reporting entity and to the general fund of the Consolidated Revenue Fund, harmonizing the accounting policies in use in the consolidated entities with those applied by the Government, and applying the appropriate reclassifications.

² An amount will be added to this budget to take into account measures announced in the 2020-2021 Budget.

³ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

⁴ The data are presented in accordance with the 2020-2021 structure.

⁵ Changes to the list of special funds, bodies other than budget-funded bodies and defined-purpose accounts by portfolio are presented in Appendix 1.

⁶ Source: Ministère des Finances.

2. RESULTS OF SPECIAL FUNDS IN 2020-2021

The special funds show a forecast surplus of \$2,397.8 million before consolidation adjustments for the 2020-2021 fiscal year, a downward variation of \$348.4 million from 2019-2020. Excluding the \$96.0-million improvement in the results of the Generations Fund, the results of the special funds decrease by \$444.4 million. This decrease is largely due to the following factors:

- a forecast surplus of \$39.0 million in the Green Fund in 2020-2021, compared to an anticipated surplus of \$315.6 million in 2019-2020. This downward variation of \$276.6 million is mainly due to the revenues from the carbon market being higher than forecast in 2019-2020 and the accelerated pace at which measures in the 2013-2020 Climate Change Action Plan will be implemented in 2020-2021;
- a forecast surplus of \$2.4 million in the Natural Resources and Energy Capital Fund in 2020-2021, compared to an anticipated surplus of \$130.7 million in 2019-2020. This downward variation of \$128.3 million is mainly due to a gain realized in 2019-2020 on the disposition of shares and to an expected other-than-temporary impairment, for that year, in the value of shares held;
- a forecast surplus of \$5.4 million in the Financing Fund in 2020-2021, compared to an anticipated surplus of \$43.7 million in 2019-2020. This downward variation of \$38.3 million is notably due to a decrease in revenues as a result of lower fees;
- a forecast deficit of \$23.6 million in the Cannabis Prevention and Research Fund in 2020-2021, compared to a surplus of \$3.7 million in 2019-2020. This downward variation of \$27.2 million is due to forecast additional expenditures in 2020-2021 from the use of the fund's accumulated surplus.

Results of Special Funds in 2020-2021^{1,2}

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Forecast Results	Revenues	Expenditures	Results	
Green Fund	1,177.8	1,138.8	39.0	1,250.2	934.6	315.6	(276.6)
Natural Resources and Energy Capital Fund	4.5	2.1	2.4	167.8	37.1	130.7	(128.3)
Financing Fund	1,937.3	1,931.9	5.4	1,854.0	1,810.4	43.7	(38.3)
Cannabis Prevention and Research Fund	49.1	72.7	(23.6)	28.7	25.0	3.7	(27.2)
Other Special Funds	13,270.1	13,624.5	(354.4)	13,460.9	13,841.3	(380.5)	26.1
	16,438.8	16,770.0	(331.2)	16,761.6	16,648.4	113.2	(444.4)
Generations Fund	2,729.0	-	2,729.0	2,633.0	-	2,633.0	96.0
Results Before Consolidation Adjustments	19,167.8	16,770.0	2,397.8	19,394.6	16,648.4	2,746.2	(348.4)

¹ The results of the special funds are presented in Appendix 2.

² Figures are rounded and the sum of the amounts recorded may not correspond to the total.

3. RESULTS OF BODIES OTHER THAN BUDGET-FUNDED BODIES IN 2020-2021

The forecast results of bodies other than budget-funded bodies show a surplus of \$81.5 million in 2020-2021 before consolidation adjustments, compared to an anticipated surplus of \$208.7 million in 2019-2020. This decrease of \$127.2 million in the forecast results is largely due to the following factors:

- a forecast deficit of \$52.5 million for the Société de financement des infrastructures locales du Québec in 2020-2021, compared to an anticipated surplus of \$17.8 million in 2019-2020. This downward variation of \$70.3 million is notably due to an increase in the value of infrastructure projects planned by municipalities and municipal bodies that receive financial assistance from the Société;
- a forecast deficit of \$24.4 million for the Société des Traversiers du Québec in 2020-2021, compared to an anticipated surplus of \$11.1 million in 2019-2020. This downward variation of \$35.5 million is mainly due to a higher subsidy allocated by the Ministère des Transports in 2019-2020 to allow the Société to assume the costs needed to bring a vessel back into service;
- a forecast deficit of \$33.7 million for the Société québécoise de récupération et de recyclage in 2020-2021, compared to an anticipated deficit of \$2.8 million in 2019-2020. This downward variation of \$30.9 million is mainly due to expenditures for new programs under the 2019-2024 Action Plan of the Québec Residual Materials Management Policy and new initiatives planned by the Société;
- a forecast surplus of \$5.4 million for the Société québécoise des infrastructures in 2020-2021, compared to an anticipated surplus of \$34.6 million in 2019-2020. This downward variation of \$29.2 million is mainly due to an expected increase in debt service costs and operating expenses, as well as to an increase in the depreciation expenses on the delivery of new projects, and to a gain on disposal of property recorded in 2019-2020;
- an improvement of \$27.7 million in Héma-Québec results is due to the use of the accumulated surplus in 2019-2020 to finance expenditures during that year.

Results of Bodies Other than Budget-funded Bodies in 2020-2021^{1,2}

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Forecast Results	Revenues	Expenditures	Results	
Société de financement des infrastructures locales du Québec	811.8	864.3	(52.5)	511.7	493.9	17.8	(70.3)
Société des Traversiers du Québec	188.0	212.4	(24.4)	233.4	222.4	11.1	(35.5)
Société québécoise de récupération et de recyclage	58.6	92.4	(33.7)	46.7	49.5	(2.8)	(30.9)
Société québécoise des infrastructures	1,093.6	1,088.2	5.4	1,068.7	1,034.1	34.6	(29.2)
Héma-Québec	459.6	459.6	-	424.2	451.9	(27.7)	27.7
Other Bodies ³	24,019.1	23,832.4	186.7	23,205.5	23,029.7	175.7	11.0
Results Before Consolidation Adjustments	26,630.7	26,549.3	81.5	25,490.2	25,281.5	208.7	(127.2)

¹ The results of the bodies other than budget funded bodies are presented in Appendix 3.

² Figures are rounded and the sum of the amounts recorded may not correspond to the total.

³ Including, among others, the Régie de l'assurance maladie du Québec, with revenues and expenditures set at \$13,224.6 million, and the Prescription Drug Insurance Fund, with revenues and expenditures set at \$3,894.5 million in 2020-2021.

4. RESULTS OF THE HEALTH AND SOCIAL SERVICES NETWORK AND THE EDUCATION AND HIGHER EDUCATION NETWORKS IN 2020-2021

The forecast results of the health and social services network and the education and higher education networks show a deficit of \$31.0 million in the 2020-2021 fiscal year, compared to a surplus of \$306.0 million in 2019-2020, or a decrease of \$337.0 million.

Results of Entities of the Health and Social Services Network and Education and Higher Education Networks in 2020-2021¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Forecast Results	Revenues	Expenditures	Results	
Education and Higher Education Networks	19,840.0	19,871.0	(31.0)	19,269.0	18,963.0	306.0	(337.0)
Health and Social Services Network	30,237.0	30,237.0	-	29,241.0	29,241.0	-	-
Results Before Consolidation Adjustments	50,077.0	50,108.0	(31.0)	48,510.0	48,204.0	306.0	(337.0)

¹ Source: Ministère des Finances.

5. RESULTS OF DEFINED-PURPOSE ACCOUNTS IN 2020-2021

The forecast results of defined-purpose accounts show a surplus of \$61.3 million for the 2020-2021 fiscal year, compared to a deficit of \$20.5 million in 2019-2020, or an improvement of \$81.8 million.

Results of Defined-purpose Accounts in 2020-2021¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expendi- tures	Forecast Results	Revenues	Expendi- tures	Results	
Results Before Consolidation Adjustments	1,265.3	1,204.0	61.3	1,833.0	1,853.5	(20.5)	81.8

¹ The results of the defined-purpose accounts are presented in Appendix 4.

6. EVOLUTION IN FORECAST RESULTS OF CONSOLIDATED ENTITIES IN 2019-2020

The forecast results of consolidated entities before consolidation adjustments are \$417.7 million higher than in the 2019-2020 Expenditure Budget:

- the forecast results of special funds and bodies other than budget-funded bodies increased by \$160.1 million;
- the forecast results of the education and higher education networks increased by \$337.0 million;
- the forecast results of the health and social services network are balanced;
- the forecast results of defined-purpose accounts decreased by \$79.4 million.

Evolution in Forecast Results of Consolidated Entities in 2019-2020¹

(millions of dollars)

	Probable Results			Expenditure Budget			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Special Funds	19,394.6	16,648.4	2,746.2	18,858.3 ²	16,097.7 ²	2,760.6 ²	(14.4)
Bodies Other than Budget-funded Bodies ³	25,490.2	25,281.5	208.7	25,787.3	25,753.1	34.2	174.5
	44,884.8	41,929.9	2,954.9	44,645.6	41,850.8	2,794.8	160.1
Education and Higher Education Networks ⁴	19,269.0	18,963.0	306.0	18,741.0	18,772.0	(31.0)	337.0
Health and Social Services Network ⁴	29,241.0	29,241.0	-	28,973.0	28,973.0	-	-
Defined-purpose Accounts	1,833.0	1,853.5	(20.5)	1,190.3	1,131.4	58.9	(79.4)
Results Before Consolidation Adjustments	95,227.8	91,987.4	3,240.4	93,549.9	90,727.2	2,822.7	417.7

¹ The probable results of the special funds and bodies other than budget-funded bodies are presented in Appendices 5 and 6, respectively.

² These figures include those presented in the Special Funds Budget by Portfolio section of the **2019-2020 Supplementary Estimates** volume.

³ Excluding the expenditures of the Conseil de gestion du Fonds vert that are funded by the Green Fund.

⁴ Source: Ministère des Finances.

More specifically, the main variations in the forecast results of special funds and bodies other than budget-funded bodies, before consolidation adjustments, are due to the following factors:

- For the special funds:
 - a forecast deficit of \$340.5 million in 2019-2020 for the Land Transportation Network Fund, compared to a surplus of \$67.5 million in the 2019-2020 Expenditure Budget. This \$408.0-million decline is notably due to additional expenditures stemming from the payment of financial assistance to modernize the taxi industry;
 - a forecast surplus of \$315.6 million in the Green Fund in 2019-2020, compared to an anticipated surplus of \$151.0 million in the 2019-2020 Expenditure Budget. This \$164.7-million improvement is due to higher-than-anticipated revenues from the carbon market in 2019-2020;
 - a forecast surplus of \$130.7 million in the Natural Resources and Energy Capital Fund in 2019-2020, compared to an anticipated deficit of \$1.0 million in the 2019-2020 Expenditure Budget. This \$131.7-million improvement is mainly due to a gain realized on the disposition of shares and to an expected other-than-temporary impairment in the value of shares held;
 - a forecast deficit of \$27.8 million in the Labour Market Development Fund in 2019-2020, compared to an anticipated surplus of \$42.1 million in the 2019-2020 Expenditure Budget. This \$70.0-million decrease is primarily due to increased employment-related measures, funded in part by the accumulated surplus;
 - a forecast surplus of \$3.7 million in the Cannabis Prevention and Research Fund, compared to an anticipated deficit of \$17.9 million in the 2019-2020 Expenditure Budget. This \$21.6-million improvement is due to the postponement of certain expenditures in 2020-2021.

- For the bodies other than budget-funded bodies:
 - a forecast surplus of \$3.1 million in 2019-2020 for the Société d'habitation du Québec, compared to an anticipated deficit of \$76.7 million in the 2019-2020 Expenditure Budget. This \$79.8-million improvement is mainly due to delays in the construction of affordable housing;
 - a forecast surplus of \$17.8 million in 2019-2020 for the Société de financement des infrastructures locales du Québec, compared to an anticipated deficit of \$3.7 million in the 2019-2020 Expenditure Budget. This \$21.5-million improvement is mainly due to growth in interest income.

Evolution in Forecast Results of Special Funds and Bodies Other than Budget-funded Bodies in 2019-2020¹
(millions of dollars)

	Probable Results			Expenditure Budget			Variation in Results
	Revenues	Expenditures	Forecast Results	Revenues	Expenditures	Results	
Special Funds							
Land Transportation Network Fund	4,530.8	4,871.3	(340.5)	4,561.5 ²	4,494.0 ²	67.5 ²	(408.0)
Green Fund	1,250.2	934.6	315.6	1,070.6	919.6	151.0	164.7
Natural Resources and Energy Capital Fund	167.8	37.1	130.7	1.2	2.2	(1.0)	131.7
Labour Market Development Fund	1,175.9	1,203.8	(27.8)	1,157.1	1,115.0	42.1	(70.0)
Cannabis Prevention and Research Fund	28.7	25.0	3.7	25.0	42.9	(17.9)	21.6
Other Special Funds	12,241.2	9,576.6	2,664.5	12,042.9 ²	9,524.0 ²	2,518.9 ²	145.6
	19,394.6	16,648.4	2,746.2	18,858.3	16,097.7	2,760.6	(14.4)
Bodies Other than Budget-funded Bodies							
Société d'habitation du Québec	1,263.1	1,260.0	3.1	1,215.8	1,292.5	(76.7)	79.8
Société de financement des infrastructures locales du Québec	511.7	493.9	17.8	450.6	450.3	(3.7)	21.5
Other Bodies Other than Budget-funded Bodies ³	23,715.4	23,527.6	187.8	24,120.9	24,010.3	114.6	73.2
	25,490.2	25,281.5	208.7	25,787.3	25,753.1	34.2	174.5
Results Before Consolidation Adjustments	44,884.8	41,929.9	2,954.9	44,645.6	41,850.8	2,794.8	160.1

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² These figures include those presented in the Special Funds Budget by Portfolio section of the **2019-2020 Supplementary Estimates** volume.

³ Excluding the results of the Conseil de gestion du Fonds vert that are funded by the Green Fund.



APPENDIX 1

CHANGES TO THE LIST OF CONSOLIDATED ENTITIES

SPECIAL FUNDS AND BODIES OTHER THAN BUDGET-FUNDED BODIES

Some special funds and bodies other than budget-funded bodies were added to a reporting centre or moved to another one, changed status or name, or no longer appear in the 2020-2021 Expenditure Budget versus 2019-2020.

A plus sign (+) indicates that a special fund or body other than a budget-funded body has been added, and a minus sign (-) indicates that it has been removed.

Affaires municipales et Habitation

The Territories Development Fund has been renamed the Regions and Rurality Fund.

Économie et Innovation

The Mining and Hydrocarbon Capital Fund has been renamed the Natural Resources and Energy Capital Fund.

(+) The Québec Enterprise Growth Fund has been added to this portfolio.

(-) The Centre de recherche industrielle du Québec has been merged with Investissement Québec.



APPENDIX 1 (cont'd)

DEFINED-PURPOSE ACCOUNTS

With respect to defined-purpose accounts, two new accounts have been approved since the previous fiscal year.

- (+) The Account for the Investing in Canada infrastructure program was added to the "Affaires municipales et Habitation", "Culture et Communications", "Économie et Innovation" and "Énergie et Ressources naturelles" portfolios. This account was created to record amounts paid by the Government of Canada to fund Québec infrastructure projects.
- (+) The Account for 2018 Infrastructure Financing was added to the "Énergie et Ressources naturelles" portfolio in order for it to record amounts paid by the Government of Canada to fund infrastructure projects.

Two new applications to the General Account for "Training, Partnership and Organization of Special Events" were granted to the "Sécurité publique" portfolio.

ENTITIES OF THE HEALTH AND SOCIAL SERVICES NETWORK AND THE EDUCATION AND HIGHER EDUCATION NETWORKS

The list of bodies in the health and social services and the education and higher education networks can be found in Appendix 3 of Volume I of the Public Accounts.

APPENDIX 2

Results of Special Funds¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Affaires municipales et Habitation							
Regions and Ruralty Fund	252.3	261.2	(8.8)	117.3	115.6	1.8	(10.6)
	252.3	261.2	(8.8)	117.3	115.6	1.8	(10.6)
Culture et Communications							
Avenir Mécénat Culture Fund	5.0	5.1	(0.1)	5.0	6.2	(1.2)	1.1
Québec Cultural Heritage Fund	20.0	31.6	(11.6)	20.0	16.2	3.8	(15.4)
	25.0	36.8	(11.7)	25.0	22.4	2.6	(14.3)
Économie et Innovation							
Natural Resources and Energy Capital Fund	4.5	2.1	2.4	167.8	37.1	130.7	(128.3)
Economic Development Fund	427.2	427.2	-	1,120.8	1,120.8	-	-
Québec Enterprise Growth Fund	1.0	0.2	0.9	-	-	-	0.9
	432.7	429.4	3.3	1,288.5	1,157.8	130.7	(127.4)
Éducation et Enseignement supérieur							
Sports and Physical Activity Development Fund	81.9	93.1	(11.2)	72.0	88.9	(16.9)	5.6
University Excellence and Performance Fund	25.0	25.0	-	25.0	25.0	-	-
	106.9	118.1	(11.2)	97.0	113.9	(16.9)	5.6
Énergie et Ressources naturelles							
Natural Resources Fund	32.9	43.9	(10.9)	31.9	35.7	(3.8)	(7.1)
Energy Transition Fund	1.3	1.3	-	1.3	4.2	(3.0)	3.0
Territorial Information Fund	148.5	117.9	30.6	145.7	112.5	33.2	(2.6)
	182.8	163.1	19.7	178.9	152.4	26.5	(6.8)
Environnement et Lutte contre les changements climatiques							
Fund for the Protection of the Environment and the Waters in the Domain of the State	46.9	36.7	10.3	46.6	32.2	14.4	(4.1)
Green Fund	1,177.8	1,138.8	39.0	1,250.2	934.6	315.6	(276.6)
	1,224.8	1,175.5	49.3	1,296.8	966.8	330.0	(280.7)
Famille							
Educational Childcare Services Fund	2,650.1	2,650.1	-	2,656.8	2,661.9	(5.1)	5.1
Early Childhood Development Fund	-	-	-	15.2	7.5	7.7	(7.7)
	2,650.1	2,650.1	-	2,672.0	2,669.4	2.6	(2.6)

APPENDIX 2 (cont'd)

Results of Special Funds¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Finances							
Financing Fund	1,937.3	1,931.9	5.4	1,854.0	1,810.4	43.7	(38.3)
Generations Fund	2,729.0	-	2,729.0	2,633.0	-	2,633.0	96.0
Cannabis Sales Revenue Fund	98.3	98.3	-	56.5	56.5	-	-
IFC Montréal Fund	1.5	1.4	0.1	1.5	1.4	0.2	(0.1)
Northern Plan Fund	94.1	99.9	(5.8)	95.4	87.7	7.7	(13.5)
Fund of the Financial Markets Administrative Tribunal	2.1	3.7	(1.7)	3.6	2.4	1.2	(2.8)
Tax Administration Fund	1,024.8	1,024.8	-	981.3	981.3	-	-
	5,887.0	3,159.9	2,727.0	5,625.3	2,939.6	2,685.7	41.3
Forêts, Faune et Parcs							
Natural Resources Fund - Sustainable Forest Development Component	571.7	586.9	(15.2)	515.5	542.0	(26.5)	11.3
	571.7	586.9	(15.2)	515.5	542.0	(26.5)	11.3
Justice							
Access to Justice Fund	17.9	19.9	(2.0)	18.0	17.9	0.1	(2.1)
Crime Victims Assistance Fund	23.8	34.4	(10.6)	22.0	29.9	(7.9)	(2.7)
Register Fund of the Ministère de la Justice	40.5	59.5	(19.0)	43.6	56.6	(13.0)	(6.0)
Fund of the Administrative Tribunal of Québec	45.5	46.4	(0.9)	40.5	42.0	(1.5)	0.6
Public Contracts Fund	0.1	-	0.1	0.1	-	0.1	-
	127.8	160.1	(32.3)	124.3	146.4	(22.1)	(10.2)
Santé et Services sociaux							
Cannabis Prevention and Research Fund	49.1	72.7	(23.6)	28.7	25.0	3.7	(27.2)
Caregiver Support Fund	0.6	18.0	(17.4)	13.3	16.2	(2.9)	(14.5)
Health and Social Services Information Resources Fund	318.1	320.5	(2.4)	242.6	249.8	(7.2)	4.8
	367.8	411.2	(43.4)	284.5	290.9	(6.4)	(37.0)
Sécurité publique							
Capitale-Nationale Region Fund	21.0	21.1	(0.1)	19.0	19.0	-	(0.1)
Police Services Fund	718.0	718.0	-	689.9	689.9	-	-
	739.0	739.0	(0.1)	708.9	708.9	-	(0.1)
Tourisme							
Tourism Partnership Fund	215.6	220.2	(4.7)	213.3	216.2	(2.9)	(1.7)
	215.6	220.2	(4.7)	213.3	216.2	(2.9)	(1.7)

APPENDIX 2 (cont'd)

Results of Special Funds¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Transports							
Air Service Fund	79.1	77.8	1.2	80.5	79.4	1.1	0.1
Rolling Stock Management Fund	135.1	134.6	0.5	131.3	130.1	1.2	(0.7)
Highway Safety Fund	55.1	45.3	9.8	47.8	40.2	7.5	2.2
Land Transportation Network Fund	4,587.1	4,833.8	(246.8)	4,530.8	4,871.3	(340.5)	93.7
	4,856.3	5,091.6	(235.3)	4,790.3	5,121.0	(330.7)	95.4
Travail, Emploi et Solidarité sociale							
Assistance Fund for Independent Community Action	39.9	40.9	(1.0)	38.6	38.4	0.2	(1.2)
Labour Market Development Fund	1,238.0	1,269.9	(31.9)	1,175.9	1,203.8	(27.8)	(4.0)
Goods and Services Fund	116.8	121.8	(5.0)	113.8	109.2	4.7	(9.7)
Information Technology Fund of the Ministère de l'Emploi et de la Solidarité sociale	21.9	21.9	-	21.9	21.9	-	-
Administrative Labour Tribunal Fund	80.6	80.6	-	76.9	76.9	-	-
Fonds québécois d'initiatives sociales	30.8	31.8	(1.0)	29.9	35.0	(5.2)	4.1
	1,528.0	1,566.9	(38.9)	1,456.9	1,485.1	(28.2)	(10.7)
Total Before Consolidation Adjustments	19,167.8	16,770.0	2,397.8	19,394.6	16,648.4	2,746.2	(348.4)

¹ Figures are rounded and the amounts recorded may not correspond to the total. The results of consolidated entities are presented before consolidation adjustments.

APPENDIX 3

Results of the Bodies Other than Budget-funded Bodies¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Affaires municipales et Habitation							
Régie du bâtiment du Québec	81.6	76.0	5.6	79.0	67.3	11.7	(6.1)
Société d'habitation du Québec	1,382.4	1,354.5	27.9	1,263.1	1,260.0	3.1	24.8
	1,464.0	1,430.5	33.5	1,342.1	1,327.3	14.8	18.7
Agriculture, Pêcheries et Alimentation							
La Financière agricole du Québec	552.7	458.7	94.0	533.6	458.4	75.2	18.7
	552.7	458.7	94.0	533.6	458.4	75.2	18.7
Conseil du trésor et Administration gouvernementale							
Autorité des marchés publics	19.1	20.4	(1.2)	17.6	12.7	4.9	(6.2)
Centre de services partagés du Québec	552.7	559.0	(6.3)	541.0	550.1	(9.1)	2.8
Société québécoise des infrastructures	1,093.6	1,088.2	5.4	1,068.7	1,034.1	34.6	(29.2)
	1,665.4	1,667.6	(2.2)	1,627.3	1,596.9	30.4	(32.6)
Conseil exécutif							
Centre de la francophonie des Amériques	2.6	3.0	(0.4)	2.6	2.8	(0.2)	(0.3)
	2.6	3.0	(0.4)	2.6	2.8	(0.2)	(0.3)
Culture et Communications							
Bibliothèque et Archives nationales du Québec	92.4	95.9	(3.6)	91.0	95.3	(4.3)	0.7
Conseil des arts et des lettres du Québec	138.1	138.4	(0.3)	130.7	130.6	0.1	(0.4)
Conservatoire de musique et d'art dramatique du Québec	32.3	32.3	-	32.2	31.7	0.5	(0.5)
Musée d'Art contemporain de Montréal	14.0	14.1	(0.1)	14.4	14.1	0.3	(0.4)
Musée de la Civilisation	33.2	32.4	0.8	33.6	32.6	1.0	(0.2)
Musée national des beaux-arts du Québec	31.2	31.5	(0.3)	29.9	30.4	(0.6)	0.3
Société de développement des entreprises culturelles	141.6	141.7	(0.1)	89.0	89.0	-	(0.2)
Société de la Place des Arts de Montréal	44.7	42.2	2.5	44.1	42.0	2.0	0.4
Société de télédiffusion du Québec	88.4	85.9	2.5	84.5	83.5	1.0	1.5
Société du Grand Théâtre de Québec	15.6	14.5	1.0	13.5	14.6	(1.1)	2.2
	631.3	628.9	2.4	562.7	563.9	(1.1)	3.5

APPENDIX 3 (cont'd)

Results of the Bodies Other than Budget-funded Bodies¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Économie et Innovation							
Québec Research Fund - Nature and Technology	72.2	72.2	-	72.2	75.0	(2.9)	2.9
Québec Research Fund - Health	127.7	127.7	-	127.7	130.6	(2.9)	2.9
Québec Research Fund - Society and Culture	69.9	69.9	-	74.0	74.4	(0.3)	0.3
Société du parc industriel et portuaire de Bécancour	9.3	6.4	2.9	8.2	6.0	2.2	0.7
	279.0	276.1	2.9	282.1	286.0	(3.9)	6.8
Éducation et Enseignement supérieur							
Institut de tourisme et d'hôtellerie du Québec	44.1	44.2	(0.1)	43.8	44.6	(0.7)	0.6
Institut national des mines	1.0	1.1	(0.1)	1.0	1.2	(0.2)	0.1
	45.1	45.3	(0.3)	44.8	45.7	(0.9)	0.7
Énergie et Ressources naturelles							
Régie de l'énergie	17.1	18.1	(1.0)	15.6	16.5	(0.9)	(0.2)
Société de développement de la Baie-James	48.2	43.4	4.8	51.1	45.7	5.3	(0.5)
Société du Plan Nord	147.1	139.2	7.9	123.9	114.2	9.7	(1.8)
Transition énergétique Québec	155.7	155.7	-	112.1	112.1	-	-
	368.1	356.5	11.7	302.7	288.5	14.1	(2.5)
Environnement et Lutte contre les changements climatiques							
Conseil de gestion du Fonds vert ²	-	-	-	-	-	-	-
Société québécoise de récupération et de recyclage	58.6	92.4	(33.7)	46.7	49.5	(2.8)	(30.9)
	58.6	92.4	(33.7)	46.7	49.5	(2.8)	(30.9)
Finances							
Agence du revenu du Québec	1,264.2	1,264.2	-	1,226.9	1,226.9	-	-
Autorité des marchés financiers	206.6	155.9	50.6	184.5	146.9	37.6	13.0
Financement-Québec	248.3	223.5	24.8	256.0	227.5	28.5	(3.7)
Institut de la statistique du Québec	39.3	39.3	-	33.3	30.9	2.4	(2.4)
Société de financement des infrastructures locales du Québec	811.8	864.3	(52.5)	511.7	493.9	17.8	(70.3)
	2,570.2	2,547.3	22.9	2,212.4	2,126.1	86.3	(63.4)

APPENDIX 3 (cont'd)

Results of the Bodies Other than Budget-funded Bodies¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Forêts, Faune et Parcs							
Fondation de la faune du Québec	11.4	11.4	-	10.2	10.3	(0.1)	0.2
Société des établissements de plein air du Québec	165.3	165.3	-	159.1	159.1	-	-
	176.8	176.7	-	169.3	169.4	(0.1)	0.2
Justice							
Commission des services juridiques	180.2	193.0	(12.8)	181.0	188.9	(7.9)	(5.0)
Fonds d'aide aux actions collectives	3.3	4.3	(1.0)	5.7	4.2	1.5	(2.5)
Office des professions du Québec	11.8	12.8	(1.0)	11.8	12.3	(0.5)	(0.5)
Société québécoise d'information juridique	19.2	19.2	-	17.9	17.8	0.1	(0.1)
	214.5	229.3	(14.8)	216.5	223.2	(6.8)	(8.1)
Relations internationales et Francophonie							
Office Québec-Monde pour la jeunesse	10.3	10.3	-	9.9	9.9	-	-
	10.3	10.3	-	9.9	9.9	-	-
Santé et Services sociaux							
Corporation d'urgences-santé	166.1	166.1	-	162.7	156.3	6.4	(6.4)
Prescription Drug Insurance Fund	3,894.5	3,894.5	-	3,664.6	3,664.6	-	-
Héma-Québec	459.6	459.6	-	424.2	451.9	(27.7)	27.7
Institut national de santé publique du Québec	80.6	81.9	(1.3)	77.6	76.4	1.2	(2.5)
Institut national d'excellence en santé et en services sociaux	27.5	30.7	(3.2)	25.4	26.9	(1.5)	(1.7)
Régie de l'assurance maladie du Québec	13,224.6	13,224.6	-	12,996.6	12,996.6	-	-
	17,852.9	17,857.4	(4.5)	17,351.0	17,372.7	(21.6)	17.1
Sécurité publique							
Commission de la capitale nationale du Québec	25.4	25.4	-	35.5	22.3	13.2	(13.2)
École nationale de police du Québec	43.9	44.0	(0.1)	42.2	42.3	(0.1)	-
École nationale des pompiers du Québec	2.2	2.3	(0.2)	2.5	2.1	0.4	(0.5)
	71.5	71.8	(0.3)	80.2	66.7	13.5	(13.7)
Tourisme							
Régie des installations olympiques	71.0	75.1	(4.1)	70.8	74.5	(3.7)	(0.4)
Société du Centre des congrès de Québec	27.9	30.1	(2.2)	28.4	29.1	(0.8)	(1.4)
Société du Palais des congrès de Montréal	63.6	63.1	0.4	63.7	64.2	(0.5)	0.9
	162.4	168.3	(5.9)	162.8	167.8	(4.9)	(0.9)

APPENDIX 3 (cont'd)

Results of the Bodies Other than Budget-funded Bodies¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Transports							
Société de l'assurance automobile du Québec	288.8	288.1	0.7	282.2	276.4	5.8	(5.1)
Société des Traversiers du Québec	188.0	212.4	(24.4)	233.4	222.4	11.1	(35.5)
	476.8	500.5	(23.7)	515.6	498.7	16.9	(40.6)
Travail, Emploi et Solidarité sociale							
Cree Hunters and Trappers Income Security Board	28.5	28.5	-	27.8	28.0	(0.2)	0.2
	28.5	28.5	-	27.8	28.0	(0.2)	0.2
Total Before Consolidation Adjustments	26,630.7	26,549.3	81.5	25,490.2	25,281.5	208.7	(127.2)

¹ Figures are rounded and the amounts recorded may not correspond to the total. The results of consolidated entities are presented before consolidation adjustments.

² The expenditures of the Conseil de gestion du Fonds vert are charged to the Green Fund.

APPENDIX 4

Results of Defined-purpose Accounts¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	Results
Affaires municipales et Habitation							
Clean Water and Wastewater Fund	18.4	18.4	-	96.6	96.6	-	-
Investing in Canada infrastructure program	101.6	101.6	-	1.1	1.1	-	-
2008 Infrastructure Projects	24.0	24.0	-	60.8	60.8	-	-
2015 Infrastructure Projects	9.9	9.9	-	122.8	122.8	-	-
	153.9	153.9	-	281.3	281.3	-	-
Agriculture, Pêcheries et Alimentation							
Financing of agricultural risk management programs	109.6	109.6	-	117.4	117.4	-	-
Training, partnership and organization of special events	2.1	2.2	(0.1)	2.1	2.1	-	(0.1)
	111.7	111.8	(0.1)	119.5	119.5	-	(0.1)
Conseil exécutif							
Financing of activities performed as part of the Northern Plan	-	-	-	-	-	-	-
Financing the Youth Action Strategy	-	-	-	-	-	-	-
Financing the Défi de l'entrepreneuriat jeunesse Strategy	-	-	-	-	-	-	-
Training, partnership and organization of special events	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Culture et Communications							
Application of the policy of integration of the arts into architecture and the environment of buildings as well as government and public sites	1.4	1.4	-	1.7	1.4	0.3	(0.3)
Development of classical music within Québec	-	-	-	-	-	-	-
Financing of activities performed as part of the Northern Plan	0.8	0.8	-	1.0	1.0	-	-
Financing of autonomous service units - Centre de conservation du Québec	1.3	1.2	0.1	0.7	1.2	(0.5)	0.6
Training, partnership and organization of special events	-	-	-	-	-	-	-
Investing in Canada infrastructure program	-	-	-	-	-	-	-
2008 Infrastructure Projects	9.4	9.4	-	3.9	3.9	-	-
	12.9	12.8	0.1	7.3	7.5	(0.2)	0.3

APPENDIX 4 (cont'd)

Results of Defined-purpose Accounts¹ (millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Économie et Innovation							
Financing of activities performed as part of the Northern Plan	-	-	-	0.1	0.1	-	-
Post-Secondary Institutions Strategic Investment Fund	7.5	5.1	2.4	30.8	13.7	17.1	(14.7)
Training, partnership and organization of special events	1.0	1.0	-	1.0	1.0	-	-
Investing in Canada infrastructure program	25.8	25.8	-	5.7	5.7	-	-
	34.3	31.9	2.4	37.6	20.5	17.1	(14.7)
Éducation et Enseignement supérieur							
Minority-language and second-language teaching	29.9	26.3	3.6	24.6	28.7	(4.1)	7.7
Financing of activities performed as part of the Northern Plan	2.8	2.9	-	4.2	5.1	(0.9)	0.9
Fixed-asset Financing of the Cree and Kativik School Boards and the Naskapi School	89.9	89.9	-	76.0	93.3	(17.3)	17.3
Post-Secondary Institutions Strategic Investment Fund	13.2	14.5	(1.3)	10.1	21.2	(11.1)	9.8
Training in federal penitentiaries	-	-	-	0.3	0.3	-	-
Training, partnership and organization of special events	0.8	0.9	(0.1)	0.9	1.1	(0.2)	0.1
	136.6	134.5	2.2	116.1	149.7	(33.6)	35.8
Énergie et Ressources naturelles							
Financing measures for protecting, securing, redeveloping and restoring mine sites	-	-	-	-	-	-	-
2018 Infrastructure Financing	40.4	40.4	-	29.0	29.0	-	-
Training, partnership and organization of special events	0.6	0.6	-	0.6	0.6	-	-
Investing in Canada infrastructure program	5.1	5.1	-	-	-	-	-
	46.1	46.1	-	29.6	29.6	-	-
Environnement et Lutte contre les changements climatiques							
Training, partnership and organization of special events	1.1	1.1	-	1.3	1.4	(0.1)	0.1
	1.1	1.1	-	1.3	1.4	(0.1)	0.1

APPENDIX 4 (cont'd)

Results of Defined-purpose Accounts¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Finances							
Transfer of revenues from a portion of the federal excise tax on gasoline and the provision of additional money pursuant to Act C-66	495.8	495.8	-	999.8	999.8	-	-
	495.8	495.8	-	999.8	999.8	-	-
Forêts, Faune et Parcs							
Financing of activities performed as part of the Northern Plan	-	-	-	11.1	11.2	(0.1)	0.1
Training, partnership and organization of special events	3.8	4.4	(0.6)	2.3	2.9	(0.6)	-
	3.8	4.4	(0.6)	13.4	14.1	(0.7)	0.1
Immigration, Francisation et Intégration							
Training, partnership and organization of special events	4.9	3.8	1.1	2.5	2.7	(0.2)	1.3
	4.9	3.8	1.1	2.5	2.7	(0.2)	1.3
Justice							
Agreement respecting the Contraventions Act	0.6	0.6	-	0.6	0.6	-	-
Training, partnership and organization of special events	0.3	0.3	-	0.3	0.3	-	-
	0.9	0.9	-	0.9	0.9	-	-
Santé et Services sociaux							
Cost of Health Services due to Automobile Accidents	104.0	104.0	-	104.0	104.0	-	-
Financing of activities performed as part of the Northern Plan	-	-	-	0.5	0.7	(0.2)	0.2
Financing of the program to assist pathological gamblers	22.0	22.0	-	22.0	24.1	(2.1)	2.1
Post-Secondary Institutions Strategic Investment Fund	-	-	-	-	0.6	(0.6)	0.6
Training, partnership and organization of special events	10.2	14.4	(4.2)	8.8	15.2	(6.4)	2.2
Implementation of the Informatization Plan of the Health and Social Services Network	9.2	20.0	(10.8)	4.5	0.1	4.4	(15.2)
	145.4	160.4	(15.0)	139.8	144.7	(4.9)	(10.1)

APPENDIX 4 (cont'd)

Results of Defined-purpose Accounts¹

(millions of dollars)

	2020-2021			2019-2020			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Sécurité publique							
Administration of the Firearms Act	5.9	5.9	-	5.9	5.9	-	-
Financing of autonomous service units - Laboratoire de sciences judiciaires et de médecine légale	3.7	3.7	-	3.7	3.7	-	-
Financing of the program to assist pathological gamblers	3.0	3.2	(0.2)	3.0	3.1	(0.1)	(0.1)
Training, partnership and organization of special events	98.9	27.5	71.4	66.3	63.8	2.5	68.9
	111.5	40.3	71.2	78.9	76.5	2.4	68.8
Transports							
Training, partnership and organization of special events	-	-	-	-	0.3	(0.3)	0.3
	-	-	-	-	0.3	(0.3)	0.3
Travail, Emploi et Solidarité sociale							
Financing of the Bureau d'évaluation médicale	6.0	6.0	-	4.8	4.8	-	-
Training, partnership and organization of special events	0.4	0.4	-	0.2	0.2	-	-
	6.4	6.4	-	5.0	5.0	-	-
Total before Consolidation Adjustments	1,265.3	1,204.0	61.3	1,833.0	1,853.5	(20.5)	81.8

¹ Figures are rounded and the amounts recorded may not correspond to the total. The results of defined-purpose accounts are presented before consolidation adjustments.

APPENDIX 5

2019-2020 Probable Results of the Special Funds¹

(millions of dollars)

	Probable Results			2019-2020 Expenditure Budget			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Affaires municipales et Habitation							
Regions and Ruralty Fund	117.3	115.6	1.8	117.3	123.6	(6.2)	8.0
	117.3	115.6	1.8	117.3	123.6	(6.2)	8.0
Culture et Communications							
Avenir Mécénat Culture Fund	5.0	6.2	(1.2)	5.0	5.5	(0.4)	(0.7)
Québec Cultural Heritage Fund	20.0	16.2	3.8	19.7	22.1	(2.4)	6.2
	25.0	22.4	2.6	24.7	27.5	(2.8)	5.5
Économie et Innovation							
Natural Resources and Energy Capital Fund	167.8	37.1	130.7	1.2	2.2	(1.0)	131.7
Economic Development Fund	1,120.8	1,120.8	-	976.1 ²	976.1 ²	-	-
	1,288.5	1,157.8	130.7	977.3	978.3	(1.0)	131.7
Éducation et Enseignement supérieur							
Sports and Physical Activity Development Fund	72.0	88.9	(16.9)	72.0	84.3	(12.3)	(4.5)
University Excellence and Performance Fund	25.0	25.0	-	25.0	25.0	-	-
	97.0	113.9	(16.9)	97.0	109.3	(12.3)	(4.5)
Énergie et Ressources naturelles							
Natural Resources Fund	31.9	35.7	(3.8)	29.7	40.0	(10.3)	6.5
Energy Transition Fund	1.3	4.2	(3.0)	2.8	2.8	-	(3.0)
Territorial Information Fund	145.7	112.5	33.2	145.7	116.2	29.5	3.7
	178.9	152.4	26.5	178.2	159.0	19.2	7.3
Environnement et Lutte contre les changements climatiques							
Fund for the Protection of the Environment and the Waters in the Domain of the State	46.6	32.2	14.4	44.1	26.6	17.4	(3.0)
Green Fund	1,250.2	934.6	315.6	1,070.6	919.6	151.0	164.7
	1,296.8	966.8	330.0	1,114.6	946.2	168.4	161.6
Famille							
Educational Childcare Services Fund	2,656.8	2,661.9	(5.1)	2,657.6 ²	2,657.6 ²	-	(5.1)
Early Childhood Development Fund	15.2	7.5	7.7	-	8.3	(8.2)	15.9
	2,672.0	2,669.4	2.6	2,657.6	2,665.8	(8.2)	10.8

APPENDIX 5 (cont'd)

2019-2020 Probable Results of the Special Funds¹

(millions of dollars)

	Probable Results			2019-2020 Expenditure Budget			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Finances							
Financing Fund	1,854.0	1,810.4	43.7	1,963.4	1,924.8	38.6	5.0
Generations Fund	2,633.0	-	2,633.0	2,504.0	-	2,504.0	129.0
Cannabis Sales Revenue Fund	56.5	56.5	-	49.6	49.6	-	-
IFC Montréal Fund	1.5	1.4	0.2	0.8	1.4	(0.6)	0.8
Northern Plan Fund	95.4	87.7	7.7	97.0	87.2	9.8	(2.1)
Fund of the Financial Markets Administrative Tribunal	3.6	2.4	1.2	3.9	3.9	-	1.2
Tax Administration Fund	981.3	981.3	-	981.3	981.3	-	-
	5,625.3	2,939.6	2,685.7	5,600.0	3,048.1	2,551.9	133.9
Forêts, Faune et Parcs							
Natural Resources Fund - Sustainable Forest Development Component	515.5	542.0	(26.5)	534.6	534.6	-	(26.5)
	515.5	542.0	(26.5)	534.6	534.6	-	(26.5)
Justice							
Access to Justice Fund	18.0	17.9	0.1	15.9	19.1	(3.1)	3.2
Crime Victims Assistance Fund	22.0	29.9	(7.9)	19.0	32.6	(13.6)	5.6
Register Fund of the Ministère de la Justice	43.6	56.6	(13.0)	40.5	56.2	(15.6)	2.7
Fund of the Administrative Tribunal of Québec	40.5	42.0	(1.5)	40.5	42.0	(1.5)	-
Public Contracts Fund	0.1	-	0.1	0.1	-	0.1	-
	124.3	146.4	(22.1)	116.1	149.8	(33.7)	11.6
Santé et Services sociaux							
Cannabis Prevention and Research Fund	28.7	25.0	3.7	25.0	42.9	(17.9)	21.6
Caregiver Support Fund	13.3	16.2	(2.9)	0.7	16.2	(15.5)	12.6
Health and Social Services Information Resources Fund	242.6	249.8	(7.2)	239.3	230.8	8.5	(15.7)
	284.5	290.9	(6.4)	265.0	289.9	(24.9)	18.5
Sécurité publique							
Capitale-Nationale Region Fund	19.0	19.0	-	19.0	19.0	-	-
Police Services Fund	689.9	689.9	-	687.1	687.1	-	-
	708.9	708.9	-	706.1	706.1	-	-
Tourisme							
Tourism Partnership Fund	213.3	216.2	(2.9)	205.5	206.5	(1.0)	(1.9)
	213.3	216.2	(2.9)	205.5	206.5	(1.0)	(1.9)

APPENDIX 5 (cont'd)

2019-2020 Probable Results of the Special Funds¹

(millions of dollars)

	Probable Results			2019-2020 Expenditure Budget			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Transports							
Air Service Fund	80.5	79.4	1.1	69.4	68.5	1.0	0.1
Rolling Stock Management Fund	131.3	130.1	1.2	135.0	133.8	1.2	-
Highway Safety Fund	47.8	40.2	7.5	55.6	47.0	8.6	(1.0)
Land Transportation Network Fund	4,530.8	4,871.3	(340.5)	4,561.5 ²	4,494.0 ²	67.5	(408.0)
	4,790.3	5,121.0	(330.7)	4,821.4	4,743.2	78.2	(408.9)
Travail, Emploi et Solidarité sociale							
Assistance Fund for Independent Community Action	38.6	38.4	0.2	38.5	39.8	(1.3)	1.5
Labour Market Development Fund	1,175.9	1,203.8	(27.8)	1,157.1	1,115.0	42.1	(70.0)
Goods and Services Fund	113.8	109.2	4.7	117.6	122.6	(5.0)	9.7
Information Technology Fund of the Ministère de l'Emploi et de la Solidarité sociale	21.9	21.9	-	21.3	21.3	-	-
Administrative Labour Tribunal Fund	76.9	76.9	-	78.5	78.5	-	-
Fonds québécois d'initiatives sociales	29.9	35.0	(5.2)	29.7	32.4	(2.7)	(2.5)
	1,456.9	1,485.1	(28.2)	1,442.8	1,409.6	33.2	(61.4)
Total Before Consolidation Adjustments	19,394.6	16,648.4	2,746.2	18,858.3	16,097.7	2,760.6	(14.4)

¹ Figures are rounded and the amounts recorded may not correspond to the total. The results of consolidated entities are presented before consolidation adjustments.

² These figures include those presented in the Special Funds Budget by Portfolio section of the **2019-2020 Supplementary Estimates** volume.

APPENDIX 6

2019-2020 Probable Results of the Bodies Other than Budget-funded Bodies¹

(millions of dollars)

	Probable Results			2019-2020 Expenditure Budget			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Affaires municipales et Habitation							
Régie du bâtiment du Québec	79.0	67.3	11.7	77.5	67.3	10.2	1.5
Société d'habitation du Québec	1,263.1	1,260.0	3.1	1,215.8	1,292.5	(76.7)	79.8
	1,342.1	1,327.3	14.8	1,293.2	1,359.8	(66.5)	81.3
Agriculture, Pêcheries et Alimentation							
La Financière agricole du Québec	533.6	458.4	75.2	547.8	488.6	59.2	16.0
	533.6	458.4	75.2	547.8	488.6	59.2	16.0
Conseil du trésor et Administration gouvernementale							
Autorité des marchés publics	17.6	12.7	4.9	16.8	16.8	-	4.9
Centre de services partagés du Québec	541.0	550.1	(9.1)	541.1	551.7	(10.6)	1.5
Société québécoise des infrastructures	1,068.7	1,034.1	34.6	1,039.4	1,023.5	15.9	18.7
	1,627.3	1,596.9	30.4	1,597.3	1,592.0	5.3	25.1
Conseil exécutif							
Centre de la francophonie des Amériques	2.6	2.8	(0.2)	2.9	3.1	(0.2)	0.1
	2.6	2.8	(0.2)	2.9	3.1	(0.2)	0.1
Culture et Communications							
Bibliothèque et Archives nationales du Québec	91.0	95.3	(4.3)	90.3	92.8	(2.4)	(1.9)
Conseil des arts et des lettres du Québec	130.7	130.6	0.1	127.0	127.0	-	0.1
Conservatoire de musique et d'art dramatique du Québec	32.2	31.7	0.5	32.0	32.2	(0.1)	0.6
Musée d'Art contemporain de Montréal	14.4	14.1	0.3	12.7	12.3	0.4	(0.1)
Musée de la Civilisation	33.6	32.6	1.0	32.4	31.5	0.9	0.1
Musée national des beaux-arts du Québec	29.9	30.4	(0.6)	30.0	29.9	-	(0.6)
Société de développement des entreprises culturelles	89.0	89.0	-	83.0	83.2	(0.2)	0.2
Société de la Place des Arts de Montréal	44.1	42.0	2.0	41.5	41.0	0.5	1.5
Société de télédiffusion du Québec	84.5	83.5	1.0	83.0	83.4	(0.4)	1.4
Société du Grand Théâtre de Québec	13.5	14.6	(1.1)	12.9	13.7	(0.8)	(0.4)
	562.7	563.9	(1.1)	544.9	546.9	(2.0)	0.9
Économie et Innovation							
Québec Research Fund - Nature and Technology	72.2	75.0	(2.9)	78.0	78.0	-	(2.9)
Québec Research Fund - Health	127.7	130.6	(2.9)	125.8	125.8	-	(2.9)
Québec Research Fund - Society and Culture	74.0	74.4	(0.3)	70.3	70.3	-	(0.3)
Société du parc industriel et portuaire de Bécancour	8.2	6.0	2.2	8.0	5.9	2.1	0.2
	282.1	286.0	(3.9)	282.1	280.0	2.1	(5.9)

APPENDIX 6 (cont'd)

2019-2020 Probable Results of the Bodies Other than Budget-funded Bodies¹

(millions of dollars)

	Probable Results			2019-2020 Expenditure Budget			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Éducation et Enseignement supérieur							
Institut de tourisme et d'hôtellerie du Québec	43.8	44.6	(0.7)	41.6	42.7	(1.1)	0.4
Institut national des mines	1.0	1.2	(0.2)	1.0	1.1	(0.1)	(0.1)
	44.8	45.7	(0.9)	42.6	43.8	(1.2)	0.3
Énergie et Ressources naturelles							
Régie de l'énergie	15.6	16.5	(0.9)	16.1	17.7	(1.6)	0.8
Société de développement de la Baie-James	51.1	45.7	5.3	43.7	40.3	3.4	1.9
Société du Plan Nord	123.9	114.2	9.7	145.6	143.1	2.5	7.2
Transition énergétique Québec	112.1	112.1	-	102.8	102.8	-	-
	302.7	288.5	14.1	308.2	303.9	4.2	9.9
Environnement et Lutte contre les changements climatiques							
Conseil de gestion du Fonds vert ²	-	-	-	-	-	-	-
Société québécoise de récupération et de recyclage	46.7	49.5	(2.8)	49.7	52.5	(2.8)	-
	46.7	49.5	(2.8)	49.7	52.5	(2.8)	-
Finances							
Agence du revenu du Québec	1,226.9	1,226.9	-	1,226.9	1,226.9	-	-
Autorité des marchés financiers	184.5	146.9	37.6	182.6	149.2	33.4	4.3
Financement-Québec	256.0	227.5	28.5	277.8	250.5	27.3	1.2
Institut de la statistique du Québec	33.3	30.9	2.4	31.5	31.5	-	2.4
Société de financement des infrastructures locales du Québec	511.7	493.9	17.8	450.6	454.3	(3.7)	21.5
	2,212.4	2,126.1	86.3	2,169.3	2,112.3	56.9	29.4
Forêts, Faune et Parcs							
Fondation de la faune du Québec	10.2	10.3	(0.1)	6.9	6.9	-	(0.2)
Société des établissements de plein air du Québec	159.1	159.1	-	163.5	162.0	1.5	(1.5)
	169.3	169.4	(0.1)	170.4	168.9	1.5	(1.6)
Justice							
Commission des services juridiques	181.0	188.9	(7.9)	179.0	193.2	(14.2)	6.3
Fonds d'aide aux actions collectives	5.7	4.2	1.5	1.8	4.3	(2.5)	4.0
Office des professions du Québec	11.8	12.3	(0.5)	11.6	12.5	(0.9)	0.4
Société québécoise d'information juridique	17.9	17.8	0.1	19.5	19.4	0.1	-
	216.5	223.2	(6.8)	211.9	229.4	(17.5)	10.7
Relations internationales et Francophonie							
Office Québec-Monde pour la jeunesse	9.9	9.9	-	9.1	9.1	-	-
	9.9	9.9	-	9.1	9.1	-	-

APPENDIX 6 (cont'd)

2019-2020 Probable Results of the Bodies Other than Budget-funded Bodies¹

(millions of dollars)

	Probable Results			2019-2020 Expenditure Budget			Variation in Results
	Revenues	Expenditures	Results	Revenues	Expenditures	Results	
Santé et Services sociaux							
Corporation d'urgences-santé	162.7	156.3	6.4	156.3	156.3	-	6.4
Prescription Drug Insurance Fund	3,664.6	3,664.6	-	3,809.1	3,809.1	-	-
Héma-Québec	424.2	451.9	(27.7)	455.0	455.0	-	(27.7)
Institut national de santé publique du Québec	77.6	76.4	1.2	77.9	79.0	(1.1)	2.3
Institut national d'excellence en santé et en services sociaux	25.4	26.9	(1.5)	24.6	27.4	(2.8)	1.3
Régie de l'assurance maladie du Québec	12,996.6	12,996.6	-	13,311.1	13,311.1	-	-
	17,351.0	17,372.7	(21.6)	17,834.0	17,837.9	(3.9)	(17.7)
Sécurité publique							
Commission de la capitale nationale du Québec	35.5	22.3	13.2	21.1	23.9	(2.8)	16.0
École nationale de police du Québec	42.2	42.3	(0.1)	39.5	39.5	(0.1)	-
École nationale des pompiers du Québec	2.5	2.1	0.4	2.4	2.4	0.1	0.3
	80.2	66.7	13.5	63.0	65.8	(2.8)	16.3
Tourisme							
Régie des installations olympiques	70.8	74.5	(3.7)	72.4	76.3	(3.9)	0.2
Société du Centre des congrès de Québec	28.4	29.1	(0.8)	27.7	29.4	(1.7)	0.9
Société du Palais des congrès de Montréal	63.7	64.2	(0.5)	61.0	59.0	1.9	(2.4)
	162.8	167.8	(4.9)	161.1	164.8	(3.7)	(1.2)
Transports							
Société de l'assurance automobile du Québec	282.2	276.4	5.8	284.3	278.5	5.8	-
Société des Traversiers du Québec	233.4	222.4	11.1	187.8	187.9	(0.2)	11.3
	515.6	498.7	16.9	472.0	466.4	5.6	11.3
Travail, Emploi et Solidarité sociale							
Cree Hunters and Trappers Income Security Board	27.8	28.0	(0.2)	27.8	27.8	-	(0.2)
	27.8	28.0	(0.2)	27.8	27.8	-	(0.2)
Total Before Consolidation Adjustments	25,490.2	25,281.5	208.7	25,787.3	25,753.1	34.2	174.5

¹ Figures are rounded and the amounts recorded may not correspond to the total. The results of consolidated entities are presented before consolidation adjustments.

² The expenditures of the Conseil de gestion du Fonds vert are charged to the Green Fund.

STAFFING LEVEL WITHIN GOVERNMENT DEPARTMENTS, PUBLIC SECTOR BODIES AND NETWORKS, AND STATE-OWNED ENTERPRISES

1. FORECAST EVOLUTION IN STAFFING LEVELS IN 2019-2020

According to the actual data from April to December 2019, forecast paid hours within public bodies for the 2019-2020 fiscal year amount to 932.5 million hours, or 510,573 full-time equivalent (FTE) employees on an annual basis. Compared with the 2018-2019 fiscal year, that represents an increase of 11,499 FTEs, or 2.3%. This variation represents:

- an increase of 1,675 FTEs due to public bodies whose staff are subject to the Public Service Act (CQLR, chapter F-3.1.1) or 2.4% over the 2018-2019 fiscal year. This increase is attributable in part to investments in the area of immigration, the implementation of measures announced in previous budgets relating notably to the reform of the system of environmental authorization and the secure operation of public dams, the completion of additional mandates within the Ministère de la Santé et des Services sociaux, the support in response to the Special Commission on the Rights of the Child and Youth Protection, the consolidation of internal expertise, particularly in major infrastructure project management and planning, and the Plan to Modernize the Justice System;
- an increase of 9,824 FTEs related to public bodies whose staff are not appointed under this Act, or 2.3% over the 2018-2019 fiscal year. This increase is mainly due to investments in the health and social services network announced in 2019-2020 for additional human resources in short-term care, home care support measures, youth protection and measures to assist network staff, as well as announced investments in the education and higher education networks for the gradual roll-out of universal full-time kindergarten for four-year-olds, additional special classes, schools' minimum service levels, and support for students and their success. This increase is also a result of growth in the preschool and primary and secondary school clienteles.

The expected increase of 11,499 FTEs is lower than the 15,478 FTEs increase anticipated in the 2019-2020 Expenditure Budget. The Government therefore expects less growth in staffing than originally anticipated. Overall staffing growth in 2019-2020 would thus be lower than the 12,932 FTEs seen in 2017-2018.

Lastly, adjusted staffing numbers in public bodies are presented in Appendix 1 of this chapter. Definitions related to staffing are also presented in Appendix 2.

Variation in Utilized Staff Level^{1,2}

(thousands of paid hours and FTEs)

	Public Service		Outside the Public Service		Total	
	Paid Hours	FTEs	Paid Hours	FTEs	Paid Hours	FTEs
Utilized Staff Level in 2014-2015	123,881.5	67,832	745,442.7	408,171	869,324.2	476,003
Variation	(4,939.5)	(2,705)	(9,802.0)	(5,367)	(14,741.5)	(8,072)
Utilized Staff Level in 2015-2016 ³	118,942.0	65,127	735,640.7	402,804	854,582.7	467,931
Variation	(641.5)	(351)	8,925.8	4,887	8,284.3	4,536
Utilized Staff Level in 2016-2017	118,300.5	64,776	744,566.5	407,691	862,867.0	472,467
Variation	2,874.7	1,574	20,743.4	11,358	23,618.1	12,932
Utilized Staff Level in 2017-2018 ⁴	121,175.2	66,350	765,309.9	419,049	886,485.1	485,399
Variation	4,141.3	2,268	20,831.6	11,407	24,972.9	13,675
Utilized Staff Level in 2018-2019 ⁴	125,316.5	68,618	786,141.5	430,456	911,458.0	499,074
Variation	3,059.6	1,675	17,942.7	9,824	21,002.3	11,499
Utilized Staff Level in 2019-2020 (forecast)	128,376.1	70,293	804,084.2	440,280	932,460.3	510,573

¹ From a staff level control perspective, the National Assembly and persons appointed by the National Assembly, the Université du Québec and its constituent universities, research institutes and superior schools, school boards subject to the Education Act for Cree, Inuit and Naskapi Native Persons (CQLR, chapter I-14), the Anti-Corruption Commissioner and Investissement Québec are excluded. Also excluded are paid hours for staff hired to fill student jobs or for internships in the departments and bodies subject to the Public Service Act.

² The historical data take into account adjustments made during the previous fiscal years, particularly:

- in 2016-2017, for the exclusion of private establishments under agreement subject to the Act respecting health services and social services (CQLR, chapter S-4.2) from the application of the Act respecting workforce management and control within government departments, public sector bodies and networks and state-owned enterprises (CQLR, chapter G-1.011);
- in 2018-2019, for the Institut de tourisme et d'hôtellerie du Québec staff (formerly subject to the Public Service Act) who are now outside the public service, following assent of the Act to improve the performance of the Société de l'assurance automobile du Québec, to better regulate the digital economy as regards e-commerce, remunerated passenger transportation and tourist accommodation and to amend various legislative provisions (S.Q. 2018, chapter 18);
- in 2019-2020, to account for the partial exclusion of Investissement Québec from the application of the Act respecting workforce management and control within government departments, public sector bodies and networks and state-owned enterprises, as well as the merger of the Centre de recherche industrielle du Québec with Investissement Québec as of April 1, 2020, following assent of the Act respecting mainly government organization as regards the economy and innovation (S.Q. 2019, chapter 29).

³ The period covered includes 262 business days. Adjustments were made to bring staffing data to a comparable base of 261 business days.

⁴ The period covered includes 260 business days. Adjustments were made to bring staffing data to a comparable base of 261 business days.

2. DETERMINING STAFFING LEVELS IN 2020-2021

For the 2020-2021 fiscal year, staffing allocation will continue to be based on government priorities, taking into account investments that will be made to meet the needs of the public and provide quality public services. Among other things, the measures announced for youth protection, residential and long-term care centres, the provision of home care, and the addition of specialist teachers for preschool, student support workers and special classes to better support and guide students whose needs cannot be met in a regular class require additional staff.

Furthermore, the initial staffing levels established for 2020-2021 took into account optimization measures to achieve the Government's aim of eliminating 5,000 FTEs by 2022-2023, including 1,211 FTEs in 2020-2021. These reductions combined with those expected for the 2019-2020 fiscal year will amount to a total optimization of 2,718 FTEs, or 54.4% of the target.

Optimization efforts will continue to focus chiefly on administrative positions. This will be done primarily through attrition or by not filling existing vacancies, and through departments' and bodies' implementation of specific measures. The savings resulting from this optimization will be redirected to services provided directly to the public.

Moreover, to better prepare for the implementation of these measures and to ensure their longevity, reduction targets have been set for each year until 2022-2023. The departments have been informed of the targets and must produce a three-year plan for achieving them. With regard to the next two fiscal years, the reductions may be revised depending on the results of the public administration as a whole.

Consequently, for the 2020-2021 fiscal year, in line with program spending growth and taking into account measures to optimize staffing by 1,211 FTEs, staffing levels are expected to increase by 10,800 FTEs, or 2.1%, bringing the total to 521,373 FTEs.

APPENDIX 1

HEAD COUNT WITHIN PUBLIC BODIES

Adjusted Head Count within Public Bodies^{1,2} (FTEs)

	2016-2017	2017-2018 ³	2018-2019 ³	2019-2020 (forecast)
Management Personnel	24,669	24,717	25,235	25,734
Professional Personnel	75,943	79,026	82,870	87,568
Nursing Staff	62,629	64,556	66,337	67,571
Teaching Staff	77,445	78,774	80,348	81,292
Office Personnel, Technicians and Equivalent Staff	182,484	187,751	193,218	197,251
Peace Officers	11,000	11,184	11,386	11,280
Labourers, Maintenance and Service Personnel	46,995	48,154	48,644	48,865
Students and Interns	2,419	2,581	2,781	2,907
Utilized Staff Level – Head Count	483,584	496,743	510,819	522,468
Less: Staffing Excluded from Control ⁴	(11,117)	(11,344)	(11,745)	(11,895)
Utilized Staff Level – Control	472,467	485,399	499,074	510,573

¹ The historical data take into account adjustments made during the previous fiscal years, which are outlined in the second footnote for the "Variation in Utilized Staff Level" table.

² Data from the 2014-2015 fiscal year were used for the head count for school boards subject to the Education Act for Cree, Inuit and Naskapi Native Persons. For the Université du Québec and its constituent universities, and for research institutes and superior schools, the data correspond to the period from May 1 to April 30 of each fiscal year. No adjustments were made to these data.

³ The period covered includes 260 business days. Adjustments were made to bring staffing data to a comparable base of 261 business days.

⁴ From a staff level control perspective, the National Assembly and persons appointed by the National Assembly, the Université du Québec and its constituent universities, research institutes and superior schools, school boards subject to the Education Act for Cree, Inuit and Naskapi Native Persons, the Anti-Corruption Commissioner and Investissement Québec are excluded. Also excluded are paid hours for staff hired to fill student jobs or for internships in the departments and bodies subject to the Public Service Act.

APPENDIX 1 (cont'd)

From a head count perspective, public bodies include:

- departments and budget-funded bodies as well as bodies other than budget-funded bodies subject to or not subject to the Public Service Act;
- the Université du Québec and its constituent universities, as well as research institutes and superior schools;
- CEGEPs and school boards;
- integrated health and social services centres, integrated university health and social services centres, public health and social services establishments as well as the regional council constituted by the Act respecting health services and social services for Cree Native persons (CQLR, chapter S-5);
- state-owned enterprises.

The data exclude the head count for the National Assembly and persons appointed by the National Assembly, as well as private establishments under agreement subject to the Act respecting health services and social services.

Furthermore, in December 2019, the number of salaried employees of public bodies was 625,076. This number is a snapshot taken on a given date and is thus susceptible to the effect of seasonality.



APPENDIX 2

GLOSSARY

Staffing level:	Maximum level of paid hours to be respected by a public body.
Paid hours:	Number of hours worked and number of overtime hours worked.
Hours worked:	<p>Number of hours associated with a job class under the conditions of employment from which periods of leave without pay (other than those described in the following paragraph) and periods of reorganized working time resulting in a reduction in the number of hours are deducted. For personnel where the deputy minister or the chief executive officer of a public body determines the work schedule, the number of hours worked is considered to be 35 hours per week.</p> <p>For greater precision, periods are counted as hours worked where the employee receives employment insurance or compensation for occupational injury or disease, as well as periods where the employee is on preventive withdrawal, parental leave, or on full or partial pre-retirement.</p>
Overtime hours worked:	Paid hours that exceed the normal hours of the job class. Hours paid at a premium rate are calculated in the same manner as overtime hours paid at a straight-time rate.
FTE:	Number of paid hours converted into full-time equivalent employees (FTEs) on the basis of a 35-hour week. To do this, the total number of paid hours is divided by 1,826.3.



2020-2021 EXPENDITURE BUDGET BREAKDOWN BY CATEGORY AND BENEFICIARY

1. BREAKDOWN OF PROGRAM SPENDING BY CATEGORY

For the 2020-2021 fiscal year, the Government's expenditure budget amounts to \$92,050.3 million, of which \$86,191.1 million, or 93.6%, is allocated to program spending and \$5,859.2 million, or 6.4%, to debt service.

Program spending for 2020-2021 is broken down mainly among the following categories:

- \$49,613.1 million, or 57.6%, for remuneration expenditures;
- \$14,844.2 million, or 17.2%, for operating expenditures;
- \$16,968.5 million, or 19.7%, for support expenditures.

2020-2021 Expenditure Budget by Supercategory and Category¹

(millions of dollars)

	Categories						Total	
	Remuneration	Operating	Capital	Interest	Support	Doubtful Accounts and Other Allowances	\$ million	%
Supercategories								
Remuneration	3,448.0	-	-	-	-	-	3,448.0	3.7
Operating	-	3,646.2	-	-	-	-	3,646.2	4.0
Transfer	45,612.8	10,722.4	3,356.7	1,189.0	12,588.0	-	73,469.0	79.8
Allocation to a Special Fund	552.4	475.6	71.9	17.1	4,380.4	-	5,497.3	6.0
Doubtful Accounts and Other Allowances	-	-	-	-	-	130.6	130.6	0.1
Program Spending	49,613.1	14,844.2	3,428.6	1,206.1	16,968.5	130.6	86,191.1	93.6
%	57.6	17.2	4.0	1.4	19.7	0.2	100.0	
Debt Service	-	-	-	5,859.2	-	-	5,859.2	6.4
Budget Expenditures	49,613.1	14,844.2	3,428.6	7,065.3	16,968.5	130.6	92,050.3	100.0
2019-2020 Comparative Expenditures	47,826.6	13,366.6	3,290.7	6,670.9	16,777.8	160.1	88,092.7	

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total. The breakdown of the expenditure budget by portfolio and by category is presented in Appendix 1.

REMUNERATION EXPENDITURES

Remuneration expenditures encompass the fees of health professionals and the salaries of employees in the health and social services network, the education and higher education networks as well as the public service. It also includes salaries and indemnities paid to the Members of the National Assembly, all persons named or appointed by the National Assembly to an office under its jurisdiction, together with the personnel directed by those persons, judges and members of the Sûreté du Québec. Lastly, it includes all employee benefits as well as other contributions made by the Government in its role as employer.

For the 2020-2021 fiscal year, remuneration expenditures amount to \$49,613.1 million, broken down as follows:

- \$19,934.4 million, or 40.2% for health and social services establishments;
- \$16,576.0 million, or 33.4% for educational institutions;
- \$8,613.6 million, or 17.4% for health professionals;
- \$4,489.1 million, or 9.0% for departmental staff and other beneficiaries.

An overall increase of \$1,786.5 million is forecast for remuneration expenditures, compared with 2019-2020 comparative expenditures, divided mainly among the following sectors:

- an increase of \$1,287.9 million in the "Santé et Services sociaux" portfolio, primarily due to the salary adjustments on April 1, 2020, pay scale increases, the increase in retirement plan costs, as well as amounts added to increase services to the public, particularly to bolster the development of home care support, consolidate services for youth in difficulty and to provide additional residential spaces;
- an increase of \$799.1 million to the "Éducation et Enseignement supérieur" portfolio, mainly due to the salary adjustments on April 1, 2020, the pay scale increases for the staff of education and higher education networks, an increase in retirement plan costs, and clientele effects on the education and higher education networks. It is also a result of commitments from previous fiscal years, including the gradual deployment of universal full-time kindergarten for four-year-olds. Furthermore, the increase includes additional amounts to take into account measures announced in the 2020-2021 Budget, in particular specialist teachers in pre-school, adding student support workers, the addition of special classes to better support and guide students whose needs cannot be met in a regular class, hiring resources to better support and guide certain students with special needs, including gifted students, and to support access and the success of students in higher education while taking labour market needs into account, as well as the impact of gradual implementation of a single school tax rate across Québec;
- in other portfolios as well as for other beneficiaries, excluding the financial impacts of \$400.0 million for 2019-2020 of Government offers proposed as part of renewing collective agreements, an increase of \$99.6 million is due mainly to salary adjustments on April 1, 2020.

2020-2021 Forecast Remuneration Expenditures by Portfolio and by Beneficiary^{1,2}

(millions of dollars)

	2020-2021 Expenditure Budget					2019-2020 Comparative Expenditures	Variation
	Salaries and Fees	Employer Contributions		Total			
		Retirement Plans	Other	\$ million	%		
Santé et Services sociaux							
Health and Social Services Establishments	16,657.4	1,219.8	2,055.4	19,932.6	40.2	18,714.2	1,218.4
Health Professionals	8,613.6	-	-	8,613.6	17.4	8,562.8	50.8
Government Enterprises and Bodies	157.5	-	30.9	188.4	0.4	182.2	6.2
Department	101.4	-	9.5	110.9	0.2	98.4	12.5
	25,529.8	1,219.8	2,095.8	28,845.4	58.1	27,557.6	1,287.9
Éducation et Enseignement supérieur							
Educational Institutions	13,780.7	1,263.5	1,508.4	16,552.6	33.4	15,756.5	796.2
Department	100.5	-	10.3	110.8	0.2	108.1	2.7
Other Beneficiaries	14.6	-	17.0	31.6	0.1	31.4	0.2
	13,895.9	1,263.5	1,535.7	16,695.1	33.7	15,896.0	799.1
Conseil du trésor et Administration gouvernementale							
Department	115.3	377.5	38.1	531.0	1.1	918.9	(387.9)
Educational Institutions	-	21.8	1.6	23.4	-	23.4	-
Health and Social Services Establishments	-	-	1.8	1.8	-	1.8	-
	115.3	399.4	41.5	556.2	1.1	944.1	(387.9)
Other Portfolios							
Departments	2,944.2	6.0	276.4	3,226.7	6.5	3,141.3	85.4
Government Enterprises and Bodies	253.1	-	36.5	289.7	0.6	287.6	2.1
	3,197.4	6.0	313.0	3,516.4	7.1	3,428.9	87.5
Total	42,738.4	2,888.8	3,986.0	49,613.1	100.0	47,826.6	1,786.5
2019-2020 Comparative Expenditures	41,210.8	2,856.3	3,759.5	47,826.6			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

² Includes appropriations for the "Remuneration" supercategory, and the "Remuneration" category of the "Transfer" and "Allocation to a Special Fund" supercategories.

2020-2021 Forecast Remuneration Expenditures by Portfolio^{1,2}

(millions of dollars)

	2020-2021 Expenditure Budget					2019-2020 Comparative Expenditures	Variation
	Salaries and Fees	Employer Contributions		Total			
		Retirement Plans	Other	\$ million	%		
National Assembly	84.5	5.6	9.0	99.1	0.2	100.4	(1.3)
Persons Appointed by the National Assembly	65.9	0.4	6.7	73.0	0.1	71.8	1.2
Affaires municipales et Habitation	87.5	-	9.0	96.5	0.2	94.9	1.5
Agriculture, Pêcheries et Alimentation	142.1	-	12.3	154.4	0.3	154.3	0.1
Conseil du trésor et Administration gouvernementale	115.3	399.4	41.5	556.2	1.1	944.1	(387.9)
Conseil exécutif	100.5	-	9.7	110.2	0.2	103.9	6.3
Culture et Communications	102.9	-	17.8	120.6	0.2	119.0	1.6
Économie et Innovation	48.2	-	6.2	54.4	0.1	54.5	(0.1)
Éducation et Enseignement supérieur	13,895.9	1,263.5	1,535.7	16,695.1	33.7	15,896.0	799.1
Énergie et Ressources naturelles	43.7	-	4.7	48.4	0.1	48.7	(0.2)
Environnement et Lutte contre les changements climatiques	101.3	-	10.8	112.0	0.2	108.9	3.1
Famille	68.5	-	7.0	75.5	0.2	71.4	4.1
Finances	81.4	-	7.6	89.0	0.2	84.8	4.2
Forêts, Faune et Parcs	174.8	-	21.1	195.9	0.4	194.8	1.1
Immigration, Francisation et Intégration	140.4	-	12.0	152.4	0.3	122.0	30.3
Justice	503.2	-	54.8	558.0	1.1	548.4	9.6
Relations internationales et Francophonie	56.7	-	2.6	59.3	0.1	55.8	3.5
Santé et Services sociaux	25,529.8	1,219.8	2,095.8	28,845.4	58.1	27,557.6	1,287.9
Sécurité publique	942.9	-	74.1	1,017.1	2.1	991.7	25.4
Tourisme	25.6	-	2.4	28.0	0.1	28.0	-
Transports	98.9	-	12.5	111.5	0.2	109.4	2.1
Travail, Emploi et Solidarité sociale	328.4	-	32.7	361.1	0.7	366.1	(4.9)
Total	42,738.4	2,888.8	3,986.0	49,613.1	100.0	47,826.6	1,786.5
2019-2020 Comparative Expenditures	41,210.8	2,856.3	3,759.5	47,826.6			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

² Includes appropriations for the "Remuneration" supercategory, and the "Remuneration" category of the "Transfer" and "Allocation to a Special Fund" supercategories.

OPERATING EXPENDITURES

Operating expenditures include the support and administration expenditures of the departments and bodies, including the Contingency Fund, the health and social services network and the education and higher education networks. In particular, they include the estimated costs associated with reappraisal and with new government obligations regarding the rehabilitation of contaminated sites, depreciation of fixed assets, and expenditures stemming from a restructuring operation. They also include amounts that can be transferred to a special fund by a department or budget-funded body, in accordance with relevant legislation, up to the amounts credited to the fund for goods or services provided to the department or budget-funded body.

Operating expenditures amount to \$14,844.2 million for 2020-2021, broken down as follows:

- \$7,956.5 million for health and social services establishments, or 53.6%;
- \$2,349.6 million for educational institutions, or 15.8%;
- \$4,117.7 million for departments, or 27.7%;
- \$420.4 million for other beneficiaries, or 2.9%.

The 2020-2021 operating expenditures increased by \$1,477.6 million from the 2019-2020 comparative expenditures. This increase is mainly due to the following variations:

- in the "Santé et Services sociaux" portfolio, an increase of \$643.4 million compared with 2019-2020 stemming primarily from the indexing of non-salary expenditures and additional amounts granted to increase services to the population, in particular to bolster the development of home care support, consolidate services for youth in difficulty, provide additional residential spaces as well as begin the digital transformation in the health and social services sector;
- in the "Éducation et Enseignement supérieur" portfolio, an increase of \$160.6 million stemming primarily from the indexing of non-salary expenditures in the education and higher education networks, and from additional amounts to take into account measures announced in the 2020-2021 Budget, in particular the impact of the gradual implementation of a single school tax rate across Québec and measures to offer innovative, stimulating, welcoming, healthy and safe environments for living and learning, such as more lively schoolyards;
- in the "Conseil du trésor et Administration gouvernementale" portfolio, an increase of \$555.6 million, of which \$523.4 million is allocated to the "Contingency Fund" program, mainly due to amounts provided for 2020-2021 Budget measures not broken down in the portfolios.

2020-2021 Forecast Operating Expenditures by Portfolio and by Beneficiary¹

(millions of dollars)

	2020-2021 Expenditure Budget					2019-2020 Comparative Expenditures	Variation
	Operating ²	Transfer		Total			
		Networks	Other	\$ million	%		
Santé et Services sociaux							
Health and Social Services Establishments	-	7,956.5	-	7,956.5	53.6	7,359.7	596.8
Department	244.6	-	-	244.6	1.6	213.4	31.2
Other Beneficiaries	-	-	217.5	217.5	1.5	202.2	15.4
	244.6	7,956.5	217.5	8,418.6	56.7	7,775.3	643.4
Éducation et Enseignement supérieur							
Educational Institutions	4.1	2,345.5	-	2,349.6	15.8	2,189.4	160.1
Department	134.9	-	-	134.9	0.9	135.2	(0.3)
Government Enterprises and Bodies	-	-	8.6	8.6	0.1	7.9	0.7
	139.0	2,345.5	8.6	2,493.1	16.8	2,332.5	160.6
Conseil du trésor et Administration gouvernementale							
Department	1,338.4	-	-	1,338.4	9.0	782.8	555.6
	1,338.4	-	-	1,338.4	9.0	782.8	555.6
Other Portfolios							
Departments	2,399.8	-	-	2,399.8	16.2	2,284.6	115.2
Other Beneficiaries	-	-	194.3	194.3	1.3	191.4	2.8
	2,399.8	-	194.3	2,594.0	17.5	2,476.0	118.0
Total	4,121.8	10,302.0	420.4	14,844.2	100.0	13,366.6	1,477.6
2019-2020 Comparative Expenditures	3,420.1	9,545.0	401.5	13,366.6			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

² Includes expenditures of the "Operating" supercategory and the "Operating" category of the "Allocation to a Special Fund" supercategory.

2020-2021 Forecast Operating Expenditures by Portfolio¹

(millions of dollars)

	2020-2021 Expenditure Budget					2019-2020 Comparative Expenditures	Variation
	Operating ²	Transfer		Total			
		Networks	Other	\$ million	%		
National Assembly	38.4	-	-	38.4	0.3	37.8	0.7
Persons Appointed by the National Assembly	25.6	-	-	25.6	0.2	22.9	2.8
Affaires municipales et Habitation	34.5	-	12.1	46.7	0.3	44.2	2.5
Agriculture, Pêcheries et Alimentation	70.6	-	7.0	77.6	0.5	78.6	(1.0)
Conseil du trésor et Administration gouvernementale	1,338.4	-	-	1,338.4	9.0	782.8	555.6
Conseil exécutif	24.2	-	2.4	26.6	0.2	25.8	0.8
Culture et Communications	33.9	-	109.5	143.4	1.0	138.5	4.9
Économie et Innovation	101.5	-	3.0	104.5	0.7	104.4	0.1
Éducation et Enseignement supérieur	139.0	2,345.5	8.6	2,493.1	16.8	2,332.5	160.6
Énergie et Ressources naturelles	25.5	-	-	25.5	0.2	24.8	0.7
Environnement et Lutte contre les changements climatiques	69.2	-	-	69.2	0.5	59.2	10.0
Famille	87.6	-	-	87.6	0.6	83.5	4.1
Finances	42.6	-	3.5	46.1	0.3	46.4	(0.3)
Forêts, Faune et Parcs	220.4	-	-	220.4	1.5	215.3	5.1
Immigration, Francisation et Intégration	248.8	-	-	248.8	1.7	233.4	15.5
Justice	280.4	-	19.6	300.0	2.0	290.2	9.8
Relations internationales et Francophonie	28.0	-	0.1	28.1	0.2	27.7	0.4
Santé et Services sociaux	244.6	7,956.5	217.5	8,418.6	56.7	7,775.3	643.4
Sécurité publique	463.3	-	13.5	476.9	3.2	480.4	(3.6)
Tourisme	5.8	-	22.8	28.6	0.2	28.2	0.4
Transports	420.3	-	-	420.3	2.8	346.9	73.5
Travail, Emploi et Solidarité sociale	179.1	-	0.7	179.8	1.2	188.0	(8.2)
Total	4,121.8	10,302.0	420.4	14,844.2	100.0	13,366.6	1,477.6
2019-2020 Comparative Expenditures	3,420.1	9,545.0	401.5	13,366.6			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

² Includes expenditures of the "Operating" supercategory and the "Operating" category of the "Allocation to a Special Fund" supercategory.

CAPITAL EXPENDITURES

Capital expenditures are allocated to the three types of intervention used by the Government: repayment of principal, subsidies for fixed assets, and capital expenditures allocated to a special fund. Thus, capital expenditures include subsidized fixed assets and allocations to special funds to meet the commitments associated with their fixed assets. The Government subsidizes the cost of beneficiaries fixed assets or repayment of the principal of loans contracted by its partners, as the case may be.

Expenditures for repayment of principal cover the funding of the Government's share with respect to fixed assets subsidized by debt service. This type of intervention applies to investments made by educational institutions, by health and social services establishments, by municipalities for public transportation and water treatment facilities, and by cultural institutions for cultural facilities.

For these sectors, completed capital projects are financed by long-term borrowing. The repayment schedule may extend over a 25-year period in some cases. To cover its share, the Government undertakes to repay all or part of the principal.

Forecast capital expenditures increased by \$137.9 million, from \$3,290.7 million in 2019-2020 to \$3,428.6 million in 2020-2021.

Repayment of principal

In 2020-2021, expenditures for repayment of principal on subsidized debt represent 85.1% of total capital expenditures.

These expenditures amount to \$2,919.3 million in 2020-2021, compared with \$2,879.2 million in 2019-2020, an increase of \$40.1 million stemming notably from an increase in the "Éducation et Enseignement supérieur" portfolio related to the investments announced in the education and higher education networks, compensated by a decrease in the "Affaires municipales et Habitation" portfolio, primarily tied to re-evaluation of debt service.

Subsidies for fixed assets

Subsidies for fixed assets account for 12.8% of total capital expenditures in 2020-2021. These subsidies are primarily intended for non-profit bodies, educational institutions and other beneficiaries, including businesses.

They amount to \$437.4 million in 2020-2021 compared with \$343.9 million in 2019-2020, up \$93.5 million. This variation is mainly due to an increase in the "Affaires municipales et Habitation" portfolio, more specifically to the Société d'habitation du Québec, given the expected increase in expenditures for the construction of affordable housing, and to the "Éducation et Enseignement supérieur" portfolio for authorized investments in special status school boards.

Capital expenditures allocated to a special fund

The capital expenditures for which the departments allocate money to special funds represent 2.1% of aggregate capital expenditures in 2020-2021. Thus, the departments, through their special funds, are the sole beneficiaries of these expenditures. These expenditures amount to \$71.9 million in 2020-2021 compared with \$67.6 million in 2019-2020, up \$4.3 million.

2020-2021 Forecast Capital Expenditures by Portfolio and by Beneficiary^{1,2}

(millions of dollars)

	2020-2021 Expenditure Budget					2019-2020 Comparative Expenditures	Variation
	Allocation to a Special Fund	Subsidized Fixed Assets		Total			
		Repayment of Principal	Subsidies	\$ million	%		
Éducation et Enseignement supérieur							
Educational Institutions	-	1,307.2	100.9	1,408.0	41.1	1,329.3	78.7
Government Enterprises and Bodies	-	2.8	-	2.8	0.1	2.8	0.1
	-	1,310.0	100.9	1,410.9	41.2	1,332.1	78.8
Santé et Services sociaux							
Health and Social Services Establishments	-	1,000.6	15.1	1,015.7	29.6	1,015.6	0.1
Government Enterprises and Bodies	-	-	7.8	7.8	0.2	7.8	-
	-	1,000.6	22.9	1,023.4	29.8	1,023.4	0.1
Affaires municipales et Habitation							
Municipalities	-	302.6	-	302.6	8.8	306.2	(3.6)
Non-profit Bodies	-	11.2	215.3	226.5	6.6	188.7	37.9
Other Beneficiaries	-	5.1	-	5.1	0.1	12.5	(7.4)
	-	319.0	215.3	534.3	15.6	507.4	26.8
Other Portfolios							
Government Enterprises and Bodies	-	148.3	5.1	153.4	4.5	134.3	19.1
Departments	71.9	-	-	71.9	2.1	67.6	4.2
Municipalities	-	57.4	14.0	71.4	2.1	69.7	1.7
Businesses	-	1.1	63.6	64.7	1.9	54.8	9.8
Non-profit Bodies	-	55.8	-	55.8	1.6	54.2	1.5
Other Beneficiaries	-	27.2	15.8	42.9	1.3	47.1	(4.2)
	71.9	289.8	98.4	460.0	13.4	427.8	32.2
Total	71.9	2,919.3	437.4	3,428.6	100.0	3,290.7	137.9
2019-2020 Comparative Expenditures	67.6	2,879.2	343.9	3,290.7			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

² Includes expenditures in the "Capital" category of the "Transfer" and "Allocation to a Special Fund" supercategories.

2020-2021 Forecast Capital Expenditures by Portfolio^{1,2}

(millions of dollars)

	2020-2021 Expenditure Budget					2019-2020 Comparative Expenditures	Variation
	Allocation to a Special Fund	Subsidized Fixed Assets		Total			
		Repayment of Principal	Subsidies	\$ million	%		
Affaires municipales et Habitation	-	319.0	215.3	534.3	15.6	507.4	26.8
Agriculture, Pêcheries et Alimentation	-	0.2	63.6	63.8	1.9	54.8	8.9
Conseil exécutif	-	13.8	-	13.8	0.4	11.2	2.6
Culture et Communications	-	151.3	-	151.3	4.4	143.4	7.9
Économie et Innovation	1.0	31.6	0.7	33.2	1.0	37.7	(4.4)
Éducation et Enseignement supérieur	-	1,310.0	100.9	1,410.9	41.2	1,332.1	78.8
Énergie et Ressources naturelles	-	1.7	-	1.7	-	1.8	(0.1)
Environnement et Lutte contre les changements climatiques	-	5.8	-	5.8	0.2	6.2	(0.4)
Famille	34.6	-	-	34.6	1.0	34.3	0.3
Forêts, Faune et Parcs	1.9	23.4	-	25.3	0.7	21.7	3.5
Justice	0.2	-	0.3	0.5	-	0.5	-
Santé et Services sociaux	-	1,000.6	22.9	1,023.4	29.8	1,023.4	0.1
Sécurité publique	8.8	8.1	-	16.9	0.5	12.8	4.1
Tourisme	9.7	47.2	-	56.9	1.7	48.4	8.5
Transports	-	6.6	33.7	40.4	1.2	39.1	1.3
Travail, Emploi et Solidarité sociale	15.8	-	-	15.8	0.5	15.8	-
Total	71.9	2,919.3	437.4	3,428.6	100.0	3,290.7	137.9
2019-2020 Comparative Expenditures	67.6	2,879.2	343.9	3,290.7			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

² Includes expenditures in the "Capital" category of the "Transfer" and "Allocation to a Special Fund" supercategories.

INTEREST EXPENDITURES

Interest expenditures include interest payments on loans contracted for fixed assets where the Government assumes some or all of the debt service of a beneficiary body, institution or establishment, including the allocation to a special fund. They also include the expenditures to pay interest on government debt.

For the 2020-2021 fiscal year, interest expenditures incurred by the Government amount to \$7,065.3 million compared to \$6,670.9 million for 2019-2020.

Interest on the debt attributable to program spending

Interest on the debt attributable to program spending is set at \$1,206.1 million, a \$95.5-million increase compared with the 2019-2020 fiscal year due, in particular, to the increase in investments authorized for the health and social services network as well as the education and higher education networks.

Interest on the debt of the general fund of the Consolidated Revenue Fund

The 2020-2021 expenditures allocated to debt service increased by \$298.9 million compared with 2019-2020, to \$5,859.2 million. This increase is due in particular to the expected rise in interest rates.

2020-2021 Forecast Interest Expenditures by Portfolio and by Beneficiary¹

(millions of dollars)

	2020-2021 Expenditure Budget				2019-2020 Comparative Expenditures	Variation
	Subsidized Debt and Other ²	Government Debt	Total			
			\$ million	%		
Éducation et Enseignement supérieur						
Educational Institutions	512.2	-	512.2	42.5	434.6	77.6
Government Enterprises and Bodies	2.1	-	2.1	0.2	2.0	0.1
	514.3	-	514.3	42.6	436.6	77.7
Santé et Services sociaux						
Health and Social Services Establishments	425.2	-	425.2	35.3	399.1	26.2
	425.2	-	425.2	35.3	399.1	26.2
Other Portfolios						
Municipalities	124.2	-	124.2	10.3	126.5	(2.3)
Non-profit Bodies	80.5	-	80.5	6.7	82.9	(2.4)
Other Beneficiaries	61.9	-	61.9	5.1	65.6	(3.7)
	266.6	-	266.6	22.1	274.9	(8.4)
Program Spending	1,206.1	-	1,206.1	100.0	1,110.6	95.5
Debt Service						
Debt Service	-	5,217.2	5,217.2		4,648.3	568.9
Retirement Plans Account	-	709.0	709.0		978.0	(269.0)
Future Employee Benefits	-	(67.0)	(67.0)		(66.0)	(1.0)
	-	5,859.2	5,859.2		5,560.3	298.9
Total	1,206.1	5,859.2	7,065.3		6,670.9	394.4
2019-2020 Comparative Expenditures	1,110.6	5,560.3	6,670.9			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

² Includes expenditures in the "Interest" category of the "Transfer" and "Allocation to a Special Fund" supercategories.

2020-2021 Forecast Interest Expenditures by Portfolio¹

(millions of dollars)

	2020-2021 Expenditure Budget				2019-2020 Comparative Expenditures	Variation
	Subsidized Debt and Other ²	Government Debt	Total			
			\$ million	%		
Affaires municipales et Habitation	170.2	-	170.2	14.1	172.2	(2.0)
Agriculture, Pêcheries et Alimentation	-	-	-	-	-	-
Conseil exécutif	2.1	-	2.1	0.2	1.7	0.4
Culture et Communications	45.3	-	45.3	3.8	46.1	(0.8)
Économie et Innovation	3.9	-	3.9	0.3	5.4	(1.5)
Éducation et Enseignement supérieur	514.3	-	514.3	42.6	436.6	77.7
Énergie et Ressources naturelles	0.2	-	0.2	-	0.4	(0.2)
Environnement et Lutte contre les changements climatiques	1.4	-	1.4	0.1	1.9	(0.5)
Famille	14.0	-	14.0	1.2	14.8	(0.8)
Forêts, Faune et Parcs	7.1	-	7.1	0.6	9.3	(2.2)
Santé et Services sociaux	425.2	-	425.2	35.3	399.1	26.2
Sécurité publique	2.4	-	2.4	0.2	2.8	(0.4)
Tourisme	15.4	-	15.4	1.3	13.6	1.8
Transports	3.6	-	3.6	0.3	5.7	(2.1)
Travail, Emploi et Solidarité sociale	0.9	-	0.9	0.1	0.9	-
Program Spending	1,206.1	-	1,206.1	100.0	1,110.6	95.5
Debt Service						
Debt Service	-	5,217.2	5,217.2		4,648.3	568.9
Retirement Plans Account	-	709.0	709.0		978.0	(269.0)
Future Employee Benefits	-	(67.0)	(67.0)		(66.0)	(1.0)
	-	5,859.2	5,859.2		5,560.3	298.9
Total	1,206.1	5,859.2	7,065.3		6,670.9	394.4
2019-2020 Comparative Expenditures	1,110.6	5,560.3	6,670.9			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

² Includes expenditures in the "Interest" category of the "Transfer" and "Allocation to a Special Fund" supercategories.

SUPPORT EXPENDITURES

Support expenditures include various other subsidies intended to provide different forms of financial assistance to individuals, businesses, government and parapublic bodies, and other government partners, but not comprising for the Government a direct acquisition of goods or services, a loan or an investment. Over 40.0% of these expenditures are disbursed to individuals.

For fiscal year 2020-2021, support expenditures amount to \$16,968.5 million, an increase of \$190.7 million from 2019-2020, including:

- in the "Santé et Services sociaux" portfolio, an increase of \$245.2 million mainly due to enhancement of the Support Program for Community Bodies and the increase in the cost of medication;
- in the "Affaires municipales et Habitation" portfolio, a decrease of \$200.5 million for ad hoc support to the Ville de Montréal in 2019-2020 based on the principles established by the Réflexe Montréal Framework Agreement, the granting, to the Ville de Montréal, of the annual transfers for its 2019 and 2020 fiscal years under the Framework Agreement to recognize the special status of the metropolis, the special operating allocation to municipalities as part of the Partnership 2020-2024: Towards stronger municipalities and regions, support to municipalities for housing projects, and agreements for the green and blue belts and for support of cycling networks. These elements are offset by considering, in 2020-2021, the increase in the government subsidy paid to the Société d'habitation du Québec to finance the construction of affordable housing and cover the decline in revenue from the Canada Mortgage and Housing Corporation, and by the implementation of certain commitments stemming from the Partnership 2020-2024: Towards stronger municipalities and regions;
- in the "Économie et Innovation" portfolio, a decrease of \$104.9 million resulting primarily from assistance allocated in 2019-2020 for targeted measures to support life sciences and the end of the measure to support strategic catalyst projects in Québec;
- in the "Transports" portfolio, an increase of \$67.1 million due primarily to payment, in 2020-2021, of a Department contribution to the Land Transportation Network Fund to finance road and public transit infrastructure and to the adjustment, between the 2019-2020 and 2020-2021 fiscal years, of amounts allocated to local road assistance under the Partnership 2020-2024: Towards stronger municipalities and regions;
- in the "Culture et Communications" portfolio, an increase of \$80.4 million mainly due to acquiring additional amounts to cover measures announced in the 2020-2021 Budget to stimulate cultural innovation and ambition and by the upward revision in financial assistance granted for debt service repayment.

2020-2021 Forecast Support Expenditures by Portfolio and by Beneficiary¹

(millions of dollars)

	2020-2021 Expenditure Budget				2019-2020 Comparative Expenditures	Variation
	Transfer	Allocation to a Special Fund	Total			
			\$ million	%		
Santé et Services sociaux						
Individuals	2,621.7	-	2,621.7	15.5	2,492.8	128.9
Non-profit Bodies	770.5	-	770.5	4.5	712.1	58.4
Businesses	564.1	105.3	669.4	3.9	612.3	57.1
Other Beneficiaries	12.6	-	12.6	0.1	11.8	0.8
	3,969.0	105.3	4,074.2	24.0	3,829.1	245.2
Affaires municipales et Habitation						
Municipalities	907.3	214.1	1,121.4	6.6	1,381.6	(260.1)
Individuals	260.1	-	260.1	1.5	229.0	31.1
Non-profit Bodies	46.1	33.3	79.4	0.5	52.0	27.4
Other Beneficiaries	1.6	5.0	6.6	-	5.4	1.2
	1,215.1	252.3	1,467.5	8.6	1,667.9	(200.5)
Économie et Innovation						
Non-profit Bodies	263.5	-	263.5	1.6	352.6	(89.0)
Businesses	147.8	88.8	236.6	1.4	266.7	(30.1)
Educational Institutions	150.5	-	150.5	0.9	150.6	(0.2)
Individuals	61.7	-	61.7	0.4	61.7	-
Municipalities	45.4	-	45.4	0.3	32.1	13.4
Other Beneficiaries	45.8	-	45.8	0.3	44.8	1.0
	714.8	88.8	803.6	4.7	908.5	(104.9)
Transports						
Municipalities	107.5	140.0	247.5	1.5	285.3	(37.8)
Government Enterprises and Bodies	130.3	-	130.3	0.8	131.9	(1.6)
Businesses	6.3	120.0	126.3	0.7	11.3	115.0
Other Beneficiaries	4.2	-	4.2	-	12.7	(8.5)
	248.3	260.0	508.3	3.0	441.2	67.1
Culture et Communications						
Non-profit Bodies	260.0	-	260.0	1.5	232.1	27.9
Businesses	111.2	-	111.2	0.7	58.8	52.4
Other Beneficiaries	29.4	-	29.4	0.2	29.2	0.1
	400.5	-	400.5	2.4	320.2	80.4

2020-2021 Forecast Support Expenditures by Portfolio and by Beneficiary¹ (cont'd)

(millions of dollars)

	2020-2021 Expenditure Budget				2019-2020 Comparative Expenditures	Variation
	Transfer	Allocation to a Special Fund	Total			
			\$ million	%		
Other Portfolios						
Individuals	4,062.2	261.1	4,323.3	25.5	4,365.9	(42.6)
Non-profit Bodies	739.8	2,519.4	3,259.2	19.2	3,104.9	154.2
Businesses	713.4	726.9	1,440.3	8.5	1,464.9	(24.6)
Municipalities	415.3	56.5	471.8	2.8	451.5	20.2
Other Beneficiaries	109.6	110.2	219.8	1.3	223.7	(3.8)
	6,040.3	3,674.0	9,714.3	57.2	9,610.9	103.4
Total	12,588.0	4,380.4	16,968.5	100.0	16,777.8	190.7
2019-2020 Comparative Expenditures	12,654.6	4,123.2	16,777.8			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

2020-2021 Forecast Support Expenditures by Portfolio¹

(millions of dollars)

	2020-2021 Expenditure Budget				2019-2020 Comparative Expenditures	Variation
	Transfer	Allocation to a Special Fund	Total			
			\$ million	%		
National Assembly	0.1	-	0.1	-	0.1	-
Persons Appointed by the National Assembly	11.4	-	11.4	0.1	11.3	0.1
Affaires municipales et Habitation	1,215.1	252.3	1,467.5	8.6	1,667.9	(200.5)
Agriculture, Pêcheries et Alimentation	699.8	-	699.8	4.1	683.9	15.9
Conseil du trésor et Administration gouvernementale	18.0	-	18.0	0.1	16.2	1.8
Conseil exécutif	373.6	-	373.6	2.2	348.0	25.7
Culture et Communications	400.5	-	400.5	2.4	320.2	80.4
Économie et Innovation	714.8	88.8	803.6	4.7	908.5	(104.9)
Éducation et Enseignement supérieur	1,076.5	-	1,076.5	6.3	1,056.6	19.9
Énergie et Ressources naturelles	69.6	-	69.6	0.4	64.6	5.1
Environnement et Lutte contre les changements climatiques	93.0	-	93.0	0.5	35.2	57.8
Famille	90.4	2,601.5	2,692.0	15.9	2,673.3	18.6
Finances	54.0	0.6	54.6	0.3	65.2	(10.6)
Forêts, Faune et Parcs	34.3	80.9	115.3	0.7	103.0	12.2
Immigration, Francisation et Intégration	175.6	-	175.6	1.0	156.3	19.3
Justice	217.4	-	217.4	1.3	203.8	13.6
Relations internationales et Francophonie	27.3	3.1	30.4	0.2	30.3	-
Santé et Services sociaux	3,969.0	105.3	4,074.2	24.0	3,829.1	245.2
Sécurité publique	135.3	34.0	169.3	1.0	226.9	(57.5)
Tourisme	-	38.7	38.7	0.2	42.4	(3.7)
Transports	248.3	260.0	508.3	3.0	441.2	67.1
Travail, Emploi et Solidarité sociale	2,964.0	915.2	3,879.2	22.9	3,893.9	(14.7)
Total	12,588.0	4,380.4	16,968.5	100.0	16,777.8	190.7
2019-2020 Comparative Expenditures	12,654.6	4,123.2	16,777.8			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

EXPENDITURES RELATED TO PROVISIONS FOR DOUBTFUL ACCOUNTS AND OTHER ALLOWANCES

Expenditures related to provisions for doubtful accounts and other allowances consist of the variations in the provisions for doubtful accounts, the provisions for losses on government-backed financial interventions, and of provisions for write-downs for loans, investments and advances.

For the 2020-2021 fiscal year, excluding \$603.0 million for the recording in 2019-2020 of a provision for estimated investment losses in the CSeries, these expenditures fell by \$29.4 million to \$130.6 million. More specifically:

- expenditures attributable to the variation in the provisions for doubtful accounts are \$18.4 million, the same as in 2019-2020;
- expenditures related to other allowances amount to \$112.3 million in 2020-2021, a decrease of \$29.4 million from 2019-2020. This variation is primarily in the "Économie et Innovation" portfolio and is notably due to a decrease in provisions for losses on financial initiatives backed by the Gouvernement du Québec.

Expenditures Related to Provisions for Doubtful Accounts and Other Allowances in 2020-2021 by Portfolio¹

(millions of dollars)

	2020-2021 Expenditure Budget				2019-2020 Comparative Expenditures	Variation
	Doubtful Accounts	Other Allowances	Total			
			\$ million	%		
Conseil exécutif	-	1.0	1.0	0.8	1.0	-
Culture et Communications	-	0.2	0.2	0.1	0.2	-
Économie et Innovation	1.5	111.1	112.6	86.2	745.0	(632.4)
Éducation et Enseignement supérieur	6.0	-	6.0	4.6	6.0	-
Famille	0.2	-	0.2	0.2	0.2	-
Forêts, Faune et Parcs	0.1	-	0.1	0.1	0.1	-
Justice	5.0	-	5.0	3.8	5.0	-
Travail, Emploi et Solidarité sociale	5.5	-	5.5	4.2	5.5	-
Other Portfolios	0.1	-	0.1	0.1	0.1	-
Estimated investment losses in the CSeries	-	-	-	-	(603.0)	603.0
Total	18.4	112.3	130.6	100.0	160.1	(29.4)
2019-2020 Comparative Expenditures	18.4	141.7	160.1			

¹ Figures are rounded and the sum of the amounts and percentages recorded may not correspond to the total.

2. BREAKDOWN OF PROGRAM SPENDING BY BENEFICIARY

Program spending for 2020-2021 in the amount of \$86,191.1 million is broken down mainly among the following beneficiaries:

- \$29,403.0 million, or 34.1% for health and social services establishments;
- \$21,114.9 million, or 24.5% for educational institutions.

The balance of \$35,673.2 million is divided among the following beneficiaries:

- \$15,927.9 million, or 18.5%, for individuals, of which \$8,613.6 million, or 10.0%, for health professionals;
- \$8,316.7 million, or 9.6%, for the departments;
- \$5,020.0 million, or 5.8%, for non-profit bodies;
- \$2,653.3 million, or 3.1%, for businesses;
- \$2,400.0 million, or 2.8%, for municipalities;
- \$1,355.2 million, or 1.6%, for government enterprises and bodies.

The breakdown of program expenditures by portfolio and by beneficiary is presented in Appendix 2.

2020-2021 Expenditure Budget Breakdown by Portfolio and by Category¹

(millions of dollars)

	Remuneration	Operating	Capital	Interest	Support	Doubtful Accounts and Other Allowances	Total
National Assembly	99.1	38.4	-	-	0.1	-	137.6
Persons Appointed by the National Assembly	73.0	25.6	-	-	11.4	-	110.0
Affaires municipales et Habitation	96.5	46.7	534.3	170.2	1,467.5	-	2,315.0
Agriculture, Pêcheries et Alimentation	154.4	77.6	63.8	-	699.8	-	995.7
Conseil du trésor et Administration gouvernementale	556.2	1,338.4	-	-	18.0	-	1,912.6
Conseil exécutif	110.2	26.6	13.8	2.1	373.6	1.0	527.3
Culture et Communications	120.6	143.4	151.3	45.3	400.5	0.2	861.3
Économie et Innovation	54.4	104.5	33.2	3.9	803.6	112.6	1,112.2
Éducation et Enseignement supérieur	16,695.1	2,493.1	1,410.9	514.3	1,076.5	6.0	22,195.8
Énergie et Ressources naturelles	48.4	25.5	1.7	0.2	69.6	-	145.4
Environnement et Lutte contre les changements climatiques	112.0	69.2	5.8	1.4	93.0	-	281.5
Famille	75.5	87.6	34.6	14.0	2,692.0	0.2	2,903.8
Finances	89.0	46.1	-	-	54.6	-	189.7
Forêts, Faune et Parcs	195.9	220.4	25.3	7.1	115.3	0.1	563.9
Immigration, Francisation et Intégration	152.4	248.8	-	-	175.6	-	576.8
Justice	558.0	300.0	0.5	-	217.4	5.0	1,080.9
Relations internationales et Francophonie	59.3	28.1	-	-	30.4	-	117.7
Santé et Services sociaux	28,845.4	8,418.6	1,023.4	425.2	4,074.2	-	42,787.0
Sécurité publique	1,017.1	476.9	16.9	2.4	169.3	-	1,682.6
Tourisme	28.0	28.6	56.9	15.4	38.7	-	167.6
Transports	111.5	420.3	40.4	3.6	508.3	-	1,084.2
Travail, Emploi et Solidarité sociale	361.1	179.8	15.8	0.9	3,879.2	5.5	4,442.4
Program Spending	49,613.1	14,844.2	3,428.6	1,206.1	16,968.5	130.6	86,191.1
Debt Service	-	-	-	5,859.2	-	-	5,859.2
Budget Expenditures	49,613.1	14,844.2	3,428.6	7,065.3	16,968.5	130.6	92,050.3

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

2020-2021 Program Spending Breakdown by Portfolio and by Beneficiary¹
(millions of dollars)

APPENDIX 2

	Health and Social Services Establishments	Educational Institutions	Individuals ²	Departments	Non-profit Bodies	Businesses	Municipalities	Government Enterprises and Bodies	Total
National Assembly	-	-	-	137.6	0.1	-	-	-	137.6
Persons Appointed by the National Assembly	-	-	-	98.6	11.4	-	-	-	110.0
Affaires municipales et Habitation	-	6.3	260.9	102.7	365.1	4.7	1,533.3	42.1	2,315.0
Agriculture, Pêcheries et Alimentation	-	11.4	-	190.1	75.0	672.3	0.9	46.0	995.7
Conseil du trésor et Administration gouvernementale	1.8	24.4	-	1,869.4	0.2	-	-	16.8	1,912.6
Conseil exécutif	-	2.3	0.2	135.4	103.6	11.7	271.7	2.4	527.3
Culture et Communications	-	2.9	13.9	65.0	327.2	111.2	63.2	278.0	861.3
Économie et Innovation	34.5	180.0	61.7	261.5	268.1	236.6	46.8	23.0	1,112.2
Éducation et Enseignement supérieur	0.5	20,830.8	854.5	251.8	223.2	3.3	-	31.8	22,195.8
Énergie et Ressources naturelles	-	-	-	73.9	1.8	66.0	1.9	1.8	145.4
Environnement et Lutte contre les changements climatiques	-	-	-	181.2	66.7	-	33.6	-	281.5
Famille	0.5	1.1	4.2	211.9	2,140.8	540.9	4.5	-	2,903.8
Finances	24.2	1.2	-	117.3	7.4	-	13.5	26.2	189.7
Forêts, Faune et Parcs	-	-	-	418.3	49.4	57.8	-	38.3	563.9
Immigration, Francisation et Intégration	-	0.4	81.8	401.2	88.8	0.3	4.3	-	576.8
Justice	-	-	202.9	752.7	14.5	-	-	110.9	1,080.9
Relations internationales et Francophonie	-	2.0	0.3	87.3	21.5	1.7	-	4.8	117.7
Santé et Services sociaux	29,341.1	-	11,235.3	355.5	794.9	669.4	1.5	389.3	42,787.0
Sécurité publique	-	0.4	7.9	1,485.1	15.6	3.7	141.7	28.1	1,682.6
Tourisme	-	-	-	27.5	35.3	3.4	-	101.5	167.6
Transports	-	0.2	19.5	531.8	0.3	130.3	261.5	140.6	1,084.2
Travail, Emploi et Solidarité sociale	0.4	51.6	3,184.9	561.1	409.2	139.9	21.5	73.8	4,442.4
Program Spending	29,403.0	21,114.9	15,927.9	8,316.7	5,020.0	2,653.3	2,400.0	1,355.2	86,191.1

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Including assistance to individuals and health professionals.

APPENDICES



APPENDIX A

2020-2021 EXPENDITURE BUDGET BY MISSION

Government budget expenditures are broken down into six major government missions. Two missions account for more than 70% of budget expenditures:

- the Health and Social Services mission, representing 46.4% of expenditures, at \$42,752.5 million;
- the Education and Culture mission, representing 25.6% of expenditures, at \$23,609.6 million.

The balance of budget expenditures are broken down into the following missions:

- the Economy and Environment mission, representing 7.6% of expenditures, at \$6,967.3 million;
- the Support for Individuals and Families mission, representing 7.5% of expenditures, at \$6,897.2 million;
- the Administration and Justice mission, representing 6.5% of expenditures, at \$5,964.5 million;
- the Debt Service mission, representing 6.4% of expenditures, at \$5,859.2 million.

2020-2021 Expenditures by Portfolio and Mission¹

(millions of dollars)

Portfolios	Missions						Total
	Health and Social Services	Education and Culture	Economy and Environment	Support for Individuals and Families	Administration and Justice	Debt Service	
National Assembly	-	-	-	-	137.6	-	137.6
Persons Appointed by the National Assembly	-	-	-	-	110.0	-	110.0
Affaires municipales et Habitation	-	-	1,563.2	-	751.8	-	2,315.0
Agriculture, Pêcheries et Alimentation	-	-	995.7	-	-	-	995.7
Conseil du trésor et Administration gouvernementale	-	-	-	-	1,912.6	-	1,912.6
Conseil exécutif	-	-	-	-	527.3	-	527.3
Culture et Communications	-	861.3	-	-	-	3.2	864.5
Économie et Innovation	-	-	1,112.2	-	-	-	1,112.2
Éducation et Enseignement supérieur	-	22,171.5	-	24.3	-	-	22,195.8
Énergie et Ressources naturelles	-	-	145.4	-	-	-	145.4
Environnement et Lutte contre les changements climatiques	-	-	281.5	-	-	-	281.5
Famille	-	-	-	2,903.8	-	-	2,903.8
Finances	-	-	-	-	189.7	5,856.0	6,045.7
Forêts, Faune et Parcs	-	-	563.9	-	-	-	563.9
Immigration, Francisation et Intégration	-	576.8	-	-	-	-	576.8
Justice	-	-	-	357.7	723.3	-	1,080.9
Relations internationales et Francophonie	-	-	117.7	-	-	-	117.7
Santé et Services sociaux	42,752.5	-	-	34.5	-	-	42,787.0
Sécurité publique	-	-	70.4	-	1,612.2	-	1,682.6
Tourisme	-	-	167.6	-	-	-	167.6
Transports	-	-	1,084.2	-	-	-	1,084.2
Travail, Emploi et Solidarité sociale	-	-	865.5	3,576.9	-	-	4,442.4
Total	42,752.5	23,609.6	6,967.3	6,897.2	5,964.5	5,859.2	92,050.3

¹ Figures are rounded and the sum of the amounts recorded may not correspond to the total.

Mission Health and Social Services, Expenditures by Portfolio and Program¹

(millions of dollars)

Portfolios and Programs	2020-2021 Expenditure Budget	2019-2020 Expenditure Budget ²	2019-2020 Probable Expenditure	2018-2019 Expenditure	2017-2018 Expenditure
Santé et Services sociaux					
Coordination Functions	173.2	154.9	154.3	137.0	129.2
Office des personnes handicapées du Québec	14.0	13.5	13.5	12.4	12.1
Régie de l'assurance maladie du Québec	10,840.1	10,682.0	10,682.0	10,289.3	10,407.3
Services to the Public	31,725.2	29,703.2	29,744.6	27,730.5	26,162.8
Total	42,752.5	40,553.5	40,594.3	38,169.1	36,711.4

¹ Program spending by mission is presented in accordance with the 2020-2021 budget structure. Figures are rounded and the sum of the amounts may not correspond to the total.

² Data for the 2019-2020 expenditure budget correspond to the 2019-2020 comparative expenditures presented in volume **Estimates of the Departments and Bodies**.

Mission Education and Culture, Expenditures by Portfolio and Program¹

(millions of dollars)

Portfolios and Programs	2020-2021 Expenditure Budget	2019-2020 Expenditure Budget ²	2019-2020 Probable Expenditure	2018-2019 Expenditure	2017-2018 Expenditure
Culture et Communications					
Management, Administration and Mission Support	64.8	63.8	63.6	55.8	53.7
Support and Development of Culture, Communications and Heritage	796.5	703.0	702.9	682.6	714.6
Éducation et Enseignement supérieur					
Administration	242.1	239.2	245.9	234.4	197.6
Financial Assistance for Education	842.1	841.5	795.8	732.7	756.9
Development of Recreation and Sports	108.3	98.6	96.7	83.2	79.7
Preschool, Primary and Secondary Education	11,868.7	11,199.6	11,268.1	10,462.9	9,888.0
Higher Education	6,447.5	6,063.0	6,182.5	5,909.5	5,530.2
Retirement Plans	1,263.5	1,257.2	1,257.2	1,214.9	1,377.3
Support for Organizations	126.7	127.3	127.3	121.9	137.7
School Taxes - Fiscal Balancing Subsidy	1,272.5	1,214.8	1,214.8	584.4	-
Immigration, Francisation et Intégration					
Management and Support for Departmental Activities	35.3	15.4	15.4	42.4	36.5
Immigration, Francization and Integration	499.7	467.0	345.8	165.7	184.2
French Language	41.8	29.8	31.2	28.8	25.9
Total	23,609.6	22,320.2	22,347.1	20,319.2	18,982.2

¹ Program spending by mission is presented in accordance with the 2020-2021 budget structure. Figures are rounded and the sum of the amounts may not correspond to the total.

² Data for the 2019-2020 expenditure budget correspond to the 2019-2020 comparative expenditures presented in volume **Estimates of the Departments and Bodies**.

Mission Economy and Environment, Expenditures by Portfolio and Program¹
(millions of dollars)

Portfolios and Programs	2020-2021 Expenditure Budget	2019-2020 Expenditure Budget ²	2019-2020 Probable Expenditure	2018-2019 Expenditure	2017-2018 Expenditure
Affaires municipales et Habitation					
Development of the Regions and Territories	254.7	191.9	173.9	164.1	149.7
Housing	832.7	660.1	663.4	450.5	461.1
Municipal Infrastructure Modernization	433.6	431.6	425.0	407.0	404.6
Promotion and Development of Greater Montréal	42.2	330.6	425.1	211.3	175.5
Agriculture, Pêcheries et Alimentation					
Bio-food Business Development, Training and Food Quality	558.6	535.0	555.0	502.1	440.6
Government Bodies	437.1	436.7	416.7	439.5	444.4
Économie et Innovation					
Development of Science, Research and Innovation	260.3	312.2	316.0	275.8	247.7
Economic Development	331.3	374.0	374.6	573.9	301.4
Management and Administration	31.8	30.8	31.6	29.8	29.5
Economic Development Fund Interventions	273.5	923.4	864.5	173.5	120.2
Research and Innovation Bodies	215.2	215.2	215.2	215.1	195.1
Énergie et Ressources naturelles					
Management of Natural Resources	145.4	140.2	141.3	197.5	99.8
Environnement et Lutte contre les changements climatiques					
Bureau d'audiences publiques sur l'environnement	6.0	6.0	6.2	4.5	4.8
Environmental Protection	275.5	205.5	205.5	178.7	277.9
Forêts, Faune et Parcs					
Management and Administration	8.4	8.5	8.5	5.5	12.3
Management of Wildlife Resources and Parks	153.8	151.0	149.9	145.8	161.8
Management of Forest Resources	401.7	384.7	387.7	432.0	434.7
Relations internationales et Francophonie					
International Affairs	98.5	94.4	94.4	100.4	103.6
Management and Administration	19.3	19.5	19.5	18.7	20.1
Sécurité publique					
Promotion and Development of the Capitale-Nationale	70.4	66.0	68.0	69.8	77.4
Tourisme					
Tourism Development	49.8	49.4	50.0	81.6	108.5
Management, Administration and Program Management	16.3	17.4	17.4	17.3	16.2
Bodies Reporting to the Minister	101.5	93.7	93.7	94.8	88.2
Transports					
Administration and Corporate Services	65.3	63.3	63.3	62.8	63.7
Infrastructures and Transportation Systems	1,018.9	879.0	981.1	777.3	622.6

Mission Economy and Environment, Expenditures by Portfolio and Program¹ (cont'd)
(millions of dollars)

Portfolios and Programs	2020-2021 Expenditure Budget	2019-2020 Expenditure Budget ²	2019-2020 Probable Expenditure	2018-2019 Expenditure	2017-2018 Expenditure
Travail, Emploi et Solidarité sociale					
Employment Assistance Measures	865.5	853.4	883.4	880.1	842.2
Total	6,967.3	7,473.5	7,630.9	6,509.6	5,903.3

¹ Program spending by mission is presented in accordance with the 2020-2021 budget structure. Figures are rounded and the sum of the amounts may not correspond to the total.

² Data for the 2019-2020 expenditure budget correspond to the 2019-2020 comparative expenditures presented in volume **Estimates of the Departments and Bodies**.

Mission Support for Individuals and Families, Expenditures by Portfolio and Program¹
(millions of dollars)

Portfolios and Programs	2020-2021 Expenditure Budget	2019-2020 Expenditure Budget ²	2019-2020 Probable Expenditure	2018-2019 Expenditure	2017-2018 Expenditure
Éducation et Enseignement supérieur					
Status of Women	24.3	18.6	18.6	15.1	18.8
Famille					
Public Curator	64.7	58.0	58.0	72.1	67.4
Assistance Measures for Families	132.4	107.2	106.9	82.3	68.6
Planning, Research and Administration	56.7	55.7	55.6	50.2	48.3
Childcare Services	2,650.1	2,656.8	2,656.8	2,371.2	2,333.9
Justice					
Other Bodies Reporting to the Minister	203.5	200.5	201.4	207.5	202.7
Compensation and Recognition	154.2	150.6	150.6	141.9	124.0
Santé et Services sociaux					
Status of Seniors	34.5	30.8	30.7	21.8	20.0
Travail, Emploi et Solidarité sociale					
Governance, Administration and Client Services	567.3	581.8	592.6	551.6	539.4
Financial Assistance Measures	3,009.7	3,034.9	3,058.7	3,012.0	2,950.0
Total	6,897.2	6,894.8	6,929.7	6,525.8	6,373.0

¹ Program spending by mission is presented in accordance with the 2020-2021 budget structure. Figures are rounded and the sum of the amounts may not correspond to the total.

² Data for the 2019-2020 expenditure budget correspond to the 2019-2020 comparative expenditures presented in volume **Estimates of the Departments and Bodies**.

Mission Administration and Justice, Expenditures by Portfolio and Program¹

(millions of dollars)

Portfolios and Programs	2020-2021 Expenditure Budget	2019-2020 Expenditure Budget ²	2019-2020 Probable Expenditure	2018-2019 Expenditure	2017-2018 Expenditure
National Assembly					
General Directorate for Administration, Institutional Affairs and the National Assembly Library	57.4	57.1	57.1	50.2	52.8
General Secretariat and Legal and Parliamentary Affairs	11.0	11.0	11.0	9.1	10.6
Statutory Services for Parliamentarians	69.2	70.1	70.1	78.3	72.0
Persons Appointed by the National Assembly					
Administration of the Electoral System	50.0	48.6	48.6	129.5	47.7
The Ethics Commissioner	1.8	1.6	1.6	1.3	1.1
The Lobbyists Commissioner	4.2	3.6	4.3	3.3	3.3
The Public Protector	19.2	18.0	18.5	17.6	16.9
The Auditor General	35.0	34.1	34.1	31.0	29.7
Affaires municipales et Habitation					
Commission municipale du Québec	11.7	9.7	8.2	4.6	3.2
Compensation in Lieu of Taxes and Support to Municipalities	679.9	802.4	825.9	693.4	687.1
Support for Departmental Activities	60.2	60.3	59.8	51.0	50.1
Conseil du trésor et Administration gouvernementale					
Commission de la fonction publique	5.0	4.9	4.9	4.2	3.8
Contingency Fund	1,159.4	635.9	355.8	-	-
Retirement and Insurance Plans	403.8	401.2	401.2	363.0	379.5
Support for the Conseil du trésor	96.8	90.5	90.5	69.0	64.0
Support for Government Operations	247.6	610.6	602.5	349.3	220.3
Conseil exécutif					
Access to Information and Reform of Democratic Institutions	10.2	10.0	10.0	9.6	8.8
Indigenous Affairs	337.6	310.5	310.6	279.1	261.6
Lieutenant-Governor's Office	0.8	0.8	0.8	0.8	0.7
Youth	53.6	52.9	52.9	46.7	38.4
Relations with English-speaking Quebecers	6.5	5.5	5.5	2.9	-
Canadian Relations	15.9	14.8	15.9	13.9	12.0
Support Services for the Premier and the Conseil exécutif	102.7	97.0	97.0	92.5	86.6
Finances					
Economic, Taxation, Budgetary and Financial Activities	53.4	54.5	56.0	215.8	47.7
Contributions, Bank Service Fees and Provisions for Transferring Appropriations	105.2	111.4	27.3	24.8	20.5
Management and Administration	31.1	30.6	30.7	24.5	159.0

Mission Administration and Justice, Expenditures by Portfolio and Program¹ (cont'd)
(millions of dollars)

Portfolios and Programs	2020-2021 Expenditure Budget	2019-2020 Expenditure Budget ²	2019-2020 Probable Expenditure	2018-2019 Expenditure	2017-2018 Expenditure
Justice					
Judicial Activity	132.2	132.1	132.1	129.1	129.9
Administration of Justice	402.7	380.1	385.7	356.8	314.4
Administrative Justice	17.9	16.4	16.4	15.1	14.3
Criminal and Penal Prosecutions	170.5	168.3	172.1	152.1	142.2
Sécurité publique					
Management and Administration	68.5	68.5	68.5	70.7	64.6
Management and Oversight	51.7	51.7	53.1	36.5	33.4
Scientific and Forensic Expertise	22.7	22.8	22.8	23.3	22.0
Management of the Correctional System	541.8	537.1	544.2	527.9	503.4
Security and Prevention	206.1	275.6	289.2	247.4	252.6
Services of the Sûreté du Québec	721.4	693.0	748.3	737.3	692.0
Total	5,964.5	5,893.3	5,633.4	4,861.3	4,446.1

¹ Program spending by mission is presented in accordance with the 2020-2021 budget structure. Figures are rounded and the sum of the amounts may not correspond to the total.

² Data for the 2019-2020 expenditure budget correspond to the 2019-2020 comparative expenditures presented in volume **Estimates of the Departments and Bodies**.

Mission Debt Service, Expenditures by Portfolio and Program¹

(millions of dollars)

Portfolios and Programs	2020-2021 Expenditure Budget	2019-2020 Expenditure Budget ²	2019-2020 Probable Expenditure	2018-2019 Expenditure	2017-2018 Expenditure
Culture et Communications					
Management, Administration and Mission Support	3.2	3.3	3.3	3.4	3.5
Finances					
Debt Service	5,856.0	5,557.0	5,557.0	6,661.0	7,156.4
Total	5,859.2	5,560.3	5,560.3	6,664.3	7,159.9
Estimated investment losses in the CSeries	-	(603.0)	(603.0)	-	-
Missions Total	92,050.3	88,092.7	88,092.7	83,049.3	79,576.0

¹ Program spending by mission is presented in accordance with the 2020-2021 budget structure. Figures are rounded and the sum of the amounts may not correspond to the total.

² Data for the 2019-2020 expenditure budget correspond to the 2019-2020 comparative expenditures presented in volume **Estimates of the Departments and Bodies**.

APPENDIX B

ECONOMIC AND BUDGETARY INDICATORS

This appendix presents the evolution of principal economic and budgetary indicators in Québec since the 2006-2007 fiscal year over a period of 15 years. It is composed of three tables presenting:

- the evolution of program spending, debt service and budget expenditures;
- the evolution in certain specific indicators for Québec;
- the expenditures by portfolio.

B.1

Evolution of Program Spending, Debt Service and Budget Expenditures¹

	Program Spending		Debt Service		Budget Expenditures	
	\$ million	% variation	\$ million	% variation	\$ million	% variation
2006-2007	49,081	4.8	7,185	2.0	56,266	4.4
2007-2008	51,833	5.6	7,160	(0.3)	58,993	4.8
2008-2009	55,258	6.6	6,639	(7.3)	61,897	4.9
2009-2010	58,278	5.5	6,241	(6.0)	64,519	4.2
2010-2011	60,295	3.5	7,081	13.5	67,376	4.4
2011-2012	62,185	3.1	7,343	3.7	69,528	3.2
2012-2013	63,320	1.8	7,759	5.7	71,079	2.2
2013-2014	65,904	4.1	8,435	8.7	74,339	4.6
2014-2015	66,959	1.6	8,141	(3.5)	75,100	1.0
2015-2016	67,186	0.3	7,955	(2.3)	75,141	0.1
2016-2017	69,384	3.3	7,535	(5.3)	76,919	2.4
2017-2018	72,416	4.4	7,160	(5.0)	79,576	3.5
2018-2019	76,385	5.5	6,664	(6.9)	83,049	4.4
2019-2020 ²	82,532	8.0	5,560	(16.6)	88,093	6.1
2020-2021 ²	86,191	4.4	5,859	5.4	92,050	4.5

¹ Budget expenditures exclude consolidated entities. Figures are rounded and the sum of the amounts recorded may not correspond to the total.

² Forecast.

B.2

Evolution in Certain Specific Indicators for Québec¹

	Population in thousands ²	GDP Growth rate ³	Inflation rate in Canada ⁴	Program Spending		
				%	per capita	
		%	%	of GDP	\$	% variation
2006-2007	7,632	3.7	2.0	16.8	6,431	4.1
2007-2008	7,693	5.3	2.2	16.9	6,738	4.8
2008-2009	7,762	2.7	2.3	17.5	7,119	5.7
2009-2010	7,843	0.1	0.3	18.5	7,431	4.4
2010-2011	7,929	4.3	1.8	18.3	7,604	2.3
2011-2012	8,005	5.1	2.9	18.0	7,768	2.2
2012-2013	8,061	2.7	1.5	17.8	7,855	1.1
2013-2014	8,111	3.0	0.9	18.0	8,125	3.4
2014-2015	8,150	3.0	2.0	17.8	8,216	1.1
2015-2016	8,175	2.9	1.1	17.3	8,218	0.0
2016-2017	8,226	3.0	1.4	17.4	8,435	2.6
2017-2018	8,299	5.0	1.6	17.3	8,726	3.5
2018-2019	8,388	4.8	2.3	17.4	9,106	4.4
2019-2020 ⁵	8,485	4.7	1.9	17.9	9,727	6.8
2020-2021 ⁵	8,542	4.1	2.0	18.0	10,090	3.7

¹ Information concerning economic data is from Statistics Canada and Ministère des Finances.

² Population as of July 1, of the fiscal year considered.

³ The GDP is calculated on a nominal basis, taking the annual average for the calendar year ending three months before the end of the fiscal year considered.

⁴ For the calendar year ending three months before the end of the fiscal year considered.

⁵ Forecast.

B.3

Expenditures by Portfolio¹

(millions of dollars)

	2020-2021 Expenditure Budget	2019-2020 Probable Expenditure	Actual Expenditures		
			2018-2019	2017-2018	2016-2017
National Assembly	138	138	138	135	135
Persons Appointed by the National Assembly	110	107	183	99	88
Affaires municipales et Habitation	2,315	2,581	1,982	1,931	1,779
Agriculture, Pêcheries et Alimentation	996	972	942	885	846
Conseil du trésor et Administration gouvernementale ²	1,913	1,455	785	668	809
Conseil exécutif ²	527	493	445	408	396
Culture et Communications	861	766	738	768	680
Économie et Innovation	1,112	1,802	1,268	894	1,045
Éducation et Enseignement supérieur	22,196	21,207	19,359	17,986	17,064
Énergie et Ressources naturelles	145	141	197	100	67
Environnement et Lutte contre les changements climatiques	281	212	183	283	159
Famille	2,904	2,877	2,576	2,518	2,519
Finances ²	190	114	265	227	111
Forêts, Faune et Parcs	564	546	583	609	486
Immigration, Francisation et Intégration ²	577	392	237	247	194
Justice	1,081	1,058	1,002	928	863
Relations internationales et Francophonie	118	114	119	124	117
Santé et Services sociaux	42,787	40,625	38,191	36,731	35,427
Sécurité publique	1,683	1,794	1,713	1,645	1,492
Tourisme	168	161	194	213	147
Transports	1,084	1,044	840	686	635
Travail, Emploi et Solidarité sociale	4,442	4,535	4,444	4,332	4,325
Estimated investment losses in the C-Series	-	(603)	-	-	-
Program Spending	86,191	82,532	76,385	72,416	69,384
Debt Service	5,859	5,560	6,664	7,160	7,535
Budget Expenditures	92,050	88,093	83,049	79,576	76,919

¹ Expenditures by portfolio are presented in accordance with the 2020-2021 budget structure. Figures are rounded and the sum of the amounts recorded may not correspond to the total. It should be noted that the reclassification of expenditures by portfolio is not definitive. Additional discussions may change the breakdown of expenditures.

² The 2019-2020 expenditure budget of this portfolio contains one or several provisions that allow for the transfer of appropriations to other portfolios, and expenditures of previous fiscal years are reduced due to these transfers.

Actual Expenditures									
2015-2016	2014-2015	2013-2014	2012-2013	2011-2012	2010-2011	2009-2010	2008-2009	2007-2008	2006-2007
130	126	122	119	115	113	114	115	114	107
88	123	130	151	74	70	70	134	70	131
1,751	1,848	1,742	1,783	1,825	1,754	1,740	1,657	1,609	1,669
867	922	1,047	1,068	1,059	1,056	1,098	704	722	692
827	747	912	531	589	806	543	533	502	701
383	396	397	389	367	350	340	325	314	263
659	641	644	629	655	631	636	625	607	579
598	726	734	646	852	759	865	942	668	492
16,606	16,621	16,475	15,809	15,569	15,194	14,651	14,318	13,397	12,633
70	74	63	93	121	100	112	120	120	112
149	150	164	163	163	169	169	167	152	146
2,543	2,583	2,514	2,424	2,405	2,240	2,047	1,944	1,826	1,714
125	96	99	84	109	87	280	218	84	79
441	456	479	540	562	637	621	516	567	391
174	181	188	182	191	196	190	180	152	144
869	835	841	812	779	717	697	690	674	720
99	96	104	115	116	118	123	127	113	100
34,300	33,790	32,645	31,143	29,991	28,806	27,502	25,655	24,081	22,473
1,380	1,407	1,383	1,368	1,331	1,209	1,195	1,171	1,096	1,018
122	124	135	129	142	140	144	136	144	143
658	662	708	713	744	745	737	703	619	604
4,347	4,355	4,377	4,429	4,425	4,397	4,404	4,277	4,200	4,171
-	-	-	-	-	-	-	-	-	-
67,186	66,959	65,904	63,320	62,185	60,295	58,278	55,258	51,833	49,081
7,955	8,141	8,435	7,759	7,343	7,081	6,241	6,639	7,160	7,185
75,141	75,100	74,339	71,079	69,528	67,376	64,519	61,897	58,993	56,266

